



NEW YORK STATE DEPARTMENT OF STATE
DIVISION OF COMMUNITY SERVICES

Community Services Block Grant Annual Report 2010



The Community Services Block Grant

The Community Services Block Grant (CSBG) is a federal program created by the Omnibus Budget Reconciliation Act “to ameliorate the causes of poverty in communities.” The CSBG:

- provides services carried out through a network of 56 CSBG grantees, consisting of community action agencies (CAAs), community action programs (CAPs), public organizations, the statewide migrant and seasonal farm worker organization, Indian tribes and tribal organizations;
- addresses the needs of low-income New Yorkers in all 62 counties;
- works to reduce poverty, revitalize low-income communities, and empower low-income individuals and families to become economically self-sufficient and self-reliant;
- implements the principles of Results-Oriented Management and Accountability and nationally established antipoverty goals:
 - low-income families and individuals become more self-sufficient;
 - the conditions in which low-income families and individual lives are improved;
 - low-income families and individuals own a stake in their community;
 - partnerships among supporters and providers of services to low-income families and individuals are achieved;
 - agencies increase their capacity to achieve results;
 - low-income families and individuals achieve their potential by strengthening family and other supportive systems.



Community Services Block Grant Annual Report to the Governor and Legislature

Federal Fiscal Year 2010, October 2009 – September 2010

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Executive Summary

The 1964 passage of the Economic Opportunity Act launched a network of Community Action Agencies (CAAs) and Community Action Programs (CAPs) in each state to provide services and activities that combat the central causes of poverty in our country. In 1981, Congress restructured this national antipoverty program into the *Community Services Block Grant* (CSBG), which provides formula allocations to each state for formula distribution to a network of designated local community action agencies, local governments and tribal organizations. These block grant funds support a web of CSBG-funded anti-poverty programs, and allow these agencies to leverage other federal, state, local and private funds to expand the breadth of programs and services targeting the root causes of poverty.

In New York State, the Secretary of State is responsible for CSBG administration, including distribution of New York's federal CSBG allocation and monitoring of the recipients of those funds. In FFY 2010, the Department of State (DOS) administered over \$60 million in regular CSBG funds – and an additional \$86.7 million in FFY 2009 / 2010 ARRA CSBG Recovery Act funds – supporting a network of community action agencies, community action programs, tribal organizations and other non-profit organizations that serve low-income individuals and families across the state.

- Over 500,000 individuals and 250,000 families received crucial CSBG-funded anti-poverty services in FFY 2010;
- In FFY 2010, New York's ARRA CSBG Recovery Act funds were used to create or save over 5,300 jobs and supported the delivery of other essential economic supports to vulnerable New Yorkers;
- New York's CSBG-supported community action network leveraged over \$800 million in federal, state, local, and private resources in FFY 2010.



A Commitment to Communities

According to the U.S. Census Bureau, by the end of 2009 nearly 2.7 million New Yorkers were living in poverty. Poverty is hardship and severely limited choice, often manifesting in harsh realities such as dilapidated housing, nutritional deficiency, lack of transportation, and the unavailability of mental and other health services. Poverty, if left unchecked, blinds youth to their potential, erodes the achievements of communities, and binds individuals and families to paths marked by uncertainty, instability, frustration and fear.

For some New Yorkers, the challenges of poverty have been a life-long struggle. For many others, poverty is a new experience. Moving from poverty to self-sufficiency is a very difficult challenge, as the symptoms of poverty often mirror its causes. Too many families are struggling to overcome unemployment and underemployment in a time of increasing energy, utility, food and health care costs, digging ever deeper and juggling necessities as they attempt to make ends meet. For most, poverty presents too daunting a circumstance to overcome alone.

New York's citizens continue to turn, as they have since 1965, to their local community action agencies (CAAs) and community action programs (CAPs) to help meet these needs head on. For 45 years, New York's community action network has provided programs, services, and activities that continue a commitment to addressing the causes of poverty, its impact on communities, and efforts to move people to sustainable self-reliance. To accomplish this, CAAs and CAPs often partner with other local agencies and institutions to provide a wide range of services and activities that aim to meet the needs of every sector of their communities.

The Community Services Block Grant (CSBG) is a federal program created by Congress for the purpose of alleviating poverty nationwide. The CSBG program has its roots in the Economic Opportunity Act of 1964, which established a network of CAAs and CAPs in each state to provide services and activities addressing employment, education, better use of available income, housing, nutrition, emergency services and/or health to combat the central causes of poverty. In 1981, Congress restructured this Economic Opportunity program into the Community Services Block Grant (CSBG), which provides formula allocations to each state for formula distribution to a network of designated local agencies.

In New York State, CSBG services are delivered by a network of "eligible entities": CAAs and CAPs that were designated under the Economic Opportunity Act of 1964 to serve specific geographic areas of the state or that have since been designated by the Governor as new or successor agencies to serve previously unserved areas. Fifty of New York's eligible entities are private not-for-profit corporations, including one statewide organization serving migrant and seasonal farm workers, and two eligible entities are local government agencies. In most cases an eligible entity is designated to serve one county, but in several cases an eligible entity also serves a contiguous county, and New York has two counties where two eligible entities each serve a portion of the county. In New York City, the City's Department of Youth and Community Development (DYCD) administers the CSBG program for all five boroughs (counties) of the city, by distributing funds to over 160



community and faith-based organizations that provide a broad array of services to residents in 43 low-income Neighborhood Development Areas (NDAs). The CSBG program also supports a statewide organization based in Rochester that serves migrant and seasonal farm workers from regional sites in rural areas of the state.

The CSBG program is structured to afford local CAAs and CAPs the flexibility to develop programs and services that are tailored to meet the specific needs of the communities they serve. Each eligible entity receiving CSBG entitlement funds is required to conduct an annual community needs assessment in order to assure that its CSBG-funded programs and services are responsive to community needs. In order to further assure that local agencies are representative of and responsive to their communities, each of the private eligible entities must have a federally-mandated tripartite board governance structure that assures broad community representation in the oversight of these agencies. The public eligible entities must instead have representative advisory bodies to assure that community needs are reflected in CSBG program operations.

The CSBG is administered at the Federal level by the Office of Community Services (OCS), a branch of the Administration for Children and Families (ACF) within the Department of Health and Human Services (DHHS). In New York State, the Secretary of State is charged by Article 6-D of the NY Executive Law with administration of the CSBG program in the state, including distribution of New York's federal CSBG allocation and monitoring of the recipients of those funds, and DOS is assisted in these efforts by a CSBG Advisory Council comprised of 20 members appointed by the Governor, the Senate President and the Speaker of the Assembly. Within DOS, the Division of Community Services (DCS) is responsible for the day-to-day management and oversight of the CSBG program in New York. DCS administrative operations are centralized in Albany and New York City, with additional field offices in Buffalo, Syracuse, Utica and Watertown.

CSBG at Work: Responding to Need in New York State

The yardstick for measuring need in this state reaches beyond families who need food, clothing, shelter, training or transportation, and for whom income constricts options. Although most individuals and families find themselves at the doorstep of a CAA following an emergency or crisis, often times CSBG-funded entities reach out to assist people suffering from addiction, mental health crisis, or domestic abuse, or who need day care, eldercare, income tax preparation, healthy foods, home-delivered meals, and much more.

CSBG grantees use collaborative strategies to help customers achieve successful outcomes. Some services and activities are widely provided through community action: advocacy, organizing, information and referral. Advocacy – either institutional or individual – and community participation are fundamental to community action, supporting customers as they develop responses to their own needs and the needs of their community. CSBG grantees often provided the forum through which individuals and communities made locally beneficial changes. Outreach is a means to reach diverse community populations: community activities – health fairs, job fairs, neighborhood gatherings – all serve to mobilize community members.



CSBG grantees ensured that their customers were employed, housed, fed, transported, educated, counseled and supported through direct services and outreach, and by operating neighborhood resource centers that created access and opportunity. Grantees reported operation of over 30 such centers. Community action expertise is often combined with other resources to deliver programs that empower communities and move people from poverty to self-reliance. From early childhood development programs to services that support independent living for seniors, CSBG grantees extended empowerment and continued to work to improve the quality of life in low-income communities.

Seeking Employment

The last two years left many families struggling to meet health care, housing, and energy costs, as income continued to decline following cutbacks, layoffs, and general job losses. Unemployment rose to levels not seen in many years: according to the U.S. Bureau of Labor Statistics, during the last quarter of 2010 the unemployment rate in New York was stagnant at about 8.2%, with manufacturing jobs still falling, albeit at a slower pace. Within the workforce, there are the many part-time workers and discouraged workers whose working hours were cut back as their industries faced retrenchment. Western New York counties remained the hardest hit.

Through many employment-related programs and activities, New York's community action network once again demonstrated its capacity to deliver education and training programs, as well as direct employment, to people in need. Many of those hit by unemployment and under-employment needed additional training or re-training so they could focus on new possibilities.

CSBG grantees were on the forefront of developing employment programs and strategies that meet local business and occupational needs, including apprenticeships and internships in the construction field; development of business plans so that individuals could start and operate small businesses; and state-of-the-art green jobs training. Twenty-eight CSBG grantees provided job development, job banks, clubs, job fairs, and placement and readiness programs. In addition, 13 grantees provided skills training programs in culinary arts, clerical, and early childhood development. CSBG discretionary funds allowed eight other non-profits to operate projects that also carried out these goals. More than 20,000 unemployed New Yorkers obtained a job through CSBG programs and services.



In addition to helping individuals find work, CAAs and CAPs also delivered essential employment supports, such as providing short-term transportation for individuals without transportation, or with unreliable transportation – a particularly challenging issue in so many of the rural areas in our state. CSBG grantees also helped to ensure that customers received assistance for which they were entitled: unemployment insurance, energy assistance, Food Stamps, and other benefits to assist in the return to self-sufficiency.

