



**COUNTY OF CHENANGO
BOARD OF SUPERVISORS**
Chenango County Office Building
5 Court Street, Norwich, N.Y. 13815
(607) 337-1430 Fax: (607) 337-1435



Lawrence N. Wilcox
Chairman

RC Woodford
Clerk of the Board
County Auditor

County-Wide Shared Services Property Tax Savings Plan Summary

County of Chenango

County Contact: Lawrence N. Wilcox, Chairman of the Board of Supervisors

Contact Telephone: (607) 337-1400

Contact Email: bos@co.chenango.ny.us

Partners:

Row 1 – One (1) City in Chenango County

Participating City	Panel Representative	Vote Cast (Yes or No)*
1. City of Norwich	Mayor Christine Carnrike	Yes

**The written justification provided by each Panel Representative in support of his or her vote on the Plan is attached hereto, as Exhibit 1.*

Row 2 – Twenty One (21) Towns in Chenango County

Participating Towns	Panel Representative	Vote Cast (Yes or No)*
1. Town of Afton	Supervisor John H. Lawrence	Yes
2. Town of Bainbridge	Supervisor Dolores Nabinger	Yes
3. Town of Columbus	Supervisor Thomas P. Grace	Yes
4. Town of Coventry	Supervisor Marion L. Ireland	Yes
5. Town of German	Supervisor Daniel S. Jack	Yes
6. Town of Greene	Supervisor George G. Raymond III	Yes
7. Town of Guilford	Supervisor George Seneck	Yes
8. Town of Lincklaen	Supervisor Wayne C. Outwater	Yes
9. Town of McDonough	Supervisor Arrington J. Canor	Yes
10. Town of New Berlin	Supervisor Robert T. Starr	No
11. Town of North Norwich	Supervisor Robert E. Wansor	Yes
12. Town of Norwich	Supervisor David C. Law	Yes
13. Town of Otselic	Supervisor Evan T. Williams	Yes
14. Town of Oxford	Supervisor Lawrence N. Wilcox	Yes
15. Town of Pharsalia	Supervisor Dennis O. Brown	Yes
16. Town of Pitcher	Supervisor Jeffrey B. Blanchard	Yes
17. Town of Plymouth	Supervisor Grace A. Nucero-Alger	Yes
18. Town of Preston	Supervisor Peter C. Flanagan	Yes
19. Town of Sherburne	Supervisor Charles A. Mastro	Yes
20. Town of Smithville	Supervisor Fred J. Heisler, Jr.	Yes
21. Town of Smyrna	Supervisor Michael R. Khoury	Yes

Row 3 – Eight (8) Villages in Chenango County		
Participating Villages	Panel Representative	Vote Cast (Yes or No)*
1. Village of Afton	Mayor Sally Muller	Yes
2. Village of Bainbridge	Mayor Phillip Wade	Yes
3. Village of Earlville	Mayor William Excell	Absent
4. Village of Greene	Mayor Phillip Brown	Yes
5. Village of New Berlin	Mayor Terry Potter	Absent
6. Village of Oxford	Mayor Terry M. Stark	Yes
7. Village of Sherburne	Mayor William Acee	Absent
8. Village of Smyrna	Mayor Anna Critton	Absent
Row 4 – Participating School Districts, BOCES, and Special Improvement Districts in Chenango County		
17	*See Footnote for Listing of Lighting Districts	
Row 5		
2017 Local Government Property Taxes	The sum total of property taxes levied in the year 2017 by the county, cities, towns, villages, school districts, BOCES, and special improvement districts within the county.	
\$88,751,198.93	*See Footnote and Exhibit VIII	
Row 6		
2017 Participating Entities Property Taxes	The sum total of property taxes levied in the year 2017 by the county, any cities, towns, villages, school districts, BOCES, and special improvement districts identified as participating in the panel in the rows above.	
\$40,854,020.52	*See Footnote and Exhibit VIII	
Row 7		
Total Anticipated Savings	The sum total of net savings in such plan certified as being anticipated in calendar year 2018, calendar year 2019, and annually thereafter.	
\$540,000	*See Footnote regarding Total Anticipated Savings	
Row 8		
Anticipated Savings as a Percentage of Entities Property Taxes	The sum total of net savings in such plan certified as being anticipated in calendar year 2018 as a percentage of the sum total in Row 6, calendar year 2019 as a percentage of the sum total in Row 6, and annually thereafter as a percentage of the sum total in Row 6.	
0.40% (2018) - 0.95% (2019)	*See Footnote and Exhibit IX	
Row 9		
Anticipated Savings to the Average Taxpayer	The amount of the savings that the average taxpayer in the county will realize in calendar year 2018, calendar year 2019, and annually thereafter if the net savings certified in the plan are realized.	
4.41 (2018) - 10.59 (2019)	*See Footnote and Exhibit IX	
Row 10		
Anticipated Costs/Savings to the Average Homeowner	The percentage amount a homeowner can expect his or her property taxes to increase or decrease in calendar year 2018, calendar year 2019, and annually thereafter if the net savings certified in the plan are realized.	
5.62 (2018) - 13.49 (2019)	*See Footnote and Exhibit IX	
Row 11		
Anticipated Costs/Savings to the Average Business	The percentage amount a business can expect its property taxes to increase or decrease in calendar year 2018, calendar year 2019, and annually thereafter if the net savings certified in the plan are realized.	
71.94 (2018) - 143.88 (2019)	*See Footnote and Exhibit IX	

Footnotes to Rows 4 through 11

Row 4 Participating Special Improvement Districts (17 Lighting Districts listed below and currently part of respective Town budgets):

Afton	LD001	Nineveh Light
Bainbridge	LD002	Bennettsville Light
Columbus	LD003	South Edmeston Light
Greene	LD004	Chen. Forks Light
Guilford	LD005	Mt. Upton Light
Guilford	LD006	Guilford Light
Guilford	LD007	Rockdale Light
New Berlin	LD008	South New Berlin Light
New Berlin	LD009	Holmesville Light
North Norwich	LD010	North Norwich Light
Norwich	LD011	Woods Corners Light
Norwich	LD012	Suncrest Light
Norwich	LD013	Route 12 Light
Norwich	LD014	Randall Ave Light
North Norwich	LD015	Park Estate Light
North Norwich	LD016	Campbell Light
North Norwich	LD017	Aurora Bluffs Light

Row 5 Total Property Taxes are those levied in 2017 for Chenango County, the City of Norwich, the 21 Towns and all Special Improvement Districts within the county as well as 2017-2018 for the Eight (8) Villages and 2016-17 for the 16 School Districts. 2017-2018 School Tax numbers are not yet available. There are no specific BOCES Real Property Taxes.

Row 6 No school districts or BOCES participated. The only participating Special Improvement Districts included are the 17 Town governed Lighting Districts.

Row 7 The \$540,000 eventual annual savings is calculated at \$100,000 in 2018; \$140,000 in 2019; and an additional \$100,000 of savings in each of 2020, 2021 and 2022 to total \$540,000 accrued savings by 12/31/2022.

Rows 8, 9, 10 and 11 The percentage or amount an average taxpayer, homeowner or business will see taxes increase is based on an average annual real property tax rate increase of 2% per year less the anticipated savings as outlined in the Plan. The 2% projected annual real property tax increase mirrors the county’s actual experience of 2.08% per year (compounded) from 2011 to 2017. (Please See Below.)

Please Note: For questions regarding any calculations within this document please contact Deputy Treasurer/Deputy Budget Officer Ardean Young.

FOOTNOTES:			
Row 8 - Anticipated Savings as a Percentage of Property Taxes	2018	2019	Annually Thereafter
Expected Property Tax Increase/Decrease to Homeowners Without Actions	2.0%	2.0%	2.0%
Anticipated Savings as a Percentage of Participating Entities Property Taxes	.40%	.95%	.78%
Expected Property Tax Increase/Decrease to Homeowners With Actions	1.6%	1.05%	1.22%
Row 9 – Anticipated Savings to Average Taxpayer			
2018	2019	Annually Thereafter	
Anticipated Savings to the Average Taxpayer	\$4.41	\$10.59	\$8.83
Row 10 – Anticipated Savings to Average Homeowner			
2018	2019	Annually Thereafter	
Anticipated Savings to the Average Homeowner	\$5.62	\$13.49	\$11.24
Row 11 – Anticipated Savings to Average Business			
2018	2019	Annually Thereafter	
Anticipated Savings to the Average Business	\$71.94	\$143.88	\$143.88

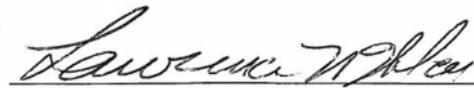
CERTIFICATION OF PLAN AND PROPERTY TAX SAVINGS TO DIRECTOR OF BUDGET

By my signature below, I hereby certify that the County-Wide Shared Services Property Tax Savings Plan submitted herewith is final, that it was completed in accordance with the requirements of Part BBB of Chapter 59 of the Laws of 2017, and that the savings identified and contained therein are true and accurate to the best of my knowledge and belief.

Lawrence N. Wilcox

Chairman, Chenango County Board of Supervisors

(Print Name)



(Signature)

Sept 5, 2017

(Date)

Analysis of Potential Areas for Chenango County Municipal Cooperation, Efficiency and Real Property Tax Reduction

Overview

In 2015 Chenango County government filed an Efficiency Plan with the New York State Division of Budget. Many of the local municipal units within the county also completed and filed such plans. We are proud of the fact that all the items outlined in the County's Plan (totaling over \$1.6 million worth of efficiencies) have been successfully implemented. By statute, none of these items can be included in this analysis.

Recent New York State legislation requires every county in New York State - outside of New York City - under the leadership of its Chief Executive, to empanel representatives of all municipalities within the county ("The Panel") to work on a County-Wide Shared Services Tax Savings Plan (TSP).

Tax Savings Plan (TSP) – Recommendations for Real Property Tax Savings

- 1) The County Director of Public Works, the Town Highway Superintendents, the City's Public Works' Superintendent and the Village's Public Works' Managers continue to work in concert on the best and most cost efficient delivery of public works services (roads, bridges, water, sewer, etc.) in Chenango County.

It is envisioned that over a five year period enhanced sharing and efficiencies could yield **cost savings of \$500,000 per year by 12/31/22** (\$100,000 per year in savings beginning in 2018) with an additional \$100,000 of savings per year for four years thereafter.

- 2) Combine the County's Sealer of Weights and Measures function with another county department or with that of an adjacent county. **The estimated annual savings to be realized from this action is \$30,000 per year beginning in 2019.**
- 3) The Towns and County should review with the Office of the State Comptroller the possibility of eliminating all lighting districts within the county. This service would be paid directly to the utility by each individual district property owner rather than collected via town property taxes and then forwarded to the provider. **Indirect cost savings (accounting, bank fees, etc.) of \$10,000 per year could occur beginning in 2019.**

Process

As required by law, Chenango County advertised (and posted notice on its website - www.chenango.co.ny.us) and held three public hearings regarding the formulation of its County-Wide Shared Services Property Tax Savings Plan (TSP).

