

**ULSTER COUNTY EXECUTIVE**  
244 Fair St., P.O. Box 1800, Kingston, New York 12402  
Telephone: 845-340-3800  
Fax: 845-334-5724

**PATRICK K. RYAN**  
*County Executive*



**MARC RIDER**  
*Deputy County Executive*

**JOHN MILGRIM**  
*Deputy County Executive*

December 30, 2019

To Whom It May Concern:

Ulster County's 2019 County-Wide Shared Services Taxpayer Savings Plan was unanimously approved by the County's Shared Services Panel on Friday, December 27<sup>th</sup>. As required by State Law, the final 2019 Plan is attached and comprises Appendix A: Plan Summary, Exhibit 1: Ballot Forms for Shared Services Panel Vote, and Appendix B: Certification.

The Plan was developed over the course of three working meetings with the Shared Services Panel, plus three public hearings, which were held on September 4, October 9, and December 5, 2019. The plan was submitted to the Ulster County Legislature in early November for additional review and comment.

As presented here, the final 2019 County-Wide Shared Services Tax Savings Plan identifies eight intermunicipal projects for implementation in 2020, which – if implemented in a manner consistent with the plan – may be expected to generate nearly \$2.8M in taxpayer savings the first year, and nearly \$2.4M annually thereafter.

This year's Plan provides an opportunity for Ulster County and its twenty-four component municipalities to accomplish more for our residents while continuing to hold the line on property taxes. In a time when many of our residents are struggling from paycheck to paycheck, it is our obligation to look for ways to reduce costs without sacrificing services or undermining quality of life. I look forward to updating and expanding on this effort in the coming years, and to a continued partnership with the NYS DOS to implement this year's plan.

Sincerely,

County Executive Patrick K. Ryan



## County-Wide Shared Services Property Tax Savings Plan Summary

### Appendix A

<b>County of Ulster</b>			
<b>County Contact:</b> Tim Weidemann			
<b>Contact Telephone:</b> 845-331-8958			
<b>Contact Email:</b> twei@co.ulster.ny.us			
<b>Partners</b>			
<b>Row 1 – 1 (total # of) Cities in Ulster County</b>			
	<b>Participating Cities</b>	<b>Panel Representative</b>	<b>Vote Cast (Yes or No)*</b>
1.	Kingston	Mayor Steve Noble	Yes
2.			
3.			
<b>Row 2 – 20 (total # of) Towns in Ulster County</b>			
	<b>Participating Towns</b>	<b>Panel Representative</b>	<b>Vote Cast (Yes or No)*</b>
1.	Denning	Supervisor David Brooks	Not Present
2.	Esopus	Supervisor Shannon Harris	Yes
3.	Gardiner	Supervisor Marybeth Majestic	Yes
4.	Hardenburg	Supervisor Jerry Fairbairn	Not Present
5.	Hurley	Supervisor John Perry	Yes
6.	Kingston	Supervisor Paul Landi	Not Present
7.	Lloyd	Supervisor Paul Hansut	Not Present
8.	Marbletown	Supervisor Rich Parete	Yes
9.	Marlborough	Supervisor Al Lanzetta	Yes
10.	New Paltz	Supervisor Neil Bettez	Yes
11.	Olive	Supervisor Sylvia Rozelle	Yes
12.	Platekill	Supervisor Joseph Croce	Yes
13.	Rochester	Supervisor Mike Baden	Yes
14.	Rosendale	Supervisor Jeanne Walsh	Yes
15.	Saugerties	Supervisor Fred Costello	Yes
16.	Shandaken	Supervisor Robert A. Stanley	Not Present



## County-Wide Shared Services Property Tax Savings Plan Summary

### Appendix A

17.	Shawangunk	Supervisor John Valk, Jr.	Yes
18.	Ulster	Supervisor James E. Quiqley, 3 <sup>rd</sup>	Yes
19.	Wawarsing	Supervisor Terry Houck	Yes
20.	Woodstock	Supervisor Bill McKenna	Yes

Use Additional Sheets if necessary

\*The written justification provided by each Panel Representative in support of his or her vote on the Plan is attached hereto, as Exhibit 1.

#### Row 3 – 3 (total # of) Villages in Ulster County

	Participating Villages	Panel Representative	Vote Cast (Yes or No)*
1.	Ellenville	Mayor Jeff Kaplan	Not Present
2.	New Paltz	Mayor Tim Rogers	Yes
3.	Saugerties	Mayor William Murphy	Yes
4.			
5.			
6.			
7.			
8.			
9.			
10.			