Educating Children and Adults

An incomplete education forever limits future opportunities, and too many young people are being left behind. The high school graduation rate for New York State, as reported by the National Center for Education Statistics in June 2010, was only about 70%, lower than the national rate of about 75% and not significantly different from the previous year. Over 35% of the adults over age 24 who received CSBG services in FFY 2010 had not completed high school.

In response, CSBG grantees and discretionary recipients offer a panoply of assistance designed to help young people stay in school or obtain a GED and to help adults who did not complete their education to do so through GED and literacy programs. The CSBG network also operated educational programs with an employment component, linking work to educational progress. Programs such as YouthBuild offered on-the-job home construction training and GED classes to young people who had left school, while other CSBG-funded programs delivered skills training; certifications in child development, family development and commercial driving; and preparation for college. CSBG agencies also provided improved and increased access to employment and training programs through their many community and neighborhood centers, and engaged in local advocacy efforts designed to ensure community participation in these types of programs.

Safe and Affordable Housing

The decline in the housing market and the recent mortgage crisis have yet to firmly and finally resolve. The number of people whose housing costs increase, or who fall into homelessness, may also rise, particularly as incomes do not keep pace with housing costs. The age and condition of New York's housing stock also pose major problems: over 33% of all housing units were built before 1939, and 40% of those units are renter occupied. CSBG grantees report that fewer than 20% of their customers are homeowners: 70% are renters, and about 5% self-identify as homeless.

A job loss can lead to foreclosure or eviction, exacerbating the challenging conditions of poverty and homelessness. Grantees responded to housing crises through 28 programs operated using CSBG funds that addressed eviction and eviction prevention, and 11 programs that provided foreclosure intervention.

Lack of affordable housing, abuse, mental illness and addiction are some of the many issues underlying the homelessness problem in New York State. In 2010, CSBG funds supported more than 15 programs that addressed the myriad issues involved with homelessness.



Meeting Emergency Needs

As more and more New Yorkers live on the margins of their means, one catastrophic event can lead a family to bankruptcy, foreclosure and homelessness. Emergencies – the loss of a job, health issues, natural disasters – often precipitate requests for assistance. For many families, turning to their local CAA is an act of last resort, but a necessary step on the path back to self-sufficiency.

CAAs have become experts at meeting emergency needs. Forty-three CSBG grantees use CSBG funds to provide emergency food, clothing, and shelter to local residents, and 27 grantees operate CSBG-funded programs designed to intervene in crises. Grantees also intervened for crime victims and domestic violence victims, as well as to prevent evictions and utility shut-offs. Grantees reported that nearly 6,000 individuals received assistance with an emergency rental payment; over 4,600 victims of domestic violence were assisted, and over 5,800 were provided emergency legal assistance. Over 25,000 people received emergency clothing, and over 17,000 received fuel or utility payments also funded through an energy assistance program, or through other public or private sources.

Reaching out to the Hungry

According to the Food Research and Action Network (FRAC), more than 50 million Americans live with hunger and approximately 23% of those who face hunger are children – the highest level since the U.S. Department of Agriculture (USDA) began maintaining these statistics. The depth of hunger has also increased: persons in the ‘worst off’ categories – the hungriest Americans – rose to 17.7 million in 2009, more than twice the number reported in 2000. Particularly hard hit were households with children under age 6. Although the economy has begun to rebound, hunger continues to rise.

Many individuals and families found themselves at the door of a food bank or pantry, including the 41 emergency food pantries operated by CAAs and CAPs using CSBG funds. Grantees provided emergency food to nearly 146,000 individuals, distributing over 136,000 food boxes and nearly six million pounds of food this year.

Community gardens made a tremendous impact this year, delivering fresh, nutritious produce to hungry families. Grantees used CSBG funds to operate 14 gardening programs and related activities, an increase of four over last year, and operated 10 gardening programs using other funds. Grantees also used CSBG funds to operate six gleaning projects across the state.



CSBG grantees distributed food through commodities distribution programs, home-delivered meals, soup kitchens and senior feeding sites. Grantees supported WIC, school and summer feeding programs, and Food Stamp advocacy in response to the serious crisis of hunger.

State Administration of CSBG Funds

The CSBG Act requires each state to distribute at least 90% of its federal CSBG allocation to eligible entities, with each eligible entity receiving the same proportion of the state allocation as the entity received in the prior year. The CSBG Act permits each state to use up to 5% of its federal allocation for administrative expenses, and affords states discretion to distribute the remaining federal funds for purposes consistent with the CSBG Act.

Each state must apply for CSBG funds by submitting a one or two year Management Plan to DHHS that will guide the distribution and use of CSBG funds during the Plan period. The FFY 2010 CSBG Management Plan, which was developed during FFY 2009, detailed the planned use of CSBG funds, including plans to continue the competitive distribution of discretionary CSBG funds to support projects in four identified priority areas.

DOS also developed its FFY 2011–FFY 2012 CSBG Management Plan during FFY 2010. The draft FFY 2011 – FFY 2012 Plan was released in June 2010, the New York State Legislature convened a public hearing on the draft Plan on June 16, 2010, and written comments were accepted through July 9, 2010. The Governor submitted the final FFY 2011 – FFY 2012 CSBG Management Plan to DHHS on September 1, 2010.

All recipients of CSBG funds must submit work plans and budgets that detail the programs, services, and activities to be conducted using CSBG funds. These work plans and budgets are subject to approval by DOS program and fiscal staff and are incorporated into each grantee’s CSBG contract. In FFY 2010, CSBG funds were distributed to grantees at the 20%, 40% and 60% contract expenditure thresholds. In order to receive a CSBG payment, a grantee must submit a financial expenditure report demonstrating allowable expenditures meeting the payment threshold, as well as a periodic progress report demonstrating that substantial progress has been made toward accomplishing the work plan.

FFY 2010 CSBG Expenditures

Consistent with the CSBG Act and New York State Law, DOS distributed 90% of its FFY 2010 federal CSBG allocation to local CAAs and CAPs in the same proportion as those agencies received CSBG entitlement funds in FFY 2009. Table 1 shows FFY 2010 expenditures



by category, Table 2 contains the final report of FFY 2009 expenditures, and Appendix A details the FFY 2010 allocations to each CSBG entitlement grantee.

As permitted by federal and state CSBG statutes, DOS used 5% of New York's FFY 2010 federal CSBG allocation for state administration of the CSBG program. These administrative funds supported personal service expenses for 20.6 full-time equivalent staff, non-personal service expenses such as travel, training, equipment purchases and general office operations, and the dues associated with membership in national CSBG organizations.

New York State's CSBG statute authorizes the Secretary of State to allocate up to half of one percent of New York's remaining CSBG funding (the "remainder funds") to Indian tribes and tribal organizations. In FFY 2010, New York State provided funding to three tribes and one tribal organization: the Seneca Nation in Erie and Cattaraugus Counties, the Shinnecock and Poosepatuck tribes in Suffolk County, and the Mohawk Indian Housing Corp. of the St. Regis Mohawk - Akwesasne Reservation in Franklin and St. Lawrence Counties. In FFY 2010, these tribes and tribal organizations each received \$75,490.

The remaining 4.5% of New York's FFY 2010 CSBG allocation was used to support local and state-wide activities that advance the purposes of the CSBG Act, including the work of the New York State Community Action Association (NYSCAA) to strengthen the community action network in New York State. NYSCAA received \$375,000 in FFY 2010 CSBG funds to provide programs and services to network members ranging from training and technical assistance to publications and information technology support. Remainder funds also supported the work of Angel Action, a statewide program that advances demonstration programs within the network to promote the participation of volunteers in a broad range of community initiatives, and funded the delivery of specialized technical assistance to struggling CSBG grantees.

In FFY 2008, DOS began targeting a portion of the CSBG remainder funds to support projects in priority areas identified by the Governor's Economic Security Cabinet. In FFY 2010, DOS used an open competitive RFP process to distribute \$2.1 million in discretionary remainder funds for projects in two of these priority areas: Healthy Families and Work Force Development. Funds were awarded to 58 organizations, including 25 CAAs and 33 other community or faith-based organizations across the state. Appendix B details these discretionary grant awards, which will be expended in FFY 2011.



Table 1: FFY 2010 Expenditures of CSBG Funds

(10/1/09 through 12/31/10)

Distribution	FFY 2010 Planned Expenditures	FFY 2010 Actual Expenditures	Charges to FFY 2010	Charges to FFY 2009
Grantees	\$54,353,294	\$54,210,041	\$53,053,657	\$1,156,384
Indian Tribes	\$301,960	\$301,960	\$301,960	0
Special Projects: NYSCAA	\$375,000	\$375,000	\$375,000	0
Special Projects: Other ¹	\$242,667	\$53,750	\$53,750	0
Discretionary Projects ²	\$2,100,000	\$1,750,671	0	\$1,750,671
Encumbered Balance		\$184,503	\$184,503	
Unencumbered Balance ³		\$3,404,051	\$3,404,051	
Total Local Assistance	\$57,372,921	\$60,279,976	\$57,372,921	\$2,907,055
State Administration	\$3,019,627	\$3,238,806	\$670,089	\$2,568,717
Total	\$60,392,548	\$63,518,782	\$58,043,010	\$5,475,772

Notes:

¹ Other special projects include \$30,000 to Wyoming CAA for Community Action Angels, \$8,750 to Clinton CAA, and \$15,000 to Suffolk CAA.

² As described in the FFY 2010 Management Plan, the FFY 2009 discretionary project awards in targeted priority areas are charged to FFY 2009 but expended in FFY 2010.

³ Encumbered balance includes: \$15,000 Suffolk CAA, \$26,250 Clinton CAA, and \$86,035 Delaware, Warren-Hamilton CAAs.

Table 2: Final Report on Expenditure of FFY 2009 CSBG Funds

(available for disbursement 10/01/08 – 9/30/10)

Distribution	Charges to FFY 2009 funds
Grantees	\$54,868,582
Indian Tribes/Tribal Organizations	\$301,960
Disaster Relief ¹	\$101,167
Special Projects: NYSCAA	\$388,000
Special Projects: Other ²	\$38,459
Discretionary Projects	\$1,750,671
Total Local Assistance Charged to FFY 09-10	\$57,448,840
State Administration Charged to FFY 09-10	\$2,943,706
Total FFY 2009 Allocation	\$60,392,546

Notes:

¹ FFY 2009 disaster relief funds were distributed in response to flooding in western New York as follows: \$35,002.59 to Cattaraugus CAA, \$41,164.75 to Chautauqua CAA, and \$25,000 to Erie CAA.