These hearings were held on Thursday, June 1st, 2017 at 12:00 p.m. and 5:30 p.m. and at 12:00 p.m. on Monday, June 12th, 2017. A total of 17 members of the public attended the three Public Hearings with three (3) making comments. While not required by the statute, the county also offered to receive written comments on the topic until Wednesday, June 21st, 2017. One (1) Elected Official filed a written comment.

After the conclusion of the last public hearing on June 12th, 2017, the Panel held a meeting to help provide its input on the Plan. The Panel members were of the opinion the Plan should be simple to implement and allow for as much local control and citizen input as possible.

Areas Chosen for Review and Analysis:

- I. Having all Real Property Taxes (other than School Taxes) Collected by Chenango County
- II. Going from Local Property Tax Assessment to County-Wide Property Tax Assessment
- III. Having the New York State Office of Court Administration (OCA) take over all Town and Village Justice Courts
- IV. Combining the Chenango County Sheriff and Norwich City Police Departments
- V. Enhancing and expanding current areas of cooperation/sharing between the 30 Public Works departments covered by this study
- VI. Combining the Sealer of Weights and Measures function with another county department or an adjacent county
- VII. Eliminating the 17 Lighting Districts within Chenango County

Areas of Review

Item I. – Having all Real Property Taxes (Not School Taxes) Collected by Chenango County:

Currently only the Town of Norwich has a Tax Collector whose sole function is collecting taxes. The cost of that function and some small Tax Collection related charges in other towns, in 2017, is \$25,000. In the other 20 towns the taxes are collected by the Town Clerk-Tax Collector. While there could be a reduction in town office expense (postage) if taxes were collected at the county seat, it is unlikely there would be any substantial reduction in salary cost. The 2017 average salary for a Chenango County Town Clerk-Tax Collector is \$16,300 (\$14,600 excluding the Town of Greene). This is generally seen as a public service job often providing evening and/or Saturday hours. About five percent of tax receipts collected are paid in cash. Since cash payments are unsafe to mail, cash payers would be required to travel to Norwich during the standard Monday through Friday work week. An additional 20 to 25% of payers pay by check, in person at the local office. Once again these taxpayers would be inconvenienced by centralized collection.

The City of Norwich and the Villages could avail themselves of this service; but, again, would probably not realize much cost savings as it is unlikely to cause a reduction in personnel.

In addition to seeing little in the way of savings, the local municipalities would lose all the late payment and interest revenue on collected funds. This money would instead go to the county. Basically office costs and related revenues are a zero sum game.

Chenango County would need to hire an additional two staff clerks to handle the new collection responsibilities. The estimated annual cost for this personnel, including fringe benefits, is about \$128,000. Also any direct savings at the local level (postage) would be an expense being incurred by the county.

See Exhibit I Bottom Line: Cost Savings Estimated at \$25,000
Costs Incurred Estimated at \$128,000
The net additional annual cost for this service is \$103,000.

*** This option is rejected as it does not financially benefit Chenango County Real Property tax payers and could result in substantial inconvenience for county residents. ***

Item II. – Going from Local property tax assessment to county-wide property tax assessment:

It should be noted that while county-wide assessment has been available for many years via Municipal Home Rule provisions, only Nassau and Tompkins County have county-wide assessment. The 2017 cost for local assessment is \$525,000. Generally one hundred percent (100%) of this assessment expense is incurred by the individual municipality.

If Chenango County were to consolidate this function for the towns and the City of Norwich (the villages already abdicate assessment services to the towns) it would need to hire eight additional employees as outlined in Exhibit II. The personnel and office costs for this new staff and expenses would be about \$1,055,500. Since the function would again be consolidated in Norwich, local convenience would be lost. Chenango County does not have a strong public transportation system. Under county-wide assessment some exemption filing would be shifted from the local community to Norwich. This would be a considerable hardship for many county residents, and in particular, for senior citizens.

Also, according to Nassau County officials, Nassau County is responsible for paying all tax refunds (including school taxes).

At some future point, however, county-wide assessment could become necessary by virtue of the difficulty towns are having finding qualified and/or willing local people to act as assessors.

See Exhibit II Bottom Line: Cost Savings Estimated at \$525,000
Costs Incurred Estimated at \$1,055,500
The net additional annual cost for this service is \$530,500

*** This option is rejected as it does not financially benefit Chenango County Real Property tax payers and could result in substantial inconvenience for county residents. ***

Item III. -- Having the New York State Office of Court Administration (OCA) take over all Town and Village Justice Courts:

The current net estimated cost (expenses minus the revenue) for Chenango County's Town and Village Courts is somewhere in the range of \$80,000 to \$135,000. It should be noted that the City of Norwich court is already operated by the OCA. As with the other items noted above, local control of this function would leave the locality. Also, there is no certainty if this option were approved by local voters that the OCA would, in fact, take over Chenango County Justice Courts. It is hard for us to recommend such a substantial increase in costs irrespective of which level of government pays the bill.

See Exhibit III Bottom Line: Cost Savings Estimated between \$80,000* and \$135,000*

*This savings estimate is just an estimate. It is necessary to determine the exact cost of fringe benefits to develop a more accurate figure. These fringe costs need to be verified by each municipality. Please see Exhibit III for the estimated annual cost of an OCA takeover of Chenango County Justice Courts.

*** This option is rejected as it does not financially benefit New York State Income Tax payers and could result in substantial inconvenience for county residents. ***

Item IV – Combining the Chenango County Sheriff and Norwich City Police Departments:

There are existing collective bargaining agreements in place for both departments. Any potential savings could be determined only after mandatory negotiations were held on the matter. Only at the successful conclusion of such negotiations could potential savings or additional costs be calculated. Substantial items to be determined are the number of staff, work schedules, pay rates, benefits and the like.

Also, it is likely that the City of Norwich Charter would need to be amended regarding any potential combination of the two departments.

Bottom Line: To be determined

***** This option needs far more examination before any further steps can be undertaken or conclusions formulated. *****

Item V – Enhancing or Expanding Current Areas of Cooperation/Sharing amongst the 30 Public Works Departments covered by this study:

The Chenango County Department of Works is responsible for 308 miles of road and supports that with \$4,314,000 (2017) of real property tax dollars. This calculates to an annual cost of about \$14,000 per mile. That compares to a tax cost of about \$7,600 per year per mile for roads maintained by Town Highway Departments. (\$8,500,000 divided by 1,114 miles). Obviously there is a significant difference in construction, use and maintenance between the county East River Road and seasonal Cush Hill Road in the Town of Sherburne.

The Villages and City of Norwich maintain about 100 miles of streets, many with curbs and sidewalks. All of the Villages, the Town of Guilford and the City of Norwich operate a water utility. Six of these entities operate wastewater departments and two of the villages have electric utilities. Since the towns and county have no significant experience in these utility operations; it is unlikely that county or town oversight would produce significant tax savings. Savings can and should be derived, however, from sharing services and equipment between these entities.

The towns, villages and city have already looked into, and have established, sharing arrangements between themselves and the county. Many of those items are noted on Exhibit VI (Current Areas of Cooperation between Chenango County Municipalities). Chenango County assisted its townships with snow removal during the March 2017 Storm Stella event. The municipalities have a long history of assisting each other under both normal and unforeseen circumstances and will continue that focus.

It appears, from the above, that there may be additional cost savings by having the county, towns, villages and city aggressively cooperate and share Public Works' activities and equipment. Attached as Exhibit 7 is an outline of proposed shared DPW services between Chenango County and its municipalities. This should serve as an outline to start these discussions. There is a very active Public Works Superintendent's Association which could begin to review these activities. It needs to be noted that many of the towns, the county and the city, have in-place labor relations agreements. These agreements may require collective bargaining over consolidation/sharing issues.

One final point is that the county stopped plowing state highways about ten years ago because the state payment for the work was not considered sufficient to cover the county's cost.

Bottom line: Savings estimated at \$500,000 per year by the end of the fifth year

Note: 1) Expenses (salaries, materials, equipment, etc.) will no doubt increase during the five year period which will offset, to some degree, the savings.

**** This option may generate tax savings for Chenango County Real Property tax payers. ****

Item VI – Combining the Sealer of Weights and Measures function with another county department or an adjacent county:

The county's current Sealer of Weights and Measures has indicated he may retire at the end of 2017. The county's real property tax cost for this function is about \$80,000.00. It is possible this duty could be combined with another county department (Ex: Public Works) or an adjacent county which could result in real property tax savings of about \$30,000 annually by the end of 2019.

**** This option may generate tax savings for Chenango County Real Property tax payers. ****

Item VII – Eliminating the 17 Lighting Districts within Chenango County:

Currently there are 17 Lighting Districts in Chenango County with total annual electric charges of about \$48,000. These districts exist to guarantee payment of the power charges to the utility (predominantly New York State Electric & Gas). The towns and county act as a financial intermediary in these payments.

Ultimately the county is the guarantor of the charges. If the county takes back a property within a Lighting District (due to unpaid taxes) and is not eventually made whole the county takes a loss. We believe administrative overhead of as much as \$10,000 can be saved here.

Unwind this cumbersome system and have the utility directly bill the customers involved for these charges. If a customer does not pay the utility can initiate collection proceedings.

*****While not necessarily a direct cost savings we believe this outmoded financial transfer system should be eliminated.*****

Conclusion

Every government entity attempts to operate as cost efficiently as possible while providing mandated and requested services to its residents. The burden of mandated services often leaves little room to provide other desired (ex: parks and economic development) programs.

One of the big costs to local government in New York is the transfer of real property tax dollars from the locality to the state. A 2015 PEW Research study (See Exhibit IV) noted that New York State obtained over 15% of its operating revenues from its local governments. This percentage is easily three times higher than the next state and seven times higher than the national average. In fact, if New York's municipalities had only to upstream the national average revenue transfer to the state, non-school property taxes in Chenango County could be reduced by about twenty percent. The biggest driver here is Chenango County's annual payment of \$9.6 million to New York State for Medicaid benefits. New York State is one of a handful of states that requires counties to fund Medicaid benefits or administration.

When the state legislature adopted the Tax Cap Legislation in 2011 they promised that meaningful mandate relief would immediately follow. That has not happened.

The Syracuse-Onondaga community has for several years been studying municipal cooperation/consolidation through its Consensus Committee (www.consensuscny.com). They have identified a number of mandate relief areas which we attach as Exhibit V to this report. Without significant relief in the areas noted, it will be hard for New York's municipalities to have meaningful cost reduction.

Villages in New York State are voluntary corporations and can go out of business (and be absorbed by the surrounding township) by a simple majority vote of its residents. A number of New York villages have, in fact, successfully pursued this option. Towns and cities in New York are free to share services with one another or request from the State Legislature that they be combined/merged with another municipal entity. Our municipalities help each other on a daily basis as noted in the attached "Current Areas of Cooperation between Chenango County Municipalities".