Use Additional Sheets if necessary

\*The written justification provided by each Panel Representative in support of his or her vote on the Plan is attached hereto, as Exhibit 1.

#### Row 4 – (total # of) School Districts, BOCES, and Special Improvement Districts in County

	Participating School Districts, BOCES, and Special Improvement Districts	Panel Representative	Vote Cast (Yes or No)*
1.			
2.			
3.			
4.			
5.			
6.			
7.			
8.			



## County-Wide Shared Services Property Tax Savings Plan Summary

### Appendix A

9.			
10.			
11.			
12.			
13.			
14.			
15.			
16.			
17.			
18.			
19.			
20.			
Use Additional Sheets if necessary *The written justification provided by each Panel Representative in support of his or her vote on the Plan is attached hereto, as Exhibit 1.			
<b>Row 5</b>			
<b>2019 Local Government Property Taxes</b>		<b>The sum total of property taxes levied in the year 2019 by the county, cities, towns, villages, school districts, BOCES, and special improvement districts within such county.</b>	
		\$659,670,216	
<b>Row 6</b>			
<b>2019 Participating Entities Property Taxes</b>		<b>The sum total of property taxes levied in the year 2017 by the county, any cities, towns, villages, school districts, BOCES, and special improvements districts identified as participating in the panel in the rows above.</b>	
		\$190,751,248	
<b>Row 7</b>			
<b>Total Anticipated Savings</b>		<b>The sum total of net savings in such plan certified as being anticipated in calendar year 2020, calendar year 2021, and annually thereafter.</b>	
		2020 – \$2,774,342 2021 – \$2,385,000 Annually – \$2,385,000	



## County-Wide Shared Services Property Tax Savings Plan Summary

### Appendix A

Row 8			
<b>Anticipated Savings as a Percentage of Participating Entities property taxes</b>	The sum total of net savings in such plan certified as being anticipated in calendar year 2020 as a percentage of the sum total in Row 6, calendar year 2021 as a percentage of the sum total in Row 6, and annually thereafter as a percentage of the sum total in Row 6.		
	2020 – 1.45% 2021 – 1.25% Annually – 1.25%		
Row 9			
<b>Anticipated Savings to the Average Taxpayer</b>	The amount of the savings that the average taxpayer in the county will realize in calendar year 2020, calendar year 2021, and annually thereafter if the net savings certified in the plan are realized.		
	2020 – \$32.64 2021 – \$28.06 Annually – \$28.06		
Row 10			
<b>Anticipated Costs/Savings to the Average Homeowner</b>	The percentage amount a homeowner can expect his or her property taxes to increase or decrease in calendar year 2020, calendar year 2021, and annually thereafter if the net savings certified in the plan are realized.		
	2020	2021	Annually
Expected Tax Increase w/out Actions	1.80%	2.00%	2.00%
Anticipated Savings as a Percentage of Participating Entities Property Taxes	1.43%	1.20%	1.18%
Expected Property Tax Decrease to Homeowners w/Actions	0.37%	0.80%	0.82%



## County-Wide Shared Services Property Tax Savings Plan Summary

### Appendix A

Row 11			
<b>Anticipated Costs/Savings to the Average Business</b>	The percentage amount a business can expect its property taxes to increase or decrease in calendar year 2020, calendar year 2021, and annually thereafter if the net savings certified in the plan are realized.		
	2020	2021	Annually
Expected Tax Increase w/out Actions	1.80%	2.00%	2.00%
Anticipated Savings as a Percentage of Participating Entities Property Taxes	1.43%	1.20%	1.18%
Expected Property Tax Decrease to Homeowners w/Actions	0.37%	0.80%	0.82%
CERTIFICATION			
<p>I hereby affirm under penalty of perjury that information provided is true to the best of my knowledge and belief. This is the finalized county-wide shared services property tax savings plan. The county-wide shared services property tax savings plan was approved on <u>December 27, 2019</u>, and it was disseminated to residents of the county in accordance with the County-wide Shared Services Property Tax Savings Law.</p>			
<u>Patrick K. Ryan</u> (Print Name)	<u>County Chief Executive Officer</u>		
 _____ (Signature)	<u>12/30/19</u> _____ (Date)		