² Other special projects included \$23,459 to Monroe CAA and \$15,000 to Suffolk CAA.

The American Recovery And Reinvestment Act (ARRA)

The American Recovery and Reinvestment Act (Recovery Act or ARRA) included \$1 billion nationally in additional support for CSBG programs and services in FFY 2009 and FFY 2010. The Recovery Act required each state to distribute 99% of its ARRA CSBG allocation to the network of eligible entities in the same proportions as regular CSBG funds are distributed, and required states to use the remaining 1% of Recovery Act funds for benefits enrollment coordination activities relating to identification and enrollment of eligible individuals and families in federal, state and local benefit programs. States were not permitted to use ARRA CSBG funds to support state administrative activities.

New York State received \$86,780,940 in ARRA CSBG funds, and submitted a separate Management Plan to DHHS governing the use of these funds. DOS worked with the statewide CAA network to assure that the \$85,913,131 in ARRA CSBG funds distributed to CAAs and CAPs focused on programs and services designed to reduce poverty, revitalize low-income communities and empower low income families and individuals in rural and urban areas to become self-sufficient.

DOS encouraged local entities to focus efforts on job creation, job retention and creating sustainable economic resources in communities and make meaningful and measurable progress consistent with the ARRA goals. Many CAAs used ARRA CSBG funds to provide training and career opportunities in fields such as building trades, home health care, commercial driving, child care, green technologies and culinary arts. CAAs and CAPs also used ARRA CSBG funds for summer youth employment programs and to provide employment supports such as employment-related literacy training, vehicle purchase and/or maintenance and entrepreneurial assistance and support. CAAs and CAPs reported that ARRA CSBG funds allowed them to create or retain over 5,300 jobs.

In February 2010, DOS executed a Memorandum of Understanding with the New York State Office of Temporary and Disability Assistance (OTDA) for the sub-allocation of \$717,000 in ARRA CSBG benefits enrollment coordination funds. OTDA used these funds to expand the utility and accessibility of New York's myBenefits.gov web portal as a tool for identifying and enrolling eligible individuals and families in federal, state, and local benefit programs. These funds allowed OTDA to make key systems enhancements, to market the web portal to potential benefits applicants, and to deploy myBenefits kiosks in community locations across the state to enhance the ability of low-income consumers to access this internet-based resource.

DOS awarded the remaining \$150,000 in ARRA CSBG benefits enrollment coordination funds to the NYS Community Action Association (NYSCAA) to train the staffs of CAAs and other community non-profits to use the myBenefits.gov system to help their clients. NYSCAA, together with three organizational partners, used these funds to train several hundred workers at over 40 on-site training sessions across the state.

The Recovery Act also temporarily increased the income eligibility cap for recipients of CSBG-funded services. The CSBG Act normally governs eligibility for CSBG programs and services, limiting eligibility to individuals and families with incomes up to 125% of the federal poverty guidelines. The Recovery Act expanded CSBG income eligibility for FFY 2009 and FFY 2010, allowing agencies to use both regular CSBG and ARRA CSBG activities to serve individuals and families with incomes up to 200% of the federal poverty guidelines. Eligibility levels reverted back to 125% of poverty at the start of FFY 2011.

CSBG Grantee Monitoring and Evaluation

DOS program and fiscal staff are responsible for monitoring to assure that each CSBG grantee meets performance goals, administrative and financial management standards, and any other state and federal requirements. Program and fiscal monitoring is aimed at improved fiscal and internal controls to safeguard the public and private funds administered by CSBG grantees. Table 3 details DOS's programmatic and fiscal monitoring activities during FFY 2010.



DOS and its CSBG grantees use the federal Results Oriented Management and Accountability (ROMA) performance measurement system to categorize and report on CSBG programs and outcomes. The ROMA system identifies six national goals for the CSBG program and measures program outcomes using National Performance Indicators (NPIs). Local CSBG programs are extraordinarily varied, and this system of generic measures was developed to enable the diverse CAAs across the country to present a uniform and coherent picture of their work and accomplishments.

DOS requires all CSBG grantees – entitlement grantees and recipients of discretionary funding – to file an Annual Program Report (APR), a multi-part reporting and data collection instrument that gathers information on grantee programs, including budgets, NPIs, leveraged resources and narrative information on accomplishments and success stories. These reports serve as the basis for the CSBG Information Survey (CSBG/IS) report to DHHS, detailing the scope and breadth of CSBG programming in New York State.

Appendix C of this report details the program outcomes achieved by New York’s CSBG grantees in FFY 2010, Appendix D details the range of programs offered by New York’s CSBG grantees using CSBG and using other funds, and Appendix E reports the federal, state, local and private resources leveraged by each of New York’s CSBG grantees.



Programmatic Monitoring

DOS’s CSBG program staff maintain ongoing contact with grantees through on-site visits and by telephone and e-mail. Staff works with grantees to ensure understanding of and compliance with regulations and fiscal guidelines, as well as the development of budgets, work plans, and required reporting instruments. Program staff provides a wide range of assistance in areas ranging from fiscal management and strategic planning, to agency-staff-board evaluation and assessment, succession planning, human resource development, and mobilization of services.

Fiscal Monitoring

DOS’s CSBG fiscal staff verify the reliability of grantee books and records, as well as information reported on periodic financial reports submitted for reimbursement to DOS. Staff reviews include sampling of documentation supporting CSBG expenses and determinations regarding compliance with contractual obligations and state and federal audit and other requirements. Fiscal staff also conduct site visits to review grantee fiscal policies and procedures and internal control systems, attend grantee board meetings and follow-up on audit findings. Staff prepares summary reports after each monitoring visit, and follow-up on any required corrective action during subsequent visits.

Grantee Comprehensive Assessments

Under the federal CSBG Act, each state is required to conduct a full on-site review of each eligible entity at least once during each three-year period. DOS developed its Grantee Comprehensive Assessment Protocol (GCAP) to guide staff teams as they conduct these periodic on-site reviews.

A GCAP review focuses on the functional areas of governance, service delivery, organizational management, fiscal and internal controls, customer satisfaction, and community partnerships. The interactive process is comprised of observations, surveys, document review, and interviews with the grantee chief executive officer, board chair, chief financial officer, senior staff, board members, and community partners.

At the conclusion of a GCAP, DOS determines whether the grantee is thriving, stable, safe, vulnerable, or at-risk/in crisis, and whether a prior negative rating should be upgraded or removed. DOS also develops written recommendations for action or suggestions for continuous improvement above current levels. These recommendations are consolidated into a Quality Improvement Plan (QIP), and subsequent plan progress is tracked during routine on-site monitoring.

FFY 2010 was the final year of a three-year monitoring cycle. In the first year of this GCAP cycle, grantees were selected for review because they had previously been designated by DOS as vulnerable or at-risk or because they were also Head Start program providers and had been designated by Head Start as high risk. During the second year of this cycle, grantees were selected for review based on geographic considerations, as well as DOS staff concerns regarding board, fiscal, or management issues at specific agencies. In FFY 2010, the remaining CSBG grantees participated in the formal GCAP process to complete the three-year cycle.

A total of 20 comprehensive on-site reviews were conducted during FFY 2010 (see Table 4). Of the ten agencies for which written reports have been completed, three were found to be thriving and offered examples of best practices to be shared with other community action agencies. Six other agencies were deemed to be stable, and one agency was found to be safe. The remaining ten written reports for FFY 2010 have been delayed due to staffing changes after the respective on-site reviews were conducted, but agencies for which staff identified concerns continue to be closely monitored and to receive ongoing GCAP follow-up activities.

In addition, eight of the 20 grantees assessed in FFY 2009 received a follow-up in FFY 2010 to monitor progress on their QIP recommendations (see Table 5); six grantees fully implemented their QIPs and had their negative designations improved or removed completely, while the remaining two agencies will require continued follow-up in FFY 2011.



Table 3: FFY 2010 Monitoring Activities

(Includes regular monitoring of FFY09-10 CSBG entitlement, ARRA, and Discretionary grants)

	ACTIVITY	TOTAL
PROGRAM	Total visits/contacts (not including GCAP)	447
	Certifications and refunding visits	530
	Board and committee meetings attended	33
	Training/technical assistance	76
	Other visits or contacts	178
FISCAL	Onsite visits	404
	Fiscal monitoring reports	404
	Unaudited financial statement reviews/final report reviews	180
	Financial report reviews	540
	Budget reviews	297
	Audit report reviews	116
	Grantee comprehensive assessments	16



Table 4: FFY 2010 Grantee Comprehensive Assessments

Date of On-Site Review	County/agency	Agency Rating	Follow-up plan/status
10/27 - 10/29/09	Greene	N/A	Periodic reviews and site visits have been conducted as scheduled, but report drafting was delayed due to DOS staffing changes. Discussion draft has been submitted to agency and DOS is awaiting a response.
11/2 - 11/4/09	Washington	N/A	Discussion draft was approved by DOS in July 2010. Draft is being reviewed by the Agency and DOS is awaiting agency response.
11/2 - 11/4/09	Steuben	Thriving	QIP developed – follow-up on-going.
12/8 - 12/9/09	Saratoga	N/A	Periodic reviews and site visits have been conducted as scheduled, but a written draft report was not completed until the last quarter of 2010 due to DOS staffing changes.
1/5 - 1/7/10	PathStone Corporation	Thriving	QIP developed – follow-up on-going.
3/24 - 3/26/10	Schoharie	N/A	Periodic reviews and site visits have been conducted as scheduled, but a written draft of this report has not yet been completed due to DOS staffing changes.
4/20 - 4/22/10	Warren-Hamilton	N/A	Periodic reviews and site visits have been conducted as scheduled, but a written draft of this report has not yet been completed due to DOS staffing changes.
4/13 - 4/15/10	Cayuga-Seneca	Stable	QIP developed – follow-up on-going.
5/25 - 5/27/10	Columbia	N/A	Periodic reviews and site visits have been conducted as scheduled, but a written draft of this report has not yet been completed due to DOS staffing changes.
5/24 - 5/25/10	Niagara	Safe	QIP developed to address Strategic Planning, Board Governance, Personnel policies and other sections; follow up on-going.