In summary, a good opportunity for local real property tax savings appears to be the takeover of local justice courts by the OCA. However, there is no guarantee that if approved this change would come to fruition. Also, such a consolidation would result in significant additional expense for New York State Income Tax payers. The focus of this study is to reduce not increase costs. Two of the areas investigated – County-wide Assessment and County Tax Collection – do not appear to make any

financial sense. In addition, the adoption of any of these three items (Centralized Tax Collection, Assessment or Courts) is likely to be very inconvenient for county residents.

The question of law enforcement consolidation requires much more work before any meaningful decision can be reached.

That leaves for further analysis the towns, villages and city working with the county on a shared DPW program. A framework could be envisioned whereby the county Department of Public Works provided administrative and engineering services to the towns. The County DPW would continue to operate the County Landfill as well as probably providing specialty services to the towns such as bridge construction and sign/road painting responsibilities.

Currently about one half of the county's 21 towns do snowplowing for the county. It is possible the menu of town highway services provided to the county could be expanded. There are counties in New York where Town Highway Departments do much of the county road maintenance.

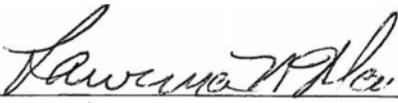
By my signature below, I hereby certify that the savings identified and contained herein are true and accurate to the best of my knowledge and belief.

Lawrence N. Wilcox

Chairman, Chenango County Board of Supervisors

(Print Name)

County Chief Executive Officer



(Signature)



(Date)

Sources (Tax Savings Plan):

Chenango County 2017 Town Budgets
Chenango County 2017 Budget and Budget Presentation
Chenango County Attorney’s Office
Chenango County Department of Public Works
Chenango County Department of Real Property Tax Services
Chenango County Treasurer’s Office
Chenango County Village Mayors
Office of the Mayor, City of Norwich
New York State Department of Transportation
Pew Research Foundation (See Exhibit IV)
www.consensuscny.com (See Exhibit V – Direct Language from Consensus CNY Report)

Attachments (Voting on the Tax Savings Plan):

Exhibit 1 a) Sample Ballot to be used for the Panel’s Vote
b) Actual Ballot of each Panel Member with Written Justification in Support of His/Her Vote on the Plan

Attachments (Tax Savings Plan):

Exhibit I Estimated Annual Cost – County Wide Tax Collection
Exhibit II Estimated Annual Cost – County Wide Assessment
Exhibit III Estimated OCA Annual Cost – Takeover of Local Courts by OCA
Exhibit IV 2015 New York State Ranking for Use of Local Government Property Tax Dollars as a Revenue Source to Fund State Government
Exhibit V Empowering Local Leadership and Vision through Mandate Relief
Exhibit VI Current Areas of Cooperation between Chenango County Municipalities
Exhibit VII Proposed Shared Public Works Program
Exhibit VIII Summary of 2017 Local Government Property Taxes – Calculation of Figures for Rows 5 and 6
Exhibit IX Calculation of Figures for Rows 8, 9, 10 and 11

Attachments (Plan Schedule):

Attachment 1 Memo dated 04/28/17 to all Town Supervisors and all Village and City Mayors Re: Panel including a Draft Agenda for the 06/12/17 Panel Meeting
Attachment 2 Memo dated 05/08/17 to all Town Supervisor and all Village and City Mayors Re: Requirement to Notify Local Union Presidents, Memo dated 05/08/17 to Four (4) Chenango County Local Union Presidents
Attachment 3 Minutes of Public Hearings held 06/01/17 (at 12:00 and 5:30 p.m.); and 06/12/17 at 12:00 p.m.
Attachment 4 Legal Notices for the Public Hearings above and Panel Meeting of 06/12/17
Attachment 5 Minutes of 06/12/17 Panel Meeting
Attachment 6 Agenda of 07/10/17 Board of Supervisors’ Meeting noting the filing of the Chenango County County-Wide Real Property Tax Savings Plan with the Board of Supervisors
Attachment 7 Panel Meeting Agenda of 08/14/17
Attachment 8 Minutes of 08/14/17 Panel Meeting

EXHIBIT 1 (a)

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES PROPERTY TAX SERVICES PANEL

BALLOT

Name: _____

Municipal Position/Title: _____

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

Signature

Dated: _____, 2017

EXHIBIT 1 (b)**CHENANGO COUNTY SHARED SERVICES
REAL PROPERTY TAX SAVINGS PLAN
BALLOT RESULTS – AUGUST 14, 2017**

Participating Towns	Panel Representative	BALLOT RESULT		
		Yes	No	Absent
1. Town of Afton	Supervisor John H. Lawrence	X		
2. Town of Bainbridge	Supervisor Dolores Nabinger	X		
3. Town of Columbus	Supervisor Thomas P. Grace	X		
4. Town of Coventry	Supervisor Marion L. Ireland	X		
5. Town of German	Supervisor Daniel S. Jack	X		
6. Town of Greene	Supervisor George G. Raymond III	X		
7. Town of Guilford	Supervisor George Seneck	X		
8. Town of Lincklaen	Supervisor Wayne C. Outwater	X		
9. Town of McDonough	Supervisor Arrington J. Canor	X		
10. Town of New Berlin	Supervisor Robert T. Starr		X	
11. Town of North Norwich	Supervisor Robert E. Wansor	X		
12. Town of Norwich	Supervisor David C. Law	X		
13. Town of Otselic	Supervisor Evan T. Williams	X		
14. Town of Oxford	Supervisor Lawrence N. Wilcox	X		
15. Town of Pharsalia	Supervisor Dennis O. Brown	X		
16. Town of Pitcher	Supervisor Jeffrey B. Blanchard	X		
17. Town of Plymouth	Supervisor Grace A. Nucero-Alger	X		
18. Town of Preston	Supervisor Peter C. Flanagan	X		
19. Town of Sherburne	Supervisor Charles A. Mastro	X		
20. Town of Smithville	Supervisor Fred J. Heisler, Jr.	X		
21. Town of Smyrna	Supervisor Michael R. Khoury	X		
Participating Villages and City	Panel Representative	BALLOT RESULT		
		Yes	No	Absent
1. Village of Afton	Mayor Sally Muller	X		
2. Village of Bainbridge	Mayor Phillip Wade	X		
3. Village of Earlville	Mayor William Excell			X
4. Village of Greene	Mayor Phillip Brown	X		
5. Village of New Berlin	Mayor Terry Potter			X
6. Village of Oxford	Mayor Terry M. Stark	X		
7. Village of Sherburne	Mayor William Acee			X
8. Village of Smyrna	Mayor Anna Critton			X
9. City of Norwich	Mayor Christine Carnrike	X		
TOTALS		25	1	4

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: John Lawrence

Municipal Position/Title: Town of Acton Supervisor

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

The slight savings this plan achieves does not outweigh
the inconveniences to the public and the loss of local control
There is no understanding that state mandated compensation
could not in the future offset any short term gain.
This process does not address the 2 larger concerns. Unfunded
mandate and school cost of management.


Signature

Dated: 8-14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Dolores Nabinger

Municipal Position/Title: Bainbridge Town Supervisor

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

I believe that there is always room
for improvement and that we should
continue to work on the plan.

Dolores Nabinger
Signature

Dated: 8/14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Thomas P. Grace

Municipal Position/Title: Columbus town Supervisor

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

while I think that considering our options
is beneficial, from the towns perspective
anything short of Highway consolidation
will have little effect. thinking about
how to proceed is something however, so
I vote yes. with more time, I think we
should consider having the county take
over Highway Administration for all municipalities.

Thomas P. Grace
Signature

Dated: 8-14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Marion Ireland

Municipal Position/Title: Supervisor / Coventry

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

This is a good start to sharing services
between towns & county. However, most
towns have already been doing this
for some time in Chenango County.

Marion Ireland
Signature

Dated: 8/14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Daniel Jack

Municipal Position/Title: German Supervisor

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

1- good start to the process of shared services between
towns + county.

2. to pacify the state because we are already sharing services.


Signature

Dated: 8/14/17, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: George A. Raymond III

Municipal Position/Title: Supervisor, Town of Greene

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

- 1- significant potential savings to both County and Town.
- 2- Should require minimal increase in administrative overhead.
- 3- offers opportunity for continued communication among all involved entities and potential future improvements

George A. Raymond III
Signature

Dated: August 18, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: George Senel

Municipal Position/Title: Supervisor Town of Aulford

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

1) The plan takes into consideration items suggested by the N.Y. S Dept. of State have provided "real property" tax savings for other municipalities such as: county wide tax collection, or county wide assessment. The data however does not support these options leading to a tax savings for residents of Chenango Co.

2) The plan identifies examples of shared services that may be expanded i.e. highway and others such as law enforcement that require additional study.

George Senel
Signature

Dated: Aug. 14., 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Wayne Outwater

Municipal Position/Title: Town Livock New

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

Could save tax dollars \$\$

Wayne Outwater
Signature

Dated: 8/14/17, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Arrington J. Amor

Municipal Position/Title: Supervisor

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

COULD SAVE TAXPAYER MONEY

Arrington J. Amor
Signature

Dated: 8/14/17, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: ROBERT STARR

Municipal Position/Title: TOWN SUPERVISOR NEW BERLIN

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

the towns in Chenango County are & have
been sharing services for many years
to save all involved monies in all
municipalities.


Signature

Dated: 8/14/, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: ROBERT E. WANSOR.

Municipal Position/Title: SUPERVISOR, TOWN OF NORTH NORWICH.

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

I AM IN FAVOR OF COORDINATED EFFORTS TO
AVOID DUPLICATION OF SERVICES. I AM IN FAVOR OF
COST CONTAINMENT; IN FAVOR OF SAVING TAXPAYER
MONEY. OPEN DIALOG BETWEEN THE COUNTY, MUNICIPALITIES,
AND INDIVIDUALS WITH CONSTRUCTIVE IDEAS IS TO BE
ENCOURAGED, WITH THE GOAL OF INCREASING COUNTY
WIDE SHARED SERVICES.



Signature

Dated: 8/14/17, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: DAVID C. LAW

Municipal Position/Title: Town of Norwich

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

Save Tax payer money!

David C. Law
Signature

Dated: 8/14/, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Evon T Williams

Municipal Position/Title: Supervisor Otsele

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

Makes sense ~~rather~~ Budget wise

ET will
Signature

Dated: 8/14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: LAWRENCE WILCOX

Municipal Position/Title: TOWN OF OXFORD SUPERVISOR

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

This plan covers 10 possible areas and
is a good start for continued communication

Lawrence Wilcox
Signature

Dated: Aug 14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Dennis Brown

Municipal Position/Title: Supervisor

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

reasonable reference to and
important question. Statement of
Task full and reasonable
Goal starts


Signature

Dated: 8/14/, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Jeffrey B. Blanchard

Municipal Position/Title: Town of Pitcher Supervisor

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

I believe this plan accurately reflects the conditions
& needs of the County of Chenango.