## County-Wide Shared Services Property Tax Savings Plan Summary

### Appendix A

<b>Project Name:</b>	<b>Documenting Actual Savings from Highway Shared Services</b>		
<b>Project Partners:</b>	Ulster County, All Towns, Villages & City		
<b>Project Description:</b>	Building upon the near-universal adoption of a Highway Shared Services MOU over the past few years, this project will implement a shared web-portal through which participating municipalities will document savings from shared services in the Highway/Streets function. Savings are calculated as the avoidance of additional personal service, equipment or contractual costs that would be required if not for the availability of shared equipment and personnel.		
<b>Project Category:</b>	Shared equipment, personnel and services; Transportation and highway departments		
	2020	2021	Annually
<b>Estimated Savings:</b>	\$400000	\$400000	\$400000

<b>Project Name:</b>	<b>Shared Aquatic Weed Control Program</b>		
<b>Project Partners:</b>	Saugerties (T), Saugerties (V), Esopus (T), Kingston (C)		
<b>Project Description:</b>	As water-based tourism and recreation continues to grow in Ulster County's Towns and Villages, the need to control the proliferation of invasive and destructive aquatic weeds is becoming more and more important. In the Town of Esopus, a corps of trained volunteers struggles to keep up with weed growth using the Towns single harvester. Under this program, the Town would purchase a second harvester and hire a part-time, seasonal employee, which would be shared with the City of Kingston. Additionally, the Town of Saugerties would purchase a harvester and employ a part-time seasonal employee, which would be shared with the Village of Saugerties. Savings are calculated as the avoidance of duplicative capital purchases and avoidance of additional personal service, equipment or contractual costs that would be required if not for the availability of shared equipment and personnel.		
<b>Project Category:</b>	Shared equipment, personnel and services; Joint purchasing; Parks and recreation		
	2020	2021	Annually
<b>Estimated Savings:</b>	\$200000	\$25000	\$25000



## County-Wide Shared Services Property Tax Savings Plan Summary

### Appendix A

<b>Project Name:</b>	<b>New Paltz Fire Protection Project</b>		
<b>Project Partners:</b>	New Paltz (T), New Paltz (V)		
<b>Project Description:</b>	<p>The Village of New Paltz Fire Department has long provided fire protection services under an annual agreement with the Town of New Paltz. Recently, the Village has undertaken construction of a new Fire Station, which will replace the current outdated and obsolete facilities used by the Village Fire Department. In exchange for the Town's commitment to share in the cost of construction, the Village has agreed in principle to extend the term of the contract for fire protection to the Town to match the payback period of the debt for the new fire station. In doing so, this project avoids the possible creation of a new Fire District, which has been discussed as an alternative solution to ensure long-term provision of fire protection services to the Town outside of the Village. Savings are calculated as the avoidance of all costs associated with the creation of a new Fire District to provide fire protection services to the Town-outside area, including the construction of a second fire station and the purchase of fire equipment and apparatus (capital costs amortized over 10 years) plus avoidance of annual operating costs for a second fire station.</p>		
<b>Project Category:</b>	Emergency services; Shared equipment, personnel, and services		
	2020	2021	Annually
<b>Estimated Savings:</b>	\$1325000	\$1325000	\$1325000

<b>Project Name:</b>	<b>MS4 Education and Outreach</b>		
<b>Project Partners:</b>	Esopus (T), Hurley (T), Kingston (C), Kingston (T), Lloyd (T), Marletown (T), Marlborough (T), New Paltz (T), New Paltz (V), Plattekill (T), Rosendale (T), Saugerties (T), Saugerties (V), Shawangunk (T), Ulster (T), Woodstock, (T).		
<b>Project Description:</b>	<p>Thirteen of the County's municipalities are designated MS4 communities, and are required to implement certain Minimum Control Measures (MCMs) to mitigate stormwater impact under State law. This project will create a shared education, outreach and training function for all participating municipalities, which will help them meet two of the four required MCMs. Savings are calculated as the avoidance of personnel or contractual costs on the part of each participating municipality.</p>		
<b>Project Category:</b>	Sewer, water, and waste management systems		
	2020	2021	Annually
<b>Estimated Savings:</b>	\$204000	\$110000	\$110000