Table 4: FFY 2010 Grantee Comprehensive Assessments *Continued*

Date of On-Site Review	County/agency	Agency Rating	Follow-up plan/status
5/26 - 5/28/10	Orleans	Stable	QIP developed – follow-up on-going.
6/1 - 6/3/10	Delaware	N/A	Periodic reviews and site visits have been conducted as scheduled, but a written draft of this report has not yet been completed due to state staffing changes.
6/14 - 6/15/10	Jefferson	Stable	QIP developed to address recommendations for all sections except fiscal; follow-up on-going.
6/16 - 6/18/10	Oswego	Stable	QIP developed – follow-up on-going.
7/13 - 7/15/10	Cortland	Stable	Discussion draft was forwarded to agency and DOS is awaiting a response.
8/17 - 8/19/10	Clinton	N/A	Periodic reviews and site visits have been conducted as scheduled, but a written draft of this report has not yet been completed due to state staffing changes.
8/24 - 8/26/10	Livingston	Stable	QIP developed – follow-up on-going.
8/24 - 8/26/10	Herkimer-Oneida	N/A	Periodic reviews and site visits have been conducted as scheduled, but a written draft of this report has not yet been completed due to DOS staffing changes.
9/14 - 9/16/10	Rensselaer	N/A	Discussion draft has been submitted to agency and DOS is awaiting a response.
9/21 - 9/23/10	Tompkins	Thriving	Final report was forwarded to agency and DOS is awaiting a response.

Table 5: FFY 2010 Follow-up on FFY 2009 Grantee Comprehensive Assessments

Date of Review	County/agency	DOS Determination	Outcome
1/27 -1/29/09	Onondaga	Stable	QIP completed in 2010
4/28 - 4/30/09	St. Lawrence	Stable	QIP completed in 2010
5/19 - 5/21/09	Lewis	Stable	QIP completed in 2010
6/15 - 6/16/10	Allegany	Thriving	QIP on-going; fiscal issues
6/17 - 6/19/09	Wyoming	Safe	QIP completed in 2010
8/04- 8/06/09	Chautauqua	Thriving	QIP completed in 2010
9/15 - 9/17/09	Cattaraugus	Thriving	QIP completed in 2010
9/20 - 10/1/09	Orange (Newburgh)	At Risk	On-going fiscal issues; awaiting submission of updated QIP

The Road Ahead

These are difficult financial times for many New Yorkers, and for the non-profits that provide vital community services every day. The federal government, as well as state and local governments are struggling to balance their budgets in this lingering recession. In a national economy that is still unsteady, the CSBG network remains a vital support for low-income New Yorkers who are struggling to become or to remain self-sufficient.

Last year, CSBG grantees were able to use Recovery Act funds to develop and retain thousands of jobs – demonstrating, yet again, the strength and versatility of the community action network. Although ARRA CSBG Recovery Act funds have now expired, CAAs and CAPs are continuing to operate programs piloted under ARRA that provide jobs and vital employment supports in their communities.

Many of the CAAs and other community organizations that have been awarded discretionary grants proposed innovative workforce development programs. In FFY 2009, DOS began using a competitive RFP process to award CSBG discretionary funds in targeted priority areas to organizations from inside and outside the traditional community services network. DOS used a similar competitive process in FFY 2010, awarding CSBG discretionary funds for the best proposals in the targeted areas of workforce development and healthy families. DOS will continue to monitor the use of CSBG discretionary funds as these programs are carried out during FFY 2011.

DOS will also develop a revised monitoring strategy in FFY 2011 that is centered around a new Comprehensive Organizational Review and Evaluation (CORE) process. CORE monitoring, which builds upon the FFY 2008-10 GCAP process, will bring a new focus on identifying and promoting best practices from across the community action network that will guide DOS staff as they monitor agencies and agencies as they implement follow-up recommendations. DOS will also continue to explore additional tools to measure the long-term success of CSBG-funded programs and services.

This is a critical moment in the war against poverty, and the need to demonstrate the short- and long-term success of the CSBG program has never been more urgent. In recent months, the President has proposed reduced funding for a restructured competitive CSBG program in FFY 2012, and the House of Representatives sought to eliminate CSBG funding mid-way through FFY 2011. As Congress debates the future of community action – and of so many other anti-poverty programs – DOS will continue to work with New York's community services network to pursue excellence in the delivery of programs and services that meet the needs of our most vulnerable neighbors.



Appendix A: FFY 2010 CSBG Entitlement Grant Awards

CSBG Entitlement Grantee	Area Served (County)	2010 CSBG Allocation	ARRA CSBG Allocation	Individuals Served	Families Served
Action For A Better Community, Inc.	Monroe and Ontario	\$1,684,130	\$2,662,008	23,727	4,658
Adirondack Community Action Programs, Inc.	Essex	\$228,872	\$361,765	4,988	1,282
Albany County Opportunity, Inc.	Albany	\$249,607	\$394,540	7,909	3,093
Allegany County Community Opportunities and Rural Development, Inc.	Allegany	\$224,316	\$354,563	5,323	2,979
Cattaraugus Community Action, Inc.	Cattaraugus	\$228,872	\$361,765	7,874	2,323
Cayuga/Seneca Community Action Agency, Inc.	Cayuga and Seneca	\$397,108	\$627,686	7,362	3,162
Chautauqua Opportunities, Inc.	Chautauqua	\$228,872	\$361,765	19,238	7,348
Columbia Opportunities, Inc.	Columbia	\$228,872	\$361,765	4,687	2,408
ComLinks, Inc.	Franklin	\$228,872	\$361,765	1,125	900
Commission On Economic Opportunity For the Greater Capital District Region, Inc.	Rensselaer	\$228,872	\$361,765	11,737	7,181
Community Action Commission to Help the Economy, Inc.	Sullivan	\$228,872	\$361,765	2,039	857
Community Action of Greene County, Inc.	Greene	\$228,872	\$361,765	2,775	1,398
Community Action of Orleans and Genesee, Inc.	Genesee and Orleans	\$397,108	\$627,686	9,467	5,369
Community Action Organization of Erie County, Inc.	Erie	\$1,982,962	\$3,134,354	16,859	14,982
Community Action Planning Council of Jefferson County, Inc.	Jefferson	\$228,872	\$361,765	11,374	4,029
Community Action Program for Madison County, Inc.	Madison	\$224,316	\$354,563	3,148	1,137
Community Action Program of Rockland County, Inc.	Rockland	\$228,872	\$361,765	3,519	2,348
Cortland County Community Action Program, Inc.	Cortland	\$228,872	\$361,765	7,720	1,896
Delaware Opportunities, Inc.	Delaware	\$228,872	\$361,765	12,405	5,202
Dutchess County Community Action Agency, Inc.	Dutchess	\$436,438	\$689,853	5,148	2,173
Economic Opportunity Commission of Nassau County, Inc.	Nassau	\$2,226,894	\$3,519,924	11,642	6,539
Economic Opportunity Council of Suffolk, Inc.	Suffolk	\$1,246,034	\$1,969,535	3,465	3,217
Economic Opportunity Program, Inc. of Chemung and Schuyler Counties	Chemung and Schuyler	\$397,108	\$627,686	5,900	2,831
Fulmont Community Action Agency, Inc.	Fulton and Montgomery	\$344,144	\$543,968	12,506	4,513
Joint Council For Economic Opportunity of Clinton and Franklin Counties, Inc.	Clinton and Franklin	\$265,170	\$419,137	5,107	4,144
Lewis County Opportunities, Inc.	Lewis	\$228,872	\$361,765	6,959	3,243
Livingston County Board of Supervisors/Community Initiatives Council	Livingston	\$224,316	\$354,563	27,410	7,098
Mohawk Valley Community Action Agency, Inc.	Herkimer and Oneida	\$625,980	\$989,451	7,289	2,143
New York City Department of Youth and Community Development	New York City	\$31,938,120	\$50,482,752	84,736	58,042
Newburgh Community Action Committee, Inc.	City of Newburgh	\$228,872	\$361,765	1,475	620
Niagara Community Action Program, Inc.	Niagara	\$332,638	\$525,782	6,759	2,681



Appendix A: FFY 2010 CSBG Entitlement Grant Awards (Continued)

CSBG Entitlement Grantee	Area Served (County)	2010 CSBG Allocation	ARRA CSBG Allocation	Individuals Served	Families Served
Opportunities For Broome, Inc.	Broome	\$337,827	\$533,984	979	423
Opportunities For Chenango, Inc.	Chenango	\$228,872	\$361,765	2,576	942
Opportunities For Otsego, Inc.	Otsego	\$228,872	\$361,765	9,062	4,314
Oswego County Opportunities, Inc.	Oswego	\$224,316	\$354,563	26,509	1,820
PathStone Corporation	Statewide	\$337,880	\$534,066	11,853	11,717
People's Equal Action And Community Effort, Inc.	Onondaga	\$1,484,762	\$2,346,878	11,130	5,030
Pro Action of Steuben and Yates, Inc.	Steuben and Yates	\$397,108	\$627,686	13,484	3,859
Regional Economic Community Action Program, Inc.	Orange	\$296,326	\$468,384	16,485	10,672
Saratoga County Economic Opportunity Council, Inc.	Saratoga	\$228,872	\$361,765	7,714	1,654
Schenectady Community Action Program, Inc.	Schenectady	\$228,872	\$361,765	2,351	1,165
Schoharie County Community Action Program Inc.	Schoharie	\$228,872	\$361,765	5,975	2,998
St. Lawrence County Community Development Program, Inc.	St. Lawrence	\$228,872	\$361,765	13,867	5,483
Tioga Opportunities, Inc.	Tioga	\$228,872	\$361,765	7,930	5,259
Tompkins Community Action, Inc.	Tompkins	\$228,872	\$361,765	7,777	3,923
Ulster County Community Action Committee, Inc.	Ulster	\$228,872	\$361,765	4,367	2,212
Warren-Hamilton Counties Action Committee for Economic Opportunity, Inc.	Hamilton and Warren	\$344,144	\$543,968	10,674	10,674
Washington County Economic Opportunity Council, Inc.	Washington	\$228,872	\$361,765	1,303	1,233
Wayne County Action Program, Inc.	Wayne	\$228,872	\$361,765	2,487	1,476
Westchester Community Opportunity Program, Inc.	Putnam and Westchester	\$1,336,422	\$2,112,406	16,718	5,919
Wyoming County Community Action, Inc.	Wyoming	\$224,316	\$354,563	804	379
Yonkers Community Action Program, Inc.	City of Yonkers	\$452,004	\$714,457	977	707
	Total	\$54,353,294	\$85,913,131	516,694	251,655