Jeffrey B. Blanchard
Signature

Dated: 8/14/17, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Grace Nucero-Alger

Municipal Position/Title: Town of Plymouth Supervisor

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

To hopefully save taxpayers money
by consolidating efforts whenever
possible,

however, I wish we could
include services that we share
already with other municipalities.

Grace G. Nucero-Alger
Signature

Dated: 8/14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Peter FLANAGAN

Municipal Position/Title: SUPERVISOR (TOWN OF PRESTON)

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

It's a wonderful plan!


Signature

Dated: Aug 14th, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

BALLOT

Name: Charles A. Mastro

Municipal Position/Title: Sherburne Town Supervisor

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

I am voting to approve this Tax Savings Plan because there are some items (Item V Public Works)(Item VI Sealer of Weights)+(Item VII Lighting Districts) that I believe are achievable. The fact that Chenango County is one of two Counties in New York State that is debt free, has stayed under the 2% Tax Cap every year, and has little or no financial stress is a testament to the quality of our local government officials. If there is an opportunity to save Tax Payers money, we should pursue this plan.

Charles A. Mastro
Signature

Dated: Aug 14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: FRED HEISLER JR

Municipal Position/Title: TOWN OF SMITHVILLE - SUPERVISOR

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

I AM VOTING IN THE AFFIRMATIVE PURLY AND SIMPLY
OUT OF RESPECT FOR THE TIME, EFFORT AND
RECOURSES PUT FORTH BY CHENANGO^{CO.} OFFICIALS
THIS EXERCISE DOES NOTHING MORE THAN
WHAT THE CHENANGO BOARD OF SUPERVISORS
DOES ON A CONSISTENT BASIS.


Signature

Dated: 8 / 14 / 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Michael R. Kouzey

Municipal Position/Title: Town Supervisor - Smyrna

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

The size of government, at all levels,
whether municipal, County + State is too
large, too intrusive, too expensive, to continue
on its' present trajectory, there is duplication in
services + many departments are completely unaware
of what another govt' body is doing. Going to the
grass-roots is a necessary first since local govt'
knows the best use + allocation + resources.
Please continue your efforts!
↓
+our

Michael Kouzey
Signature

Dated: 8/14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Sally Muller

Municipal Position/Title: MAYOR

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

I agree in most part with
the conclusion although I
feel concluding corp. villages
can simply dissolve does
not do justice to the people
who live in these villages
and expect as far as possible
to govern themselves, not be
swallowed up by the
surrounding township

Signature

Sally Muller

Dated: August 17, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Philip C. Wade

Municipal Position/Title: Village of Bainbridge

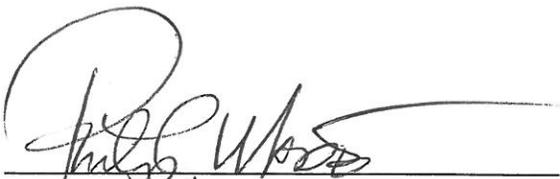
Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

This is a good start; more is needed.


Signature

Dated: Aug. 14, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Phill BROWN

Municipal Position/Title: MAYOR - GREENE

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

Bad initial start, feel more time
is required to do a thorough job of all
services.

Phillips Brown
Signature

Dated: 8/12, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: Terry Stark

Municipal Position/Title: MAYOR - VILLAGE of Oxford

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

IT IS A good first step to creating more
shared services

Terry Stark
Signature

Dated: 8/14/, 2017

CHENANGO COUNTY COUNTY-WIDE SHARED SERVICES
PROPERTY TAX SERVICES PANEL

Ballot

Name: CHRISTINE A. CARRIKE

Municipal Position/Title: MAYOR CITY OF NORWICH

Regarding the Plan set forth by the Panel, I vote as follows (please check one):

Yes

No

State your reasons for your vote (this is REQUIRED):

Chenango County complied with NYS request
and held public hearings, etc.
We know best at the local level versus
a state mandate how to efficiently and
effectively operate. We have the pros cons
listed in our plan and DPW is the area
we can continue to work together as well as
city services outlined in the plan. To fulfill our
requirement I am in favor of the plan and will do
my part to continue dialogue with area government
entities.

Christine A. Carrike

Signature

Dated: August 14, 2017

EXHIBIT I

Estimated Annual Cost County Wide Tax Collection

Two (2) Clerks at an annual salary of \$30,000 each	= \$60,000
Two (2) Clerks – Associated Fringe Costs @ 60%	= \$36,000
\$100,000 Software cost over Five Years	= \$20,000
Office Expense	= \$12,000

\$128,000

EXHIBIT II

Estimated Annual Cost of County Wide Assessment

1. Director of Assessment vs. County Director	= \$ 10,000
2. One (1) Senior Valuation Specialist (Commercial)	= \$ 62,000
3. Two (2) Valuation Specialists - Residential - \$55,000	= \$110,000
4. Three (3) Real Property Appraisers – Collectors - \$50,000	= \$150,000
5. One (1) Real Property Specialist	= \$ 40,000
6. One (1) Assessment Clerk	= \$ 30,000
7. Fringe – 60%	= \$241,400
8. County Board of Assessment Review	= \$ 5,600
9. Training/Travel – Professional Dues	= \$ 6,500
10. Postage – 30,000 Parcels * \$1.00	= \$ 30,000
11. Mileage – 60,000 miles	= \$ 33,000
12. Office & Miscellaneous Expense	= \$ 15,000
13. Amortize Desks, Chairs, Computers, Tablets, Phones, Air Cards Over Five (5) Years	= \$ 9,000
14. Amortize Software Costs over Five (5) Years @ \$10,000 per year	= \$ 10,000
15. Amortize Revaluation Cost over Ten (10) Years	= \$360,000
Total Estimated Cost per Year	\$1,112,500

One Time Revenue:

Consolidation Aid from NYS -- \$7.00 * 30,000	= \$210,000
Reassessment Aid from NYS – up to \$5.00 per parcel *Have Not Paid \$5.00 in a few years - \$2.50 * 30,000	= \$ 75,000
Total One Time Revenue	\$285,000

Estimated Annual Cost of \$1,112,500 minus One Time Revenue Amortized over Five (5) Years at \$57,000 per year = \$1,055,500

Notes:

1. For a budget comparison please see the 2017 Tompkins County Budget. Tompkins County will spend \$1,100,000 in 2017 for 32,000 parcels. Chenango County also has about 32,000 parcels.
2. Within 12 months of the implementation of county-wide assessment, the county would be required by New York State to do a county-wide revaluation. This is necessary to make sure each taxing jurisdiction has a uniform equalization rate. The cost for this is estimated at \$100.00 per parcel or about \$3,000,000. This initiative would need to be put to bid to outside vendors as the county does not have the internal capability to do such a large project in such a short period of time.

Amortized Cost: Borrow for Ten (10) Years at 4% = \$360,000 per year

EXHIBIT III

Estimated OCA Annual Cost Takeover of Local Courts by OCA

- | | |
|---|-------------|
| 1. Two (2) Judges at an annual salary of \$175,000 each | = \$350,000 |
| 2. One (1) Law Clerk at an annual salary of \$80,000 | = \$ 80,000 |
| 3. Two (2) Clerks at an annual salary of \$40,000 each | = \$ 80,000 |
| 4. Fringe Benefits at 60% | = \$305,000 |
| 5. Office Expenses (Rent, Security, Etc.) at 25% of the Above | = \$200,000 |

\$1,015,000

EXHIBIT IV

NEW YORK STATE RANKING FOR USE OF LOCAL GOVERNMENT PROPERTY TAX DOLLARS AS A REVENUE SOURCE TO FUND STATE GOVERNMENT

Source: <http://www.pewtrusts.org/en/research-and-analysis/blogs/stateline/2015/3/12/where-states-get-their-money>

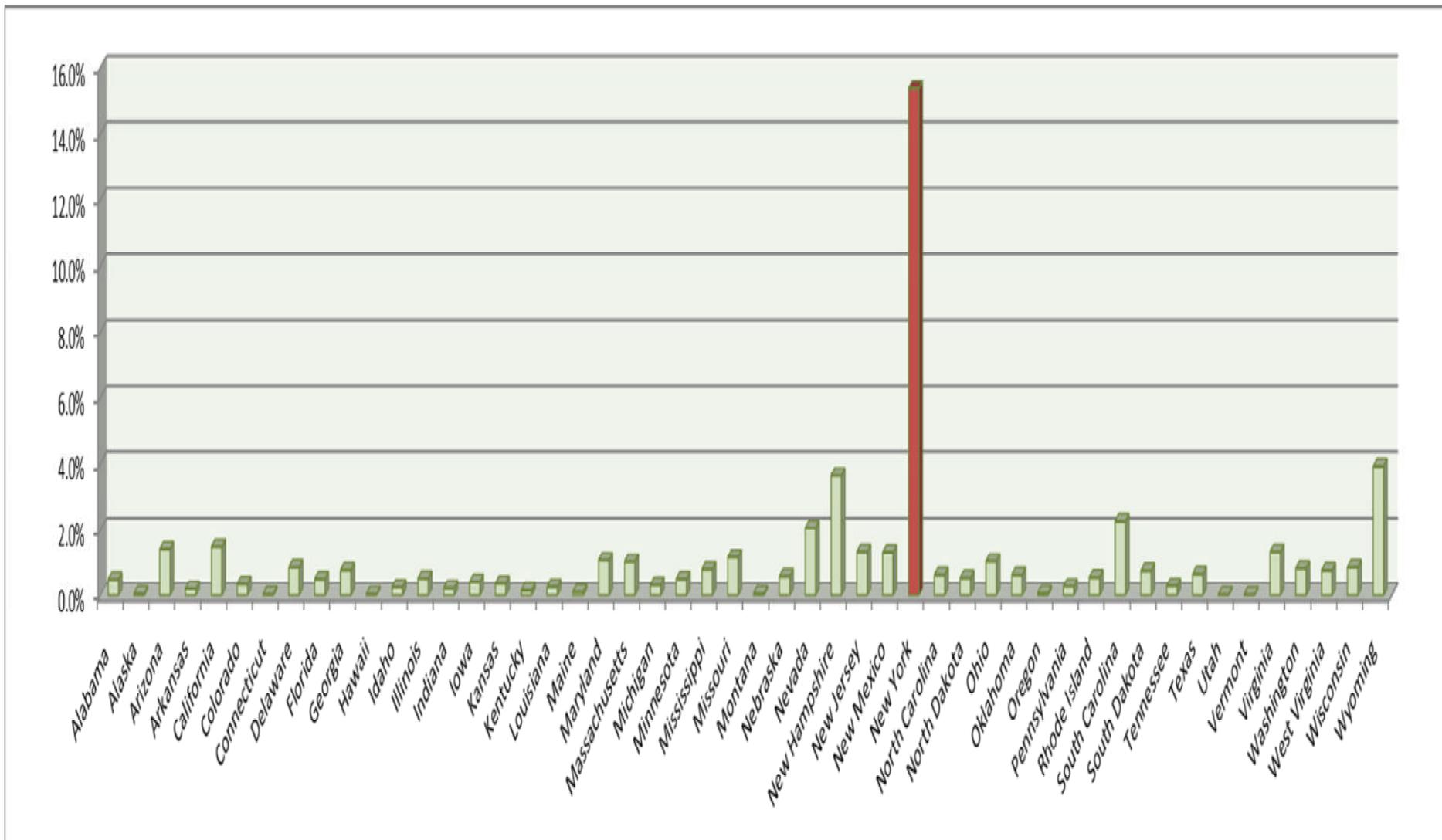


EXHIBIT V

EMPOWERING LOCAL LEADERSHIP AND VISION THROUGH MANDATE RELIEF

We also need the commitment of state government to being a willing partner in our modernization. Not only in relieving our local governments of costly mandates, but actively empowering efforts to help ourselves and supporting our efforts to carve out a more positive direction for our community.