## County-Wide Shared Services Property Tax Savings Plan Summary

### Appendix A

<b>Project Name:</b>	<b>Community DG Project</b>		
<b>Project Partners:</b>	Ulster County, Kingston (C), Saugerties (T), Saugerties (V)		
<b>Project Description:</b>	Ulster County intends to participate in the newly-announced Community Distributed Generation framework to help meet its greenhouse gas reduction goals. By extending its participation to allow piggybacking and joint purchasing by other participating municipalities, the County will drive reduced utility costs for all participants. Savings are estimated at 11% of current electrical utility costs for all participating municipalities.		
<b>Project Category:</b>	Energy procurement and efficiency		
	2020	2021	Annually
<b>Estimated Savings:</b>	\$200000	\$200000	\$200000

<b>Project Name:</b>	<b>Culvert Inventory and Assessment Program - Phase 1</b>		
<b>Project Partners:</b>	Woodstock (T), Saugerties (T), Saugerties (V), Kingston (T)		
<b>Project Description:</b>	Ulster County will undertake a project to inventory and assess all drainage culverts within participating municipalities. Based on recent figures, savings are estimated at \$100,000 per municipality in avoided engineering costs.		
<b>Project Category:</b>	Sewer, water, and waste management systems; Transportation and highway departments		
	2020	2021	Annually
<b>Estimated Savings:</b>	\$294000	\$175000	\$175000

<b>Project Name:</b>	<b>City/County Economic Development Shared Services</b>		
<b>Project Partners:</b>	Ulster County, Kingston (C)		
<b>Project Description:</b>	The City of Kingston proposes to restructure it's Community & Economic Development office to prioritize important community development projects, including the nascent Kingston Land Bank. As a part of this restructuring, the City is requesting the County to provide business retention, expansion and attraction services through the County's newly-formed Department of Economic Development, which will result in an estimated savings to the City in the amount of \$75,000 per year. A formal Intermunicipal Agreement will be developed. Savings are estimated based on the avoidance of a new staff position in the City of Kingston.		
<b>Project Category:</b>	Shared equipment, personnel, and services		
	2020	2021	Annually
<b>Estimated Savings:</b>	\$75000	\$75000	\$75000



## County-Wide Shared Services Property Tax Savings Plan Summary

### Appendix A

<b>Project Name:</b>	<b>Stop Loss Insurance Captive Agreement</b>		
<b>Project Partners:</b>	Ulster County, Yates County, Columbia County		
<b>Project Description:</b>	Last year the Agreement for the Establishment of the MHFC (captive) was created and signed – at that time it was the Counties of Herkimer, Columbia, Ulster and St. Lawrence and the Greater Tompkins County Municipal Health Insurance Consortium. The City of Harrison was a potential participant but did not sign the Agreement. The captive arrangement did not move forward for 2019 due to “not enough participating Counties or Municipalities”. Now in 2019 for 2020 there is renewed interest in this Captive due to Yates County wanting to participate. In 2020, a new agreement will be executed to include Yates County, and each county will receive a captive quote, plus an estimated collateral contribution. The potential savings is the collateral contribution, which will be returned to participating counties unless the captive layer is exceeded by high losses.		
<b>Project Category:</b>	Public health and insurance		
	2020	2021	Annually
<b>Estimated Savings:</b>	\$76342	\$75000	\$75000

<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/17/2019)</u>		
<b>Municipality:</b> Esopus		
<b>Municipal Representative:</b> Shannon Harris, Supervisor		
<b>Vote (please circle)</b>	<input checked="" type="radio"/> YES	<input type="radio"/> NO
<b>Reasons for Vote:</b>  Plan reflects preferences of Supervisor/Mayor Stakeholders over the course of many meetings capturing input. Great job!  - Shannon		
<b>Signature:</b> 		

12/16/19

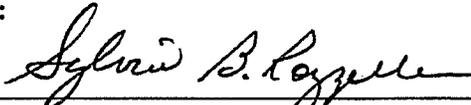
<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/27/2019)</u>		
<b>Municipality:</b> Town of Gardiner		
<b>Municipal Representative:</b> Marybeth Majestic		
<b>Vote (please circle)</b>	<input checked="" type="radio"/> YES	<input type="radio"/> NO
<b>Reasons for Vote:</b>		
<b>Signature:</b> Marybeth Majestic 12/27/2019		







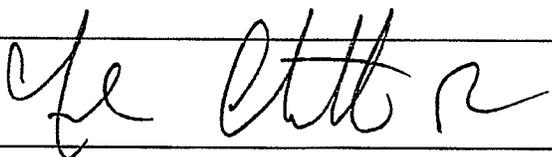


<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/27/2019)</u>		
Municipality:		
TOWN OF OLIVE		
Municipal Representative:		
Sylvia B. Rozzelle		
Vote (please circle)	<input checked="" type="radio"/> YES	<input type="radio"/> NO
Reasons for Vote:		
Signature:		
		