Appendix B: FFY 2010 CSBG Discretionary Grant Awards

CSBG Discretionary Grantee	Project Location (County)	Program Area: Healthy Families	Program Area: Workforce Development	Discretionary Funds Award	25% Local Match	Total Project Costs
Action For A Better Community, Inc.	Monroe and Ontario		X	\$30,000	\$7,500	\$37,500
Agudath Israel of America Community Services, Inc.	New York City		X	\$30,000	\$19,805	\$49,805
Albany County Opportunity, Inc.	Albany		X	\$30,000	\$7,500	\$393,718
Allegany County Community Opportunities and Rural Development, Inc.	Allegany		X	\$30,000	\$7,500	\$37,500



Appendix B: FFY 2010 CSBG Discretionary Grant Awards (Continued)

CSBG Discretionary Grantee	Project Location (County)	Program Area: Healthy Families	Program Area: Workforce Development	Discretionary Funds Award	25% Local Match	Total Project Costs
Beit Shalom, Inc.	Queens	X		\$30,000	\$10,000	\$40,000
Bnos Zion of Bobov	Kings	X		\$30,000	\$9,375	\$39,375
CAMBA, Inc.	Kings		X	\$30,000	\$7,500	\$74,450
Catholic Charities of the Finger Lakes	Ontario	X		\$30,000	\$7,500	\$37,500
Cattaraugus Community Action, Inc.	Cattaraugus	X		\$30,000	\$7,500	\$37,500
Cayuga/Seneca Community Action Agency, Inc.	Cayuga and Seneca		X	\$30,000	\$7,500	\$37,500
Chautauqua Opportunities, Inc.	Chautauqua	X		\$30,000	\$7,500	\$37,500
Children's Choice Family Services	Kings	X		\$30,000	\$7,500	\$37,500
Columbia Opportunities, Inc.	Columbia	X		\$30,000	\$7,500	\$37,500
Community Action Commission to Help the Economy, Inc.	Sullivan		X	\$30,000	\$7,500	\$37,500
Community Action of Orleans and Genesee, Inc.	Orleans and Genesee	X		\$30,000	\$7,500	\$37,500
Community Action Planning Council of Jefferson County, Inc.	Jefferson	X		\$30,000	\$7,500	\$37,500
The Community Action Program of Rockland County, Inc.	Rockland	X		\$30,000	\$7,500	\$37,500
Community League of the Heights	New York		X	\$30,000	\$51,000	\$81,000
Community-Word Project	Bronx		X	\$16,274	\$7,706	\$23,980
Comunilife, Inc.	New York City	X		\$29,900	\$208,600	\$238,500
Cortland County Community Action Program, Inc.	Cortland	X		\$30,000	\$7,500	\$37,500
Council of Jewish Organizations, Inc.	Kings		X	\$30,000	\$21,531	\$51,531
Crown Heights Jewish Community Council, Inc.	Kings		X	\$30,000	\$30,000	\$30,000
Cypress Hills Child Care Corporation	Kings	X		\$24,875	\$8,212	\$33,087
Dancewave, Inc.	Kings	X		\$27,759	\$9,253	\$37,012
Delaware Opportunities, Inc.	Delaware		X	\$30,000	\$7,500	\$37,500
Economic Opportunity Council of Suffolk, Inc.	Suffolk	X		\$14,750	\$3,688	\$18,438
Economic Opportunity Program, Inc. of Chemung County	Chemung and Schuyler	X		\$30,000	\$7,500	\$37,500
Foundation for Research on Sexually Transmitted Diseases	Bronx and New York		X	\$30,000	\$11,500	\$41,500
Geneseo Parish Outreach Center, Inc.	Livingston	X		\$30,000	\$7,500	\$37,500
Harlem RBI, Inc.	New York	X		\$30,000	\$7,500	\$784,535
Heights Hills Health Service, SBPC, Community Advisory Board, Inc.	New York City	X		\$30,000	\$27,200	\$57,200
Henry Street Settlement	New York City		X	\$30,000	\$7,500	\$37,500



Appendix B: FFY 2010 CSBG Discretionary Grant Awards (Continued)

CSBG Discretionary Grantee	Project Location (County)	Program Area: Healthy Families	Program Area: Workforce Development	Discretionary Funds Award	25% Local Match	Total Project Costs
Hispanic Resource Center of Larchmont and Mamaroneck	Westchester		X	\$30,000	\$7,500	\$37,500
Hudson Guild	New York		X	\$30,000	\$290,044	\$320,044
Jewish Community Council of Canarsie	Kings	X		\$30,000	\$7,500	\$37,500
Lewis County Opportunities, Inc.	Lewis		X	\$30,000	\$7,500	\$37,500
Make the Road New York	Kings and Queens	X		\$30,000	\$7,500	\$37,500
Metropolitan Council on Jewish Poverty	New York City		X	\$30,000	\$7,787	\$37,787
Mohawk Valley Community Action Agency, Inc.	Herkimer and Oneida	X		\$30,000	\$7,500	\$37,500
Niagara Community Action Program, Inc.	Niagara	X		\$30,000	\$7,500	\$37,500
Nicholas H. Noyes Memorial Hospital, Diabetes Education Program	Livingston and Steuben	X		\$30,000	\$7,500	\$37,500
Northern Manhattan Improvement Corporation	New York		X	\$30,000	\$15,810	\$45,810
Opportunities For Otsego, Inc.	Otsego	X		\$30,000	\$7,500	\$37,500
Oswego County Opportunities, Inc.	Oswego		X	\$30,000	\$7,500	\$37,500
Saratoga County Economic Opportunity Council, Inc.	Saratoga		X	\$30,000	\$7,500	\$37,500
Sephardic Community Youth Center, Inc.	Kings	X		\$30,000	\$17,345	\$47,345
Shinnecock Indian Reservation	Suffolk		X	\$30,000	\$7,500	\$37,500
St. Nicks Alliance	Kings		X	\$30,000	\$7,500	\$47,500
St. Rosalia-Regina Pacis Neighborhood Improvement Association	Kings	X		\$30,000	\$8,444	\$38,444
United Jewish Organizations of Williamsburg (UJO)	Kings		X	\$30,000	\$29,900	\$59,900
Voices UnBroken	Bronx	X		\$30,000	\$13,200	\$100,795
Washington Heights-Inwood Coalition, Inc.	New York	X		\$30,000	\$7,500	\$37,500
Wayne County Action Program, Inc.	Wayne		X	\$30,000	\$7,500	\$37,500
Westchester Community Opportunity Program, Inc.	Putnam and Westchester		X	\$30,000	\$74,555	\$104,555
Wyoming County Community Action, Inc.	Wyoming	X		\$30,000	\$7,500	\$37,500
Yeled V'Yalda Early Childhood Center, Inc.	Kings	X		\$30,000	\$24,000	\$54,000
Yonkers Community Action Program, Inc.	City of Yonkers		X	\$30,000	\$7,500	\$337,800



Appendix C: FFY 2010 Grantee NPI Program Outcomes

Goal 1: Low-Income People Become More Self-Sufficient					
National Performance Indicator 1.1					
Employment: The number and percentage of low-income participants in community action employment initiatives who get a job or become self-employed as measured by one or more of the following:	Number Enrolled in Programs	Number Expected to Achieve Outcome	Number Achieving Outcome	Percentage Achieving Outcome	
A. Unemployed and obtained a job	30,242	14,998	20,890	139%	
B. Employed and maintained a job for at least 90 days	3,301	1,659	1,659	100%	
C. Employed and obtained an increase in employment income and/or benefits	2,065	1,155	1,380	119%	
D. Achieved "living wage" employment and/or benefits	797	502	613	122%	
National Performance Indicator 1.2					
Employment Supports: The number of low-income participants for whom barriers to initial or continuous employment are reduced or eliminated through assistance from community action as measured by one or more of the following:	Number Enrolled in Programs	Number Actually Achieving Outcome			
A. Obtained skills/competencies required for employment	31,029	18,964			
B. Completed ABE/GED and received certificate or diploma	5,592	1,523			
C. Completed post-secondary education program and obtained certificate or diploma	1,425	747			
D. Enrolled children in "before" or "after" school programs	35,791	31,258			
E. Obtained care for child or other dependent	7,991	7,448			
F. Obtained access to reliable transportation and/or driver's license	2,183	1,592			
G. Obtained health care services for self or a family member	14,859	13,879			
H. Obtained safe and affordable housing	14,482	13,754			
I. Obtained food assistance	34,869	34,735			
J. Obtained non-emergency LIHEAP energy assistance	5,952	5,501			
K. Obtained non-emergency Weatherization assistance	2,243	1,811			
L. Obtained other non-emergency energy assistance (State/local/private energy programs, not including LIHEAP/WX)	195	195			

Appendix C: FFY 2010 Grantee NPI Program Outcomes (Continued)

Goal 1: Low-Income People Become More Self-Sufficient (Continued)

National Performance Indicator 1.3

Economic Asset Enhancement and Utilization: The number and percentage of low-income households that achieve an increase in financial assets and/or financial skills as a result of community action assistance, and the aggregated amount of those assets and resources for all participants achieving the outcome, as measured by one or more of the following:

	Number Enrolled in Programs	Number Expected to Achieve Outcome	Number Achieving Outcome	Percentage Achieving Outcome	Aggregated Dollar Amounts
1. Number and percent of participants in tax preparation programs who identify any type of Federal or State tax credit and the aggregated dollar amount of credits	12,334	10,557	11,803	112%	\$12,026,804
2. Number and percent of participants who obtained court-ordered child support payments and the expected annual aggregated dollar amount of payments	55	33	30	91%	\$10,936
3. Number and percent of participants enrolled in telephone lifeline and /or energy discounts with the assistance of the agency and the expected aggregated dollar amount of savings	966	789	863	109%	\$188,799
1. Number and percent of participants demonstrating ability to complete and maintain a budget for over 90 days	3,156	2,872	2,140	75%	
2. Number and percent of participants opening an Individual Development Account (IDA) or other savings account	237	142	117	82%	
3. Number and percent of participants who increased their savings through IDA or other savings accounts, and the aggregated amount of savings	210	110	113	103%	\$78,197
4. Of participants in a community action asset development program (IDA) and others:					
a. Number and percent of participants capitalizing a small business with accumulated savings	0	0	0	0%	\$0
b. Number and percent of participants pursuing post - secondary education with accumulated savings	0	0	0	0%	\$0
c. Number and percent of participants purchasing a home with accumulated savings	136	34	24	71%	\$26,976
d. Number and percent of participants purchasing other assets with accumulated savings	3	2	3	150%	\$6,760



Appendix C: FFY 2010 Grantee NPI Program Outcomes (Continued)

Goal 2: The Conditions in Which Low-Income People Live are Improved					
National Performance Indicator 2.1					
Community Improvement and Revitalization: Increase in, or safeguarding of threatened opportunities and community resources or services for low-income people in the community as a result of community action projects / initiatives or advocacy with other public and private agencies, as measured by one or more of the following:	Number of Projects or Initiatives	Number of Opportunities and /or Resources Preserved or Increased			
A. Jobs created, or saved, from reduction or elimination in the community	770	3,955			
B. Accessible living wage jobs created or saved from reduction or elimination in the community	2,811	2,874			
C. Safe and affordable housing units created in the community	483	4,295			
D. Safe and affordable housing units in the community preserved or improved through construction, weatherization or rehabilitation achieved by community action activity or advocacy	2,648	9,883			
E. Accessible and affordable health care services/facilities for low-income people, created or saved from reduction or elimination	26	2,958			
F. Accessible safe and affordable childcare or child development placement opportunities for low-income families created or saved from reduction or elimination	894	4,285			
G. Accessible before school and after school program placement opportunities for low-income families created or saved from reduction or elimination	1,407	38,685			
H. Accessible new or expanded transportation resources, or those that are saved from reduction or elimination, that are available to low-income people, including public or private transportation	387	6,833			
I. Accessible or increased educational and training placement opportunities, or those that are saved from reduction or elimination, that are available for low-income people in the community, including vocational, literacy, and life skill training, ABE/GED, and post-secondary education	366	18,701			



Appendix C: FFY 2010 Grantee NPI Program Outcomes (Continued)

Goal 2: The Conditions in Which Low-Income People Live are Improved (Continued)

National Performance Indicator 2.2

Community Quality of Life and Assets: The quality of life and assets in low-income neighborhoods are improved by community action initiative or advocacy, as measured by one or more of the following:	Number of Program Initiatives or Advocacy Efforts	Number of Community Assets, Services or Facilities Preserved or Increased			
A. Increases in community assets as a result of a change in law, regulation or policy, which results in improvements in quality of life and assets	7	6			
B. Increase in the availability or preservation of community facilities	35	8,658			
C. Increase in the availability or preservation of community services to improve public health and safety	302	4,914			
D. Increase in the availability or preservation of commercial services within low-income neighborhoods	121	7,043			
E. Increase or preservation of neighborhood quality of life resources	116	62,686			

National Performance Indicator 2.3

Community Engagement: The number of community members working with Community Action to improve conditions in the community.	Total Contribution by the Community				
A. Number of community members mobilized by Community Action who participate in community revitalization and anti-poverty initiatives	16,710				
B. Number of volunteer hours donated to the agency (ALL volunteer hours)	1,013,763				

National Performance Indicator 2.4

Employment Growth From ARRA Funds: The total number of jobs created or saved, at least in part by ARRA funds, in the community:	Number of Jobs				
A. Jobs created at least in part by ARRA funds	4,889				
B. Jobs saved at least in part by ARRA funds	420				



Appendix C: FFY 2010 Grantee NPI Program Outcomes (Continued)

Goal 3: Low-income People Own a Stake in Their Community					
National Performance Indicator 3.1					
Civic Investment: The number of volunteer hours donated to Community Action by Low-Income Individuals	Total Number of Volunteer Hours				
Total number of volunteer hours donated by low-income individuals to Community Action	674,813				
National Performance Indicator 3.2					
Community Empowerment Through Maximum Feasible Participation: The number of low-income people mobilized as a direct result of community action initiative to engage in activities that support and promote their own well-being and that of their community as measured by one or more of the following:	Number of Low-Income People				
A. Number of low-income people participating in formal community organizations, government, boards or councils that provide input to decision-making and policy-setting through community action efforts	2,258				
B. Number of low-income people acquiring businesses in their community as a result of community action assistance	339				
C. Number of low-income people purchasing their own homes in the community as a result of community action assistance	235				
D. Number of low-income people engaged in non-governance community activities or groups created or supported by community action	16,329				
Goal 4: Partnerships Among Supporters and Providers of Services to Low-Income People Are Achieved					
National Performance Indicator 4.1					
Expanding Opportunities Through Community-Wide Partnerships: The number of organizations, both public and private, that community action works with to expand resources and opportunities in order to achieve family and community outcomes.	Number of Organizational Partnerships				
A. Non-Profit	1,600				
B. Faith-Based	522				
C. Local Government	399				
D. State Government	150				
E. Federal Government	80				
F. For-Profit Business or Corporation	852				
G. Consortia/Collaboration	272				
H. Housing Consortia/Collaborations	134				



Appendix C: FFY 2010 Grantee NPI Program Outcomes (Continued)

Goal 4: Partnerships Among Supporters and Providers of Services to Low-Income People Are Achieved (Continued)					
National Performance Indicator 4.1 (Continued)					
Expanding Opportunities Through Community-Wide Partnerships: The number of organizations, both public and private, that community action works with to expand resources and opportunities in order to achieve family and community outcomes.	Number of Organizational Partnerships				
I. School Districts	407				
J. Institutions of Post-Secondary Education/Training	195				
K. Financial/Banking institutions	157				
L. Health Service Institutions	301				
M. Statewide Associations or collaborations	158				
Goal 5: Agencies Increase Their Capacity to Achieve Results					
National Performance Indicator 5.1					
Broadening the Resource Base: The number of dollars, human capital resources available to community action that increase agency capacity to achieve family and community outcomes, as measured by one or more of the following:	Resources in Agency				
A. Number of Certified Community Action Professionals (CCAPs)	16				
B. Number of ROMA Trainers	8				
C. Number of Family Development Trainers	47				
D. Number of Child Development Trainers	91				
E. Number of staff attending training (s)	9,799				
F. Number of board members attending training (s)	465				
G. Hours of staff in training(s)	140,042				
H. Hours of board members in training(s)	2,942				
Goal 6: Low-Income People, Especially Vulnerable Populations, Achieve Their Potential by Strengthening Family and Other Supportive Environments					
National Performance Indicator 6.1					
Independent Living: The number of vulnerable individuals receiving services from community action who maintain an independent living situation as a result of those services:	Number of Vulnerable Individuals Living Independently				
A. Senior Citizens	22,026				
B. Individuals with Disabilities					



Appendix C: FFY 2010 Grantee NPI Program Outcomes (Continued)

Goal 6: Low-Income People, Especially Vulnerable Populations, Achieve Their Potential by Strengthening Family and Other Supportive Environments (Continued)					
National Performance Indicator 6.1					
Independent Living: The number of vulnerable individuals receiving services from community action who maintain an independent living situation as a result of those services:	Number of Vulnerable Individuals Living Independently				
B1. Age 0-17	607				
B2. Age 18-54	3,800				
B3. Age 55-over	4,206				
National Performance Indicator 6.2					
Emergency Assistance: The number of low-income individuals served by community action who sought emergency assistance and the number of those individuals for whom assistance was provided, including such services as:	Number Seeking Assistance	Number Receiving Assistance			
A. Emergency food	146,410	145,897			
B. Emergency fuel or utility payments funded by LIHEAP or other public or private funding sources	18,395	17,426			
C. Emergency rent or mortgage assistance	8,228	5,950			
D. Emergency car or home repair (i.e. structural, appliance, heating system, etc.)	1,725	1,549			
E. Emergency temporary shelter	3,355	2,477			
F. Emergency medical care	2,280	2,232			
G. Emergency protection from violence	5,085	4,647			
H. Emergency legal assistance	8,299	5,832			
I. Emergency transportation	6,845	6,759			
J. Emergency disaster relief	239	238			
K. Emergency clothing	26,102	25,769			
National Performance Indicator 6.3					
Child and Family Development: The number and percentage of all infants, children, youth, parents and other adults participating in developmental or enrichment programs that achieve program goals, as measured by one or more of the following:	Number Enrolled in Programs	Number Expected to Achieve Outcome	Number Achieving Outcome	Percentage Achieving Outcome	
Infants and Children					
1. Infants and Children obtain age-appropriate immunizations, medical and dental care	22,682	18,610	21,581	115%	



Appendix C: FFY 2010 Grantee NPI Program Outcomes (Continued)

Goal 6: Low-Income People, Especially Vulnerable Populations, Achieve Their Potential by Strengthening Family and Other Supportive Environments (Continued)

National Performance Indicator 6.3 (Continued)

Child and Family Development: The number and percentage of all infants, children, youth, parents and other adults participating in developmental or enrichment programs that achieve program goals, as measured by one or more of the following:	Number Enrolled in Programs	Number Expected to Achieve Outcome	Number Achieving Outcome	Percentage Achieving Outcome
2. Infant and child health and physical development are improved as a result of adequate nutrition	62,243	64,852	60,357	93%
3. Children participate in pre-school activities to develop school readiness skills	19,376	18,914	18,636	99%
4. Children who participate in pre-school activities are developmentally ready to enter Kindergarten or 1st grade	11,414	8,463	9,182	108%
Youth				
1. Youth improve health and physical development	10,972	7,947	9,892	124%
2. Youth improve social/emotional development	12,150	8,203	10,503	128%
3. Youth avoid risk-taking behavior for a defined period of time	10,918	7,337	10,171	139%
4. Youth have reduced involvement with criminal justice system	4,492	2,401	4,351	181%
5. Youth increase academic, athletic, or social skills for school success	97,978	66,314	87,134	131%
Parents				
1. Parents and other adults learn and exhibit improved parenting skills	22,904	17,567	16,014	91%
2. Parents and other adults learn and exhibit improved family functioning skills	13,677	10,868	11,279	104%

National Performance Indicator 6.4

Family Supports: Low-income people who are unable to work, especially seniors, adults with disabilities, and caregivers, for whom barriers to family stability are reduced or eliminated, as measured by one or more of the following:	Number Enrolled in Programs	Number Actually Achieving Outcome
A. Enrolled children in before or after -school programs	2,129	2,100
B. Obtained care for child or other dependent	1,303	1,281
C. Obtained access to reliable transportation and/or driver's license	24,204	24,102
D. Obtained health care services for self or a family member	25,433	24,773
E. Obtained safe and affordable housing	6,156	5,977
F. Obtained food assistance	19,121	18,977
G. Obtained non-emergency LIHEAP energy assistance	3,703	3,322
H. Obtained non-emergency Weatherization assistance	2,120	1,825
I. Obtained other non-emergency energy assistance	552	377



Appendix C: FFY 2010 Grantee NPI Program Outcomes (Continued)

Goal 6: Low-Income People, Especially Vulnerable Populations, Achieve Their Potential by Strengthening Family and Other Supportive Environments (Continued)					
National Performance Indicator 6.5					
Service Counts: The number of services provided to low-income individuals and/or families, as measured by one or more of the following:	Number of Services				
A. Food boxes	136,157				
B. Pounds of food	5,982,177				
C. Units of clothing	32,435				
D. Rides provided	310,562				
E. Information and Referral calls	117,251				

Appendix D: Community Services Network Programs by CSBG Service Area

Program Area: Self-Sufficiency	CSBG-Funded Programs	Programs Operated Using Other Funds
Child Care: Learning Centers, Resource & Referral	10	24
Domestic Violence Assistance	12	10
Family Resource; Support Centers; Family Development Programming	31	7
Family Self-Sufficiency Program (HUD)	10	11
Transportation Programs	11	16
Vehicle Loan Programs	4	12
Program Area: Health / Mental Health / Health Emergencies	CSBG-Funded Programs	Programs Operated Using Other Funds
Abuse Prevention (Sexual): Children, Youth, Elders	5	9
Alcohol-Substance Abuse Prevention / Intervention	5	11
Child Health / Family Health Plus (Insurance)	7	12
Dental Programs	2	14
Exercise Programs - Seniors	4	9
Family Planning Education	1	9
Health Insurance Intervention	3	10
Health Screening Programs	5	16
Healthy Babies / Well Child Programs	2	12
Healthy Seniors	5	9
HIV / AIDS Supports, Services, Prevention Programs	9	7
Home Care	3	8
Managed Care	1	5



Appendix D: Community Services Network Programs by CSBG Service Area

Program Area: Health / Mental Health / Health Emergencies (Continued)	CSBG-Funded Programs	Programs Operated Using Other Funds
Rape Crisis Prevention	4	7
Tobacco Use Prevention	1	5
Program Area: Employment	CSBG-Funded Programs	Programs Operated Using Other Funds
AmeriCorps (Interns / Volunteers)	3	8
Business Incubators	3	6
Career Development Programs	13	9
Computer / Computer Literacy Training	16	4
Dislocated Workers	5	5
Foster Grandparent Program	2	11
Jobs: Development, Banks, Clubs, Fairs, Placement, Readiness	28	11
On-the-Job Training Programs	17	8
Senior Aides / Senior Employment	6	7
Skills Training: Clerical, Cleaning, Culinary Arts, Early Childhood	13	12
Vocational / Educational Services for Disabled	2	7
Welfare to Work	10	8
Program Area: Education	CSBG-Funded Programs	Programs Operated Using Other Funds
Adult Basic Education	8	5
Adult Literacy / Literacy Volunteers	8	7
Alternative Schools, Education (Youths, Teens, Parents)	2	4
Driver Education	1	7
Early Head Start / Head Start	6	32
English for Speakers of Other Languages	5	5
Even Start	1	8
Family Development Credential Training	22	7
Family Literacy / Volunteers	5	6
General Education Diploma (GED) Classes	9	12
Multi-lingual Education	0	1
Program Area: Income Management	CSBG-Funded Programs	Programs Operated Using Other Funds
Asset / Individual Development Accounts (IDA)	6	5
Budgeting Clubs / Economic Literacy Classes	16	9



Appendix D: Community Services Network Programs by CSBG Service Area

Program Area: Income Management (Continued)	CSBG-Funded Programs	Programs Operated Using Other Funds
Child / Family Health Plus	6	11
Consumer Cooperatives / Buying Clubs	5	6
Consumer Loans	3	5
Credit Unions	0	5
Earned Income Tax Credit	12	8
Energy Packaging	5	18
Furniture Programs	13	6
Holiday Charities: Food, Toy, Gift Baskets	32	11
Home Appliance Efficiency Testing	4	21
Loan Funds	1	8
Tax Assistance (Free Tax Preparation)	22	9
Tax Counseling for the Elderly	4	4
Thrift Stores / Shops	9	5
VITA Grants	6	9
Program Area: Housing	CSBG-Funded Programs	Programs Operated Using Other Funds
Eviction Prevention	28	8
First-Time Homebuyers Program	8	12
Foreclosure Intervention	11	11
Home Repair Programs	10	22
Homeless Programs: Re-housing, Single-Room-Occupancy	16	7
Housing Assistance for Persons with AIDS	2	8
Housing Development and Management	10	9
Landlord - Tenant Programs: Dispute Mediation	7	7
Lead Paint Abatement	4	10
Rental Subsidies	9	16
Supportive Housing Programs: Runaways, AIDS, Elders	7	5
Transitional Housing	11	12
Weatherization Assistance	9	34
Program Area: Emergency Services	CSBG-Funded Programs	Programs Operated Using Other Funds
Coats for Kids	14	9
Crime Victims Intervention	6	8



Appendix D: Community Services Network Programs by CSBG Service Area

Program Area: Emergency Services (Continued)	CSBG-Funded Programs	Programs Operated Using Other Funds
Crisis Intervention	27	7
Domestic Violence Intervention	13	8
Emergency Aid Funds	19	10
Emergency Food, Clothing, Shelter	43	8
Emergency Loans	0	6
Rape Crisis Intervention / Hotlines	3	8
Respite Programs: Children, Seriously Ill, Elderly	5	11
Soup Kitchens	6	5
Program Area: Partnerships with Law Enforcement	CSBG-Funded Programs	Programs Operated Using Other Funds
Adult Protective Task Force (Adult Abuse)	2	5
Alternative Sentencing Sites	4	7
Community Services Crime Victims	5	6
Dev. of Protocols / Policies for Dealing with Domestic Violence	5	9
Diversion Services Programs	2	7
Shoplifter Prevention Classes	0	5
Program Area: Partnerships with Public/Private Groups and Organizations	CSBG-Funded Programs	Programs Operated Using Other Funds
AIDS Task Force, Consortia	2	7
Case Conferencing - Other Providers	22	9
Child Care Connections	8	22
Community Crisis Network	15	5
Community Dialogue on Poverty	18	5
Economic Development Partnerships	19	7
Integrated Community / County Planning	17	9
Interagency Councils	19	9
Safe Neighborhoods Programs	10	4
Program Area: Partnerships with Housing Authorities	CSBG-Funded Programs	Programs Operated Using Other Funds
Block Associations, Clubs	5	7
Housing Action Councils	6	9
Housing Consortia	13	14
Neighborhood Watch	3	6
Tenant Associations	3	9



Appendix D: Community Services Network Programs by CSBG Service Area

Program Area: Youth	CSBG-Funded Programs	Programs Operated Using Other Funds
Abstinence Programs	3	7
Adolescent Pregnancy Prevention / Centers	4	11
After School Recreational Programs	17	8
Anti-Bullying Programs	2	7
Big Brother / Sister / Buddy Mentoring Programs	3	8
Career Skills Development	20	8
College Scholarship Programs	3	8
Counseling for Pregnant / Parenting Teens	5	14
Dropout Prevention	4	9
Exercise Programs	5	9
Fatherhood Programs	6	15
Group Homes for Teens, Parenting Teens	1	5
Intervention for Children - Family Court System	9	6
Juvenile Justice Coordination	1	9
Mediation with Courts, Probation Departments	7	6
Runaway-Homeless Youth Program; Safe Houses / Shelters	3	8
Summer Programs: School, Camp, Feeding Sites	22	6
Summer Youth Employment Program	13	12
Teen AIDS Prevention	2	6
Teen Leadership	8	7
Youth Councils	6	9
Youth Technology Program	4	4
Youth Violence Prevention	7	7
YouthBuild	1	5
Youthful Offenders Programs	4	6
Program Area: Nutrition	CSBG-Funded Programs	Programs Operated Using Other Funds
Commodities Distribution	19	9
Community Gardens	14	10
Congregate Meals / Feeding Sites / Soup Kitchens	7	12
Cooking Classes	6	7
Food Co-ops	7	6
Food Pantries	41	2
Food Stamp Advocacy / Access	15	10



Appendix D: Community Services Network Programs by CSBG Service Area

Program Area: Nutrition (Continued)	CSBG-Funded Programs	Programs Operated Using Other Funds
Gleaning	6	5
Home Delivered Meals	5	9
Nutrition Outreach and Education	16	17
School Feeding, Summer Feeding	12	15
Women, Infants, Children (WIC) Program	2	16

Appendix E: Total FFY 2010 Grantee CSBG and Other Resources

CSBG Entitlement Grantee	Federal	State	Local	Private	2010 CSBG Allocation	CSBG Carry Over	Total Agency Resources
Action For A Better Community, Inc.	\$15,434,466	\$2,785,618	\$4,901	\$2,351,865	\$1,714,130	\$295,707	\$22,586,687
Adirondack Community Action Programs, Inc.	\$3,891,488	\$315,713	\$200,314	\$316,447	\$228,872	\$7,739	\$4,960,573
Albany County Opportunity, Inc.	\$5,313,212	\$1,469,095	\$645,552	\$710,095	\$279,607	\$65,898	\$8,483,459
Allegany County Community Opportunities and Rural Development, Inc.	\$4,970,313	\$1,433,578	\$326,800	\$908,953	\$254,316	\$0	\$7,893,960
Cattaraugus Community Action, Inc.	\$1,312,932	\$979,680	\$949,945	\$685,330	\$258,872	\$3,835	\$4,190,594
Cayuga/Seneca Community Action Agency, Inc.	\$3,706,864	\$1,244,761	\$158,661	\$2,291,998	\$427,108	\$28,814	\$7,858,206
Chautauqua Opportunities, Inc.	\$8,104,892	\$2,338,317	\$884,597	\$1,516,366	\$258,872	\$37,653	\$13,140,697
Columbia Opportunities, Inc.	\$3,007,722	\$292,353	\$15,341	\$774,105	\$258,872	\$19,762	\$4,368,155
ComLinks, Inc.	\$918,143	\$422,765	\$234,000	\$4,777,939	\$228,872	\$0	\$6,581,719
Commission On Economic Opportunity For the Greater Capital District Region, Inc.	\$8,104,767	\$3,032,904	\$50,000	\$3,728,885	\$228,872	\$0	\$15,145,428
Community Action Commission to Help the Economy, Inc.	\$411,096	\$302,738	\$358,000	\$58,896	\$258,872	\$29,078	\$1,418,680
Community Action of Greene County, Inc.	\$484,705	\$533,896	\$620,478	\$82,072	\$228,872	\$0	\$1,950,023
Community Action of Orleans and Genesee, Inc.	\$3,755,649	\$498,998	\$815,244	\$996,380	\$427,108	\$28,597	\$6,521,976
Community Action Organization of Erie County, Inc.	\$21,532,104	\$2,067,597	\$50,000	\$6,210,890	\$1,982,962	\$0	\$31,843,553
Community Action Planning Council of Jefferson County, Inc.	\$3,402,012	\$1,370,720	\$159,900	\$1,111,131	\$258,872	\$0	\$6,302,635
Community Action Program for Madison County, Inc.	\$652,379	\$1,206,931	\$45,063	\$142,019	\$224,316	\$15,500	\$2,286,208
Community Action Program of Rockland County, Inc.	\$0	\$70,519	\$235,478	\$414,464	\$258,872	\$33	\$979,366
Cortland County Community Action Program, Inc.	\$3,701,176	\$773,693	\$0	\$575,347	\$258,872	\$50,525	\$5,359,613
Delaware Opportunities, Inc.	\$10,880,640	\$985,638	\$4,023,232	\$5,290,880	\$258,872	\$74,446	\$21,513,708
Dutchess County Community Action Agency, Inc.	\$1,405,810	\$11,395	\$145,765	\$926,425	\$436,438	\$0	\$2,925,833



Appendix E: Total FFY 2010 Grantee CSBG and Other Resources (Continued)

CSBG Entitlement Grantee	Federal	State	Local	Private	2010 CSBG Allocation	CSBG Carry Over	Total Agency Resources
Economic Opportunity Commission of Nassau County, Inc.	\$7,994,732	\$273,245	\$58,706	\$697,410	\$2,226,894	\$56,698	\$11,307,685
Economic Opportunity Council of Suffolk, Inc.	\$1,798,373	\$4,180,656	\$361,533	\$2,788,705	\$1,260,784	\$117,826	\$10,507,877
Economic Opportunity Program, Inc. of Chemung and Schuyler Counties	\$3,989,599	\$1,021,301	\$189,350	\$1,339,341	\$427,108	\$6,749	\$6,973,448
Fulmont Community Action Agency, Inc.	\$5,563,975	\$778,708	\$177,193	\$85,216	\$344,144	\$48,493	\$6,997,729
Joint Council For Economic Opportunity of Clinton and Franklin Counties, Inc.	\$3,574,114	\$395,265	\$217,430	\$566,151	\$265,170	\$47,878	\$5,066,008
Lewis County Opportunities, Inc.	\$1,823,241	\$74,283	\$0	\$249,512	\$258,872	\$0	\$2,405,908
Livingston County Board of Supervisors/Community Initiatives Council	\$0	\$0	\$0	\$0	\$224,316	\$36,959	\$261,275
Mohawk Valley Community Action Agency, Inc.	\$14,174,156	\$888,809	\$213,355	\$303,738	\$655,980	\$3,570	\$16,239,608
New York City Department of Youth and Community Development	\$60,825,546	\$10,448,354	\$248,407,656	\$0	\$31,938,120	\$312,623	\$351,932,299
Newburgh Community Action Committee, Inc.	\$0	\$1,390,857	\$0	\$18,915	\$228,872	\$0	\$1,638,644
Niagara Community Action Program, Inc.	\$1,195,488	\$1,100,143	\$139,316	\$563,304	\$362,638	\$8,238	\$3,369,127
Opportunities For Broome, Inc.	\$2,374,094	\$245,051	\$8,019	\$705,055	\$337,827	\$0	\$3,670,046
Opportunities For Chenango, Inc.	\$2,727,090	\$1,285,612	\$0	\$581,622	\$228,872	\$13,149	\$4,836,345
Opportunities For Otsego, Inc.	\$5,825,603	\$224,143	\$368,024	\$1,489,876	\$258,872	\$0	\$8,166,518
Oswego County Opportunities, Inc.	\$9,358,693	\$10,918,156	\$4,972,181	\$4,155,222	\$254,316	\$22,311	\$29,680,879
PathStone Corporation	\$21,468,616	\$117,237	\$51,450	\$714,917	\$337,880	\$0	\$22,690,100
People's Equal Action And Community Effort, Inc.	\$13,543,359	\$1,162,963	\$179,342	\$6,018,767	\$1,484,762	\$179,452	\$22,568,645
Pro Action of Steuben and Yates, Inc.	\$8,940,927	\$2,124,636	\$3,113,616	\$937,446	\$397,108	\$74,891	\$15,588,624
Regional Economic Community Action Program, Inc.	\$3,858,064	\$1,955,390	\$1,896,728	\$1,871,282	\$296,326	\$0	\$9,877,790
Saratoga County Economic Opportunity Council, Inc.	\$7,306,136	\$441,989	\$3,200	\$644,698	\$258,872	\$9,840	\$8,664,735
Schenectady Community Action Program, Inc.	\$3,092,108	\$1,022,054	\$181,440	\$756,927	\$228,872	\$13,838	\$5,295,239
Schoharie County Community Action Program Inc.	\$1,140,948	\$221,061	\$0	\$242,856	\$228,872	\$33,180	\$1,866,917
St. Lawrence County Community Development Program, Inc.	\$3,648,341	\$1,269,107	\$648,624	\$1,137,248	\$228,872	\$0	\$6,932,192
Tioga Opportunities, Inc.	\$8,149,994	\$1,773,807	\$168,000	\$762,649	\$228,872	\$19,193	\$11,102,515
Tompkins Community Action, Inc.	\$4,263,874	\$575,966	\$859,899	\$211,530	\$228,872	\$11,171	\$6,151,312
Ulster County Community Action Committee, Inc.	\$3,320,918	\$0	\$25,279	\$819,895	\$228,872	\$3,197	\$4,398,161
Warren-Hamilton Counties Action Committee for Economic Opportunity, Inc.	\$887,165	\$140,788	\$91,980	\$1,157,932	\$344,144	\$78,971	\$2,700,980



Appendix E: Total FFY 2010 Grantee CSBG and Other Resources *(Continued)*

CSBG Entitlement Grantee	Federal	State	Local	Private	2010 CSBG Allocation	CSBG Carry Over	Total Agency Resources
Washington County Economic Opportunity Council, Inc.	\$6,133,942	\$194,523	\$752,180	\$204,396	\$228,872	\$9,210	\$7,523,123
Wayne County Action Program, Inc.	\$4,991,985	\$279,113	\$192,744	\$310,403	\$258,872	\$14,789	\$6,047,906
Westchester Community Opportunity Program, Inc.	\$22,059,015	\$1,624,975	\$8,206,493	\$5,037,062	\$1,366,422	\$0	\$38,293,967
Wyoming County Community Action, Inc.	\$1,188,573	\$283,301	\$25,650	\$1,117,784	\$254,316	\$0	\$2,869,624
Yonkers Community Action Program, Inc.	\$102,115	\$180,620	\$62,933	\$63,925	\$482,004	\$4,573	\$896,170
TOTAL	\$336,311,154	\$68,729,022	\$281,495,592	\$69,424,271	\$55,088,044	\$1,784,386	\$812,832,469





NEW YORK STATE DEPARTMENT OF STATE
DIVISION OF COMMUNITY SERVICES

Community Services Block Grant
2010 Annual Report to the Governor and Legislature