Government officials in the Syracuse-Onondaga community cannot effectively confront our economic, service and fiscal challenges within a statutory framework that mandates certain activities and prohibits the flexibility to do others. As we make recommendations to help our region from within, we also seek to develop a new relationship with partners at other levels of government. At a minimum, the Syracuse-Onondaga community needs relief from the following statutory inhibitors to effective and efficient governance:

- The Taylor Law and Triborough Amendment;
- The Wicks Law;
- The Medicaid funding framework which split costs with counties;
- The absence of defined contribution pension options for public employees;
- The absence of a strong “ability to pay” criterion in binding arbitration;
- The ability of local governments to procure more cost-effective services through the Board of Cooperative Educational Services model;
- Costly Civil Service provisions including 207a and 207c; and
- A justice court system that is procedurally cumbersome and from which the state is taking an increasing share of local fines and fees

EXHIBIT VI

CURRENT EXAMPLES OF COOPERATION BETWEEN CHENANGO COUNTY MUNICIPALITIES

I. Chenango County

- a) Provides building inspection/codes function for most municipalities
- b) Provides election services to Towns and City of Norwich without chargeback
- c) Provides Community College certification and pays those costs without chargeback
- d) The County Highway Department provides specialized equipment rental to Town Highway Departments
- e) The County operates a centralized Waste Recycling and Landfill facilities
- f) The County provides tax foreclosure services to the Villages and makes them whole on all delinquent taxes
- g) The County Public Health Director serves as the Health Officer, without cost, to most towns
- h) The County coordinates all Youth activities for the Towns and City of Norwich
- i) The County coordinates all Stop DWI activities for the Towns and City of Norwich
- j) The County provides workers compensation coverage for the City, Villages and all Volunteer Fire/Emergency operations without additional cost
- k) Emergency Services are coordinated by the County
- l) The County operates both a 911 Call Center and Correctional Facility without any charge to its municipalities
- m) The County purchases goods and services via BOCES contracts (ex: paper and the preparation of IRS forms 1094-C and 1095-C)
- n) The County operates Mental Health Clinics in three county school districts relying largely on insurance payments as the source of income
- o) The County Public Health Department operates flu and other various vaccination clinics throughout the county
- p) The Chenango County Personnel Department manages the Civil Service function for the County, Towns, Villages and all School Districts other than the Norwich City School District
- q) The County maintains and builds all bridges > or = 25 feet on Town Highways
- r) The County shares 50% of the first 3% of its Sales Tax with the Towns and Villages. In 2016 the amount returned to the towns and villages was about \$8,000,000.

II. Towns

- a) Many towns share highway equipment and personnel
- b) Four Assessors handle the assessing for the City of Norwich and 10 Towns
- c) The Towns provide assessing services for the Villages without additional cost
- d) About half of the Towns plow snow for the County Highway Department and are reimbursed for those services
- e) Towns provide some space for Village Operations (Ex: The Town of Sherburne stores road salt for the Village of Sherburne and likewise provides Justice Court and Election space for the Village)

III. Villages

- a) A number of Villages provide summer recreation programs for the surrounding town(s)
- b) Villages frequently store equipment for and provide personnel to the Town in which they are located
- c) Village Fire and EMS Departments often provide contracted services to local towns
- d) Village Police Departments coordinate with all other police units
- e) Villages provide some space for Town functions
- f) Villages provide public water and sewer to some parts of adjacent towns
- g) The two village electric departments provide service to areas outside the villages

IV. City of Norwich

- a) The City processes leachate from the County Landfill in Pharsalia for a fee
- b) The City Police Department coordinates with all the other municipal police units
- c) The City Fire and EMS Department provides service, under contract, to a number of other municipalities
- d) The City of Norwich and Chenango County have Joint Emergency Management Operations
- e) The City of Norwich provides public water and sewer to some parts of the Town of Norwich

EXHIBIT VII

Proposed Shared DPW Services

- 1. Expansion of the County and Town Shared Equipment Group**
 - Promote/Survey in all County, Towns and Villages – What is needed most?
 - Tie into Shared Services Coordinator
 - Funds for more Equipment Purchases

- 2. Expand Snow/Ice Agreements to more Towns In and Out of the County**
 - More money per centerline mile?
 - Different rate per centerline mile depending upon location?
 - More political influence to participate

- 3. Develop Plan for Towns to Mow County Roadsides – Similar to Snow/Ice Plan**
 - Town to provide Equipment/Manpower, pay is per hour flat rate/centerline mile conversion similar to Snow/Ice program

- 4. Expand Use of County Tractor Truck and Lowboy Hauling Equipment for City, Towns and Villages for movement of Large Equipment for Repair Work out of County or Mobilization within County for Projects**

- 5. Extend the Use of County DPW Engineering Department to Assist City, Towns and Villages with Minor Engineering Projects, Site Surveys, Topographic Surveys, Mining Plans and Culvert Designs**

- 6. Use of Larger County Equipment and Manpower to Assist City, Towns and Villages with Specific Projects or Transport of Materials**
 - Excavator, Tractor Truck, Lowboy Trailer, Barricades, Barrels, Cones, Light Plants, Variable Message Boards

- 7. Emergency Communications – Emergency Services**

- 8. Promote Utilization of the County’s Mechanics, County Lifts and Parts Supply to Assist City, Towns and Villages**
 - Offer service to City, Towns and Villages in need of mechanical work
 - Use of county lifts at Garage
 - Offer Parts

- 9. Create a Shared Services Coordinator to Facilitate All Shared Services**
 - A person available for City, Towns and Villages to contact to request assistance with agreed upon shared services work and to schedule the assistance
 - When not performing this work the employee could work as Facilities Maintenance Manager to complete maintenance jobs at DPW facilities or City/Town/Village facilities, with assistance of City/Town/Village or County employees

- 10. Maintenance Manager for DPW**
 - Available to help Towns and Villages with building, infrastructure, project plans and to look for other opportunities to assist City, Towns and Villages throughout the year

- 11. Shared Specialized DPW Crew to Assist City, Towns and Villages**
 - Sample Projects: guide rails, culverts, concrete, retention walls, windows, doors, roofing, siding, pole barns

EXHIBIT VIII

SUMMARY OF 2017 LOCAL GOVERNMENT PROPERTY TAXES	
	AMOUNT RAISED
TOTAL COUNTY*	24,696,469.38
TOTAL CITY*	3,240,239.00
TOTAL TOWNS*	9,851,106.46
TOTAL VILLAGES*	3,017,728.68
TOTAL SCHOOLS	43,402,409.69
TOTAL FIRE DISTRICTS	2,856,639.19
TOTAL LIGHTING DISTRICTS*	48,477.00
TOTAL WATER DISTRICTS	49,839.00
TOTAL ROAD IMPROVEMENT DISTRICTS	7,850.00
TOTAL SEWER DISTRICTS	109,500.00
TOTAL BUSINESS IMPROVEMENT DISTRICTS	47,214.26
TOTAL LIBRARY DISTRICTS	1,423,726.27
TOTAL 2017 LOCAL GOVERNMENT PROPERTY TAXES	88,751,198.93
TOTAL PARTICIPATING ENTITIES PROPERTY TAXES*	40,854,020.52

TAX DETAIL

COUNTY			
	General Purposes	Highway Purposes	Amount Raised
Chenango County	24,696,469.38	-	24,696,469.38
TOTAL COUNTY	24,696,469.38		24,696,469.38

CITY			
	General Purposes	Highway Purposes	Amount Raised
Norwich	3,240,239.00	-	3,240,239.00
TOTAL CITY	3,240,239.00		3,240,239.00

TOWNS			
	General Purposes	Highway Purposes	Amount Raised
Afton	214,425.00	270,800.00	485,225.00
Bainbridge	296,928.00	281,795.00	578,723.00
Columbus	40,000.00	400,000.00	440,000.00
Coventry	-	363,400.00	363,400.00
German	62,917.72	95,341.74	158,259.46
Greene	579,386.00	635,712.00	1,215,098.00
Guilford	192,549.00	682,617.00	875,166.00
Lincklaen	110,270.00	233,550.00	343,820.00
McDonough	60,000.00	272,100.00	332,100.00
New Berlin	504,445.00	359,866.00	864,311.00
North Norwich	76,787.00	168,164.00	244,951.00
Norwich	-	55,209.00	55,209.00
Otselic	57,964.00	198,307.00	256,271.00
Oxford	203,182.00	300,580.00	503,762.00
Pharsalia	-	31,000.00	31,000.00
Pitcher	72,000.00	160,000.00	232,000.00
Plymouth	54,725.00	607,023.00	661,748.00
Preston	71,192.00	234,331.00	305,523.00
Sherburne	502,534.00	667,111.00	1,169,645.00
Smithville	60,560.00	328,467.00	389,027.00
Smyrna	135,018.00	210,850.00	345,868.00
TOTAL TOWNS	3,294,882.72	6,556,223.74	9,851,106.46

EXHIBIT VIII

VILLAGES		
	General Purposes	Amount Raised
Afton	277,628.16	277,628.16
Bainbridge	491,012.50	491,012.50
Earlville	80,397.45	80,397.45
Greene	592,393.09	592,393.09
New Berlin	419,954.58	419,954.58
Oxford	718,875.33	718,875.33
Sherburne	382,201.69	382,201.69
Smyrna	55,265.88	55,265.88
TOTAL VILLAGES	3,017,728.68	3,017,728.68

SPECIAL DISTRICTS			
Town	Special District	Type	Amount Raised
Greene	FD009 Greene Fire #1	Fire Prot	185,000.00
Greene	FD010 Greene Fire #2	Fire Prot	15,396.00
Afton	FD001 Afton Fire	Fire Dist	140,115.00
Bainbridge	FD002 Bainbridge Fire	Fire Dist	155,175.00
New Berlin	FD003 N. Berlin Fire/ Amb. S	Fire Prot	43,669.55
Coventry	FD004 Coventry Fire	Fire Prot	98,500.00
McDonough	FD005 McDonough Fire	Fire Dist	76,250.00
Smithville	FD006 Smith Flats Fire	Fire Prot	87,985.00
Pitcher	FD007 Cincinnatus Fire	Fire Prot	27,300.00
German	FD007 German Fire	Fire Prot	32,374.00
Greene	FD011 Brisben Fire	Fire Dist	18,825.00
Oxford	FD011 Brisben Fire	Fire Dist	7,461.00
Smithville	FD011 Brisben Fire	Fire Dist	1,084.00
Guilford	FD012 Mt. Upton Fire	Fire Prot	101,337.47
Guilford	FD013 Guilford Fire	Fire Dist	111,000.00
Oxford	FD013 Guilford Rural Fire	Fire Prot	4,500.00
Guilford	FD015 Norwich Rural Fire	Fire Prot	5,638.00
North Norwich	FD015 Norwich Rural Fire	Fire Dist	131,019.00
Norwich	FD015 Norwich Rural Fire	Fire Prot	653,069.00
Lincklaen	FD016 S. Otselic Fire	Fire Prot	11,593.00
Otselic	FD016 S. Otselic Fire	Fire Dist	75,906.00
Pharsalia	FD016 S. Otselic Fire	Fire Prot	3,610.00
Pitcher	FD016 S. Otselic Fire	Fire Prot	10,893.00
Lincklaen	FD017 Cuyler Fire	Fire Dist	12,000.00
New Berlin	FD018 S. N. Berlin Fire	Fire Dist	98,183.77
Norwich	FD018 S. N. Berlin Fire	Fire Dist	11,063.00
North Norwich	FD020 N. Norwich Fire	Fire Prot	52,064.00
Sherburne	FD021 Sherburne Fire	Fire Prot	69,826.00
Oxford	FD023 Oxford Fire	Fire Prot	165,211.00
Preston	FD023 Oxford Fire	Fire Prot	24,710.00
Smithville	FD023 Oxford Fire	Fire Prot	17,374.00
Plymouth	FD024 Plymouth Fire	Fire Dist	145,077.83
Preston	FD025 Preston Fire	Fire Dist	44,087.57
Sherburne	FD026 Earlville Fire	Fire Prot	7,229.00
Smithville	FD027 Sm/Greene Fire	Fire Prot	10,300.00
Smyrna	FD028 Smyrna Fire	Fire Prot	49,000.00
Pharsalia	FD029 Pharsalia Fire	Fire Dist	77,223.00
North Norwich	FD031 Fire Contract	Fire Dist	9,573.00
Columbus	FD032 1E Fire	Combine Fire	47,764.00
Columbus	FD033 2S Fire	Fire Prot	11,425.00
Columbus	FD034 3N Fire	Combine Fire	Combined
Plymouth	FD036 Preston Cont. Fire	Fire Dist	Combined
Pharsalia	FD037 Cincinnatus Fire	Fire Dist	6,828.00
Total Fire Districts			2,856,639.19

EXHIBIT VIII

SPECIAL DISTRICTS (CONTINUED)			
LIGHTING DISTRICTS			
Afton	LD001 Nineveh Light	Lighting District	3,400.00
Bainbridge	LD002 Bennettsville Light	Lighting District	400.00
Columbus	LD003 S. Edmeston Light	Lighting District	-
Greene	LD004 Chen. Forks Light	Lighting District	1,166.00
Guilford	LD005 Mt. Upton Light	Lighting District	6,700.00
Guilford	LD006 Guilford Light	Lighting District	5,600.00
Guilford	LD007 Rockdale Light	Lighting District	2,450.00
New Berlin	LD008 S. N. Berlin Light	Lighting District	3,961.00
New Berlin	LD009 Holmesville Light	Lighting District	2,400.00
North Norwich	LD010 N. Norwich Light	Lighting District	6,900.00
Norwich	LD011 Woods Crnrs Light	Lighting District	8,500.00
Norwich	LD012 Suncrest Light	Lighting District	400.00
Norwich	LD013 Rt. 12 Light	Lighting District	2,300.00
Norwich	LD014 Randall Ave Light	Lighting District	1,300.00
North Norwich	LD015 Park Estate Light	Lighting District	1,700.00
North Norwich	LD016 Campbell Light	Lighting District	900.00
North Norwich	LD017 Aurora Bluffs Light	Lighting District	400.00
Total Lighting Districts			48,477.00

WATER DISTRICTS			
Oxford	WD001 Oxford Water Dist. 1	Water Districts	5,000.00
Greene	WD001 Water Dist #1	Water Districts	-
Guilford	WD002 Mt. Upton Water	Water Districts	15,911.00
Norwich	WD003 Hawley Water	Water Districts	440.00
Otselic	WD004 S. Otselic Water	Water Districts	12,035.00
Guilford	WD005 Guilford Water	Water Districts	16,453.00
Norwich	WD006 Norwich Water #2	Water Districts	-
Greene	WD007 Water Dist #2	Water Districts	-
Greene	WD008 Water Dist #3	Water Districts	-
Total Water Districts			49,839.00

ROAD IMPROVEMENT DISTRICTS			
Bainbridge	RI001 Road Improvement	(UNITS)	7,850.00
Total Road Improvement District			7,850.00

SEWER DISTRICTS			
Norwich	SW003 RT 12 South Sewer		63,000.00
Norwich	SW004 North Water/ Sewer		46,500.00
Greene	UNITS Sewer District		-
Total Sewer Districts			109,500.00

BUSINESS IMPROVEMENT DISTRICTS			
Norwich City	Business Improvement District		47,214.26
Total Business Improvement District			47,214.26

EXHIBIT VIII

SPECIAL DISTRICTS (CONTINUED)			
LIBRARY DISTRICTS			
Deruyter School	Lincklaen	Library District	3,365.24
Deruyter School	Otselic	Library District	144.83
Greene School	Coventry	Library District	7,873.61
Greene School	German	Library District	866.55
Greene School	Greene	Library District	30,921.65
Greene School	McDonough	Library District	86,529.34
Greene School	Oxford	Library District	1,018.51
Greene School	Smithville	Library District	157.06
Norwich City School	Guilford	Library District	5,881.01
Norwich City School	McDonough	Library District	13,702.32
Norwich City School	New Berlin	Library District	2,989.78
Norwich City School	North Norwich	Library District	61,801.23
Norwich City School	Norwich	Library District	319,969.35
Norwich City School	Oxford	Library District	4,346.59
Norwich City School	Pharsalia	Library District	27,755.57
Norwich City School	Plymouth	Library District	142,607.85
Norwich City School	Preston	Library District	34,044.43
Norwich City School	Smyrna	Library District	539.44
Norwich City School	Norwich City	Library District	391,501.43
Oxford School	Coventry	Library District	952.36
Oxford School	McDonough	Library District	32,673.99
Oxford School	Norwich	Library District	3,919.03
Oxford School	Oxford	Library District	75,904.92
Oxford School	Pharsalia	Library District	292.14
Oxford School	Preston	Library District	19,996.01
Oxford School	Smithville	Library District	29,260.08
Sherburne-Earlville School	Columbus	Library District	1,528.50
Sherburne-Earlville School	New Berlin	Library District	21.94
Sherburne-Earlville School	North Norwich	Library District	3,654.42
Sherburne-Earlville School	Otselic	Library District	57.88
Sherburne-Earlville School	Plymouth	Library District	599.26
Sherburne-Earlville School	Sherburne	Library District	12,647.86
Sherburne-Earlville School	Smyrna	Library District	4,721.82
Sidney School	Guilford	Library District	17,488.72
Unadilla Valley School	Columbus	Library District	21,606.66
Unadilla Valley School	New Berlin	Library District	53,540.47
Unadilla Valley School	Sherburne	Library District	89.01
Unadilla Valley School	North Norwich	Library District	435.39
Unadilla Valley School	Norwich	Library District	7,944.39
Whitney Point School	Greene	Library District	7.27
Whitney Point School	Smithville	Library District	368.36
Total Library Districts			1,423,726.27

SCHOOL DISTRICTS 2016-17 Levy			
School District	Town	Type	Amount Raised
Afton	Afton		2,475,418.00
Afton	Bainbridge		36,762.00
Afton	Coventry		1,049,637.00
Bainbridge	Afton		162,103.73
Bainbridge	Bainbridge		2,473,926.19
Bainbridge	Coventry		63,366.64
Bainbridge	Guilford		1,489,556.59
Bainbridge	Norwich		19,797.96
Bainbridge	Oxford		301,066.32
Brookfield	Columbus		9,875.39
Chenango Forks	Greene		167,369.42
Cincinnatus	German		561,018.43
Cincinnatus	Lincklaen		16,486.39
Cincinnatus	McDonough		1,506.49
Cincinnatus	Pharsalia		218,533.11
Cincinnatus	Pitcher		485,348.72
Deruyter	Lincklaen		309,470.20
Deruyter	Otselic		13,318.29
GMU	Norwich		343.26

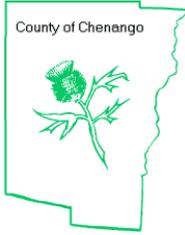
EXHIBIT VIII

SCHOOL DISTRICTS 2016-17 Levy (Continued)				
School District	Town	Type	Amount Raised	
GMU	Guilford		649,996.94	
Greene	Coventry		333,391.43	
Greene	German		36,692.17	
Greene	Greene		4,973,216.85	
Greene	McDonough		43,126.49	
Greene	Oxford		6,650.16	
Greene	Smithville		1,238,990.75	
Harpursville	Afton		131,154.00	
Harpursville	Coventry		242,775.00	
Harpursville	Greene		16,563.00	
Norwich City School	Guilford		63,082.44	
Norwich City School	McDonough		146,977.59	
Norwich City School	New Berlin		32,069.74	
Norwich City School	North Norwich		662,909.20	
Norwich City School	Norwich		3,432,142.30	
Norwich City School	Norwich City		4,199,429.25	
Norwich City School	Oxford		46,623.58	
Norwich City School	Pharsalia		297,719.35	
Norwich City School	Plymouth		1,529,679.12	
Norwich City School	Preston		365,176.62	
Norwich City School	Smyrna		5,786.33	
Otselic Valley School	Lincklaen		243,403.00	
Otselic Valley School	Otselic		803,607.00	
Otselic Valley School	Pharsalia		445,185.00	
Otselic Valley School	Pitcher		175,360.00	
Otselic Valley School	Plymouth		40,008.00	
Otselic Valley School	Smyrna		94,454.00	
Oxford School	Coventry		31,765.05	
Oxford School	McDonough		1,089,813.11	
Oxford School	Norwich		130,715.75	
Oxford School	Oxford		2,531,743.74	
Oxford School	Pharsalia		9,744.14	
Oxford School	Preston		666,949.71	
Oxford School	Smithville		270,053.50	
Sherburne-Earlville School	Columbus		354,294.00	
Sherburne-Earlville School	New Berlin		5,087.00	
Sherburne-Earlville School	North Norwich		847,068.00	
Sherburne-Earlville School	Otselic		13,415.00	
Sherburne-Earlville School	Plymouth		138,906.00	
Sherburne-Earlville School	Sherburne		2,931,686.00	
Sherburne-Earlville School	Smyrna		1,094,483.00	
Sidney School	Guilford		204,431.07	
Unadilla Valley School	Columbus		863,253.04	
Unadilla Valley School	New Berlin		1,830,158.90	
Unadilla Valley School	Sherburne		3,568.38	
Unadilla Valley School	North Norwich		17,280.09	
Unadilla Valley School	Norwich		235,848.64	
Whitney Point School	Greene		408.07	
Whitney Point School	Smithville		20,664.06	
Total School Districts			43,402,409.69	

EXHIBIT IX

Calculation of Figures for Rows 8, 9, 10 and 11 Regarding Footnotes to Plan Certification

CHENANGO COUNTY			
Row 8 - Anticipated Savings as a Percentage of Property Taxes	2018	2019	Annually Thereafter
Expected Property Tax Increase/Decrease to Homeowners Without Actions	2.0%	2.0%	2.0%
Anticipated Savings as a Percentage of Participating Entities Property Taxes	.40%	.95%	.78%
Expected Property Tax Increase/Decrease to Homeowners With Actions	1.6%	1.05%	1.22%
CHENANGO COUNTY			
Row 9 – Anticipated Savings to Average Taxpayer	2018	2019	Annually Thereafter
Anticipated Savings to the Average Taxpayer	\$4.41	\$10.59	\$8.83
CHENANGO COUNTY			
Row 10 – Anticipated Savings to Average Homeowner	2018	2019	Annually Thereafter
Anticipated Savings to the Average Homeowner	\$5.62	\$13.49	\$11.24
CHENANGO COUNTY			
Row 11 – Anticipated Savings to Average Business	2018	2019	Annually Thereafter
Anticipated Savings to the Average Business	\$71.94	\$143.88	\$143.88



ATTACHMENT 1

COUNTY OF CHENANGO BOARD OF SUPERVISORS Chenango County Office Building

5 Court Street, Norwich, N.Y. 13815
(607) 337-1430 Fax: (607) 337-1435



Lawrence N. Wilcox
Chairman

RC Woodford
Clerk of the Board
County Auditor

To: Town Supervisors and Mayors

From: Lawrence N. Wilcox, Chairman, Board of Supervisors

Re: Chenango County Shared Services Plan and Panel (CCSSPP)

Date: April 28, 2017

With the adoption of the New York State Budget, there is a new mandate placed upon counties for the formulation of a County-wide Shared Services Property Tax Savings Plan. The mandate requires the Board Chairman of the Board of Supervisors to seek consensus of all mayors and town supervisors within the county regarding the formulation of the Chenango County Shared Services Plan (CCSSP).

By virtue of your office, you are a member of the CCSSP Panel. The following dates and times have been scheduled for the CCSSP Panel to conduct the public hearings required by the law, the goal of which are to solicit input from the community:

June 1, 2017 at 12:00PM
June 1, 2017 at 5:30PM
June 12, 2017 at 12:00PM

While the primary purpose of the June 1st meetings are to conduct the Public Hearings, following the June 12, 2017 Public Hearing, the Shared Services Panel will be convened to discuss the Shared Services Plan. A copy of the draft agenda is enclosed.

The Public hearings will be held in the Board of Supervisors Chambers, County Office Building, 5 Court Street, Norwich.

A draft Plan will be sent to you during the week of July 10th for consideration by the Panel at its meeting scheduled for August 14, 2017 at 11:30AM.

Any questions regarding this can be directed to my office. You may also wish to consult with the New York State Association of Towns or Conference of Mayors, as applicable.

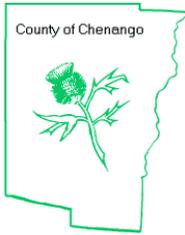
ATTACHMENT 1

June 12, 2017 Agenda
(Immediately Following the Public Hearing)
Chenango County County-Wide Shared Services
Property Tax Savings Panel
First Meeting

- | | | |
|-------|--|-----------------|
| I. | Call to Order | Lawrence Wilcox |
| II. | Taking the Roll of Attendees | RC Woodford |
| III. | Minutes Public Hearings previously held
6/1/17 @ noon; 6/1/7 @ 5:30 pm | RC Woodford |
| IV. | Opening Remarks | Lawrence Wilcox |
| V. | Schedule of Future Proceedings | Lawrence Wilcox |
| | a. 07/10/17 - Submission of the Plan to the Board of Supervisors and Panel | |
| | b. 08/04/17 – Deadline for any member of the Panel to modify any proposal affecting their municipality | |
| | c. 08/14/17, 10:30 a.m. - Board of Supervisors discusses and takes an advisory vote on the Plan | |
| | d. 08/14/17, 11:30 a.m. - The Panel meets and votes on the Plan (note each Panel Member “must state in writing the reason for his or her vote”) Ballots will be provided | |
| | e. 08/15/17 – 9/15/17 If the Plan is approved*it is | |
| | 1. Disseminated to the residents of the county via the County’s Website (www.co.chenango.ny.us) | |
| | 2. Filed with the New York State Director of the Division of the Budget | |
| VI. | 10/10/17 Board of Supervisor’s meeting – Present the Plan to the public | |
| VII. | New Business | Lawrence Wilcox |
| | a. Chairman’s Tentative Proposals | |
| | b. Discussion | |
| VIII. | Adjournment | Lawrence Wilcox |

*If the Plan vote fails then the Chair reports the same to the public (including the vote, and reason for the vote, by each panel member) and starts this process again the Spring of 2018

ATTACHMENT 2



**COUNTY OF CHENANGO
BOARD OF SUPERVISORS**
Chenango County Office Building
5 Court Street, Norwich, N.Y. 13815
(607) 337-1430 Fax: (607) 337-1435



Lawrence N. Wilcox
Chairman

RC Woodford
Clerk of the Board
County Auditor

**To: City of Norwich Mayor Carnrike
Village Mayors
Town Supervisors**

From: Lawrence N. Wilcox, Chairman, Board of Supervisors

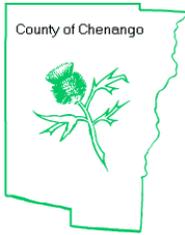
**Re: Chenango County County-wide Shared Services Property Tax Savings Plan -
Distribution to Collective Bargaining Unit Representatives**

Date: May 8, 2017

Please distribute the attached memorandum to any local Union President(s), Steward(s), etc. in your municipality in relation to the development of the Chenango County County-wide Shared Services Property Tax Savings Plan.

Thank you.

ATTACHMENT 2



**COUNTY OF CHENANGO
BOARD OF SUPERVISORS**
Chenango County Office Building
5 Court Street, Norwich, N.Y. 13815
(607) 337-1430 Fax: (607) 337-1435



Lawrence N. Wilcox
Chairman

RC Woodford
Clerk of the Board
County Auditor

To: Representatives of Collective Bargaining Units of Chenango County, City of Norwich, Chenango County Towns and Chenango County Villages

From: Lawrence N. Wilcox, Chairman, Board of Supervisors

Re: Chenango County County-wide Shared Services Property Tax Savings Plan

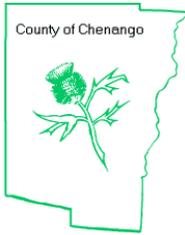
Date: May 8, 2017

As required by law, I am in the process of developing the Chenango County County-wide Shared Services Property Tax Savings Plan. The law states that I should “regularly consult with, and take recommendations from, the representatives of each collective bargaining unit of the County, and the cities, towns and villages.”

I have enclosed our schedule of Public Hearings relating to seeking public input on the development of the plan. While you are welcome to attend any of the hearings there is no requirement that you do so. Should you have any specific input of questions, you may call at (607) 337-1401, email at bos@co.chenango.ny.us, or write to: Chairman, Chenango County Board of Supervisors, County Office Building, 5 Court Street, Norwich, NY 13815, by June 21, 2017.

Thank you.

ATTACHMENT 2



Lawrence N. Wilcox
Chairman

**COUNTY OF CHENANGO
BOARD OF SUPERVISORS**
Chenango County Office Building
5 Court Street, Norwich, N.Y. 13815
(607) 337-1430 Fax: (607) 337-1435



RC Woodford
Clerk of the Board
County Auditor

NOTICE OF PUBLIC HEARINGS CHENANGO COUNTY SHARED SERVICES PLAN

NOTICE IS HEREBY GIVEN that the Chairman of the Board of Supervisors and the Chenango County Shared Services Panel will hold public hearings to solicit public input relative to a Chenango County Shared Services Plan, as follows:

June 1, 2017 at 12:00PM
June 1, 2017 at 5:30PM
June 12, 2017 at 12:00PM

Public hearings will be held in the Board of Supervisors Chambers, County Office Building, 5 Court Street, Norwich, New York. The Shared Services Panel will convene after the June 12, 2017 Public Hearing.

Comments at the public hearing will be limited to the topic of county-wide shared services for the purpose of producing real property tax savings.

For those unable to attend, written comments on the subject will be accepted until June 21, 2017. Comment should be sent to the attention of Chairman, Board of Supervisors, County Office Building, 5 Court Street, Norwich, New York 13815.

Dated: May 19, 2017
RC Woodford, Clerk
Chenango County Board of Supervisors

ATTACHMENT 3

PROCEEDINGS OF THE BOARD OF SUPERVISORS 2017
SPECIAL MEETING
THURSDAY, JUNE 1, 2017

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Chairman of the Board Lawrence Wilcox called the meeting to order at 12:00 p.m.

Local Officials Present were:

Chairman of the Board Lawrence N. Wilcox
County Attorney Alan Gordon
Clerk of the Board and County Auditor RC Woodford
Journal Clerk Patricia Moore
Treasurer William Craine
Supervisor John Lawrence, Town of Afton
Supervisor Marion Ireland, Town of Coventry
Supervisor Pete Raymond, Town of Greene
Supervisor George Seneck, Town of Guilford
Supervisor Wayne Outwater, Town of Lincklaen
Supervisor Art Canor, Town of McDonough
Supervisor Dennis Brown, Town of Pharsalia
Supervisor Jeff Blanchard, Town of Pitcher
Mayor Sally Muller, Village of Afton
Mayor Terry Stark, Village of Oxford

PUBLIC HEARING

Chenango County Shared Services Real Property Tax Savings Plan

**Two members of the public were present. One member of the public spoke at the Public Hearing.

Chairman Wilcox addressed those present with the following remarks:

Good day, I am Lawrence Wilcox, Chairman of the Chenango County Board of Supervisors. I am joined today on the dais by Chenango County Attorney, Alan Gordon, Journal Clerk Tricia Moore, and Board Clerk RC Woodford.

I am conducting this public hearing to help the County, City of Norwich, twenty-one Towns, and eight Villages formulate a County-wide shared services property tax savings plan as required by recent New York State legislation.

I ask the Clerk to read the Call of the Public Hearing.

Clerk of the Board RC Woodford read the Notice of Public Hearing:

NOTICE IS HEREBY GIVEN that the Chairman of the Board of Supervisors and the Chenango County Shared Services Panel will hold public hearings to solicit public input relative to a Chenango County Shared Services Real Property Tax Savings Plan, as follows:

June 1, 2017 at 12:00PM
June 1, 2017 at 5:30PM
June 12, 2017 at 12:00PM

Public hearings will be held in the Board of Supervisors Chambers, County Office Building, 5 Court Street, Norwich, New York. The Shared Services Panel will convene after the June 12, 2017 Public Hearing.

Comments at the public hearing will be limited to the topic of county-wide shared services for the purpose of producing real property tax savings.

For those unable to attend, written comments on the subject will be accepted until June 21, 2017. Comments should be sent to the attention of: Chairman, Board of Supervisors, County Office Building, 5 Court Street, Norwich, New York 13815.

ATTACHMENT 3

Chairman Wilcox stated the following:

I would ask that your remarks focus on the purpose of the hearing; your recommendations for municipal shared services within Chenango County which will result in Real Property Tax savings. Should you wish, you could also mail these comments to me by June 21, 2017 at Chenango County Office Building, 5 Court St., Norwich, NY 13815.

There is a three-minute limit on remarks. I would remind any panel members present that this public hearing is for public input. The panel will discuss input received and the Plan on June 12th and August 14th.

I now declare this Public Hearing Open. I ask that anyone who wishes to speak come forward to the podium, speak into the microphone, state and spell your name, provide your address and affiliation, if any.

Mr. Jason Miller said that he lives in the City of Norwich, NY. He stated that he is a father, a husband, a veteran and a devout participant in community service. Mr. Miller said that more importantly, he chooses to live here.

Mr. Miller's comments are shown below:

I'm not sure which is more offensive -- that New York state is essentially mandating us to find ways to share services, or that we actually have to be mandated to find efficiencies in our municipalities. As the governing body for our county, our towns, our villages and our city you are elected to find innovative and progressive ways to deliver the services that are needed. You can read, that up until the civil war, and under most feudal systems, 92% of the population were peasants.

Under the current tax burden, elderly people on fixed incomes and the working poor are unable to live the American dream. Or if they were able to live the dream their whole lives, they are constantly threatened by the rising taxes.

From a fiscal perspective we have done an OK job, but we can do better. We have declining tax bases, escalating healthcare costs, employee benefit increases, economic warfare against us from the state, and the need to increase security everywhere.

Before I talk about how we can do better, there is an argument against consolidation/sharing services. I'll use the example of Fire & Police services as that is always a hot topic. For years, when the City of Norwich has negotiated fire contracts and because we are the only municipality with a paid fire service, other unnamed municipalities have threatened to start their own paid fire services. I think the current realization is that a paid fire service will be untenable by the city residents alone. The shared services agreements are really not enough of a stop gap and there are challenges to recouping the costs. If that unnamed municipality would have started a paid fire department, it would have been great. Why? Because it would have created competition and driven down the costs to the taxpayers. In theory. Again, this is an example of why we shouldn't consolidate services.

Now let's talk about why we should consolidate services. We have too many towns, too many villages, a City of Norwich, a Town of Norwich and a Town of North Norwich. All have governments that provide services and operations that are propped up by the tax payers based on the value (or perceived value) of their property. This feudal system is rubbish and we need to find a different one. How is it feudal? I have a .25 acre piece of property. I bought my house for \$155,000 and my taxes are almost \$10,000 per year. That is an annual mortgage payment for most. There is a house up the street from me (on the market for \$400,000) and the taxes for that house are half of what I pay. How does this happen? It happens by phony assessments based on some made up nonsense. I would bet that if we went to 100% equalization rate and re-assessed every property the county residents would lose their minds. They would all be here at this meeting today.

If we merge municipalities or collapse these fiefdoms and work together by empowering each other, we could leverage ourselves as ONE and put our collective governing bodies to work by picking some low hanging fruit.

Some ideas for consolidation are:

ATTACHMENT 3

PROCEEDINGS OF THE BOARD OF SUPERVISORS 2017

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- A single payroll system
- Realignment of our current pay scales
- A single IT budget for all municipalities
- Renegotiated purchasing agreements
- A centralized Court system
- Simplified processes to help new business get started
- Clear lines of accountability
- Consolidation of Code Enforcement Offices
- Merged Emergency Services (they did it in Louisville & Indianapolis)

Some of these ideas are not viewed as very favorable. But we must build a unified agenda and a unified message and eliminate any infighting between us. Infighting demonstrates and highlights the inefficiencies of governance.

There will be some concerns regarding equity at first. What's important here, however, is to create an economic climate that empowers the people who live here. Let's establish a public forum and a united agenda. This would empower us to attract new business to come here instead of forcing businesses to leave. We need to create a climate that encourages our children to come back here and continue the progress that we lay the foundation for. Building an economy of scale is going to be based on the character with which we choose to govern. We must follow the empirical evidence; shared services and consolidated government works. Let's roll up our sleeves and make Chenango County even greater than it already is. By working smarter we should present shared services and consolidation plans that when put to a vote should be a no brainer for all of us. I'm asking everyone here to put politics aside, share our social values constructively, evaluate our options and apply our minds to making a long term plan to improve our county. I want a good quality of life for me and I want a good quality of life for my neighbors.

Chairman Wilcox asked if there was anyone else wishing to be heard. The Chairman repeated the question.

With no one else wishing to be heard Chairman Wilcox declared the public hearing closed at 12:14 p.m. and adjourned the meeting.

ATTACHMENT 3

PROCEEDINGS OF THE BOARD OF SUPERVISORS 2017

SPECIAL MEETING
THURSDAY, JUNE 1, 2017

Chairman of the Board Lawrence Wilcox called the meeting to order at 5:30 p.m.

Local Officials Present were:

Chairman of the Board Lawrence N. Wilcox
 County Attorney Alan Gordon
 Clerk of the Board and County Auditor RC Woodford
 Journal Clerk Patricia Moore
 Treasurer William Craine
 Supervisor George Seneck, Town of Guilford
 Supervisor Robert Wansor, Town of North Norwich
 Supervisor Robert Jeffrey, City of Norwich – Wards 4, 5 and 6
 Supervisor Fred Heisler, Jr., Town of Smithville
 Mayor Sally Muller, Village of Afton

PUBLIC HEARING

Chenango County Shared Services Real Property Tax Savings Plan

**Five members of the Public were present. Two members of the public spoke at the Public Hearing.

Chairman Wilcox addressed those present with the following remarks:

Good day, I am Lawrence Wilcox, Chairman of the Chenango County Board of Supervisors. I am joined today on the dais by Chenango County Attorney, Alan Gordon, Journal Clerk Tricia Moore, and Board Clerk RC Woodford.

I am conducting this public hearing to help the County, City of Norwich, twenty-one Towns, and eight Villages formulate a County-wide shared services property tax savings plan as required by recent New York State legislation.

I ask the Clerk to read the Call of the Public Hearing.

Clerk of the Board RC Woodford read the Notice of Public Hearing:

NOTICE IS HEREBY GIVEN that the Chairman of the Board of Supervisors and the Chenango County Shared Services Panel will hold public hearings to solicit public input relative to a Chenango County Shared Services Real Property Tax Savings Plan, as follows:

June 1, 2017 at 12:00PM
 June 1, 2017 at 5:30PM
 June 12, 2017 at 12:00PM

Public hearings will be held in the Board of Supervisors Chambers, County Office Building, 5 Court Street, Norwich, New York. The Shared Services Panel will convene after the June 12, 2017 Public Hearing.

Comments at the public hearing will be limited to the topic of county-wide shared services for the purpose of producing real property tax savings.

ATTACHMENT 3

PROCEEDINGS OF THE BOARD OF SUPERVISORS 2017

For those unable to attend, written comments on the subject will be accepted until June 21, 2017. Comments should be sent to the attention of: Chairman, Board of Supervisors, County Office Building, 5 Court Street, Norwich, New York 13815.

Chairman Wilcox stated the following:

I would ask that your remarks focus on the purpose of the hearing; your recommendations for municipal shared services within Chenango County which will result in Real Property Tax savings. Should you wish, you could also mail these comments to me by June 21, 2017 at Chenango County Office Building, 5 Court St., Norwich, NY 13815.

There is a three-minute limit on remarks. I would remind any panel members present that this public hearing is for public input. The panel will discuss input received and the Plan on June 12th and August 14th.

I now declare this Public Hearing Open. I ask that anyone who wishes to speak come forward to the podium, speak into the microphone, state and spell your name, provide your address and affiliation, if any.

Mr. Matt Caldwell introduced himself to those present, stating that he is a resident of Norwich. Mr. Caldwell said he would like to begin by commending Chairman Wilcox for his good works. He stated that he is a lifelong resident of Chenango County and has seen many changes in the county during his time here. Mr. Caldwell noted that some of the changes are good and some of the changes are bad but we continue to move forward.

Mr. Caldwell said that he believes there is a lot of opportunity to explore shared services throughout the county. He said he believes that the respective Boards work very hard to do that already. Mr. Caldwell said that he doesn't think there is much more to be done on a grand level that would make a great deal of cost difference for county tax payers. He said that he thinks there are always changes to be made but he is not a fan of a mandate to take these steps. Mr. Caldwell stated that he believes our elected officials are highly competent individuals who are highly focused on doing their best for their constituents and sharing services for the betterment of everyone. Mr. Caldwell said we need to keep in mind that our elected officials are also tax paying members of the public and are certainly going to make decisions with that in mind. He said that we have already seen examples of shared services. Mr. Caldwell noted that just recently the County Department of Public Works lent a very large hand to the City of Norwich in clearing snow during an emergency situation. He said that was not a mandate but a decision by local leaders to help one another to make the situation better for everyone, including visitors. Mr. Caldwell said that our Boards and our Mayors are already doing these things and he commends that type of effort greatly. He said that our leadership is wonderful and we should be giving our elected officials the credit they deserve for what they do instead of dictating more mandates.

Chairman Wilcox asked if anyone else wished to be heard.

Ms. Gilda Ward of the Town of Guilford made the following comments:

My name is Gilda Ward and I am a lifelong resident of Chenango County living in the Town of Guilford. I am not only a resident, but also serve as a Councilwoman on the Guilford Town Board.

I am very concerned about the push for the counties to form a consolidation of services plan that has been forced by Governor Cuomo as part of the recently approved State Budget. Governor Cuomo is placing the blame on county and local government for higher property taxes. I believe that the county should look at ways to share workers or equipment between county departments to cut spending and do whatever possible to cut costs. Local governments already do quite a bit of shared services wherever possible, like sharing equipment and workers between town highway departments. However, this consolidation or shared services plan puts the county in charge of deciding the fate of locally elected officials and boards. This is not right nor fair! Local towns are doing their very best to share services as much as possible and cut costs where we can.

ATTACHMENT 3

PROCEEDINGS OF THE BOARD OF SUPERVISORS 2017

By pointing fingers at local municipalities