<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/17/2019)</u>		
Municipality:		
TOWN OF PLATTEKILL		
Municipal Representative:		
JOSEPH G. GROCE		
Vote (please circle)	<input checked="" type="radio"/> YES	<input type="radio"/> NO
Reasons for Vote:		
<p>① THE MS4 EDUCATION AND OUTREACH PROJECT WILL ASSIST PLATTEKILL IN MEETING THE MCM REQUIREMENTS</p> <p>② OPTIMISM FOR BENEFICIAL PROJECTS IN THE FUTURE.</p>		
Signature:		
		

<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/27/2019)</u>		
Municipality:		
TOWN OF ROCHESTER		
Municipal Representative:		
MICHAEL BADEN		
Vote (please circle)	<input checked="" type="radio"/> YES	<input type="radio"/> NO
Reasons for Vote:		
Signature:		
		

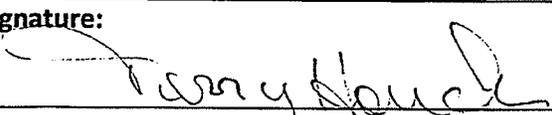
<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/27/2019)</u>		
Rosendale		
Municipality:		
Jeanne Walsh		
Municipal Representative:		
Vote (please circle)	<input checked="" type="radio"/> YES	<input type="radio"/> NO
Reasons for Vote:		
I believe in Shared Services whenever possible. This is good plan and will save taxpayer dollars.		
Signature: 		

<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/27/2019)</u>		
Town of Saugerties		
Municipality:		
Town Supervisor      Fred Castello		
Municipal Representative:		
Vote (please circle)	<input checked="" type="radio"/> YES	<input type="radio"/> NO
Reasons for Vote:		
Signature: 		

<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/17/2019)</u>		
Village of Saugerties		
Municipality:		
William E. Murphy (Mayor)		
Municipal Representative:		
Vote (please circle)	YES ✓	NO
Reasons for Vote:		
Signature:		
WEM		12/18/19

<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/27/2019)</u>		
Shawangunk		
Municipality:		
John Valk Jr		
Municipal Representative:		
Vote (please circle)	<input checked="" type="radio"/> YES	<input type="radio"/> NO
Reasons for Vote:		
Signature:		
John Valk Jr      12/27/2019		

<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/27/2019)</u>		
Municipality:		
Ulster		
Municipal Representative:		
JAMES E QUIGLEY 3 <sup>RD</sup>		
Vote (please circle)	YES	NO
	✓	
Reasons for Vote:		
Signature: James E Quigley 3 <sup>rd</sup>		

<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/27/2019)</u>		
<b>Municipality:</b> Town of Wawarsing		
<b>Municipal Representative:</b> Town Supervisor - Terry Houck		
<b>Vote (please circle)</b>	<input checked="" type="radio"/> YES	<input type="radio"/> NO
<b>Reasons for Vote:</b> Highway Services		
<b>Signature:</b> 		

12/27/19 *[Signature]*

<u>Ulster County Shared Services Panel: Taxpayer Savings Plan Vote (12/17/2019)</u>		
Municipality: <i>Town of Woodstock</i>		
Municipal Representative: <i>Bill McKenna, Supervisor</i>		
Vote (please circle)	<input checked="" type="radio"/> YES	<input type="radio"/> NO
Reasons for Vote: <i>Plan provides for projects that will help many committees save money and work together.</i>		
Signature: <i>[Signature]</i>		

APPENDIX B: Certification

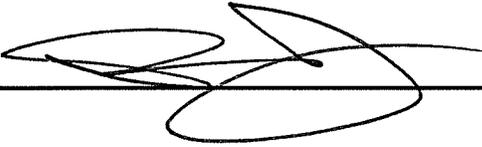
**CERTIFICATION OF PLAN AND PROPERTY TAX SAVINGS TO THE SECRETARY OF STATE**

By my signature below, I hereby certify that the County-Wide Shared Services Property Tax Savings Plan submitted herewith is final, that it was completed in accordance with the requirements of Article 12-I of the General Municipal Law, and that the savings identified and contained herein are true and accurate to the best of my knowledge and belief.

Patrick K. Ryan

County Chief Executive Officer (Print Name)

(Signature)



(Date)

12/30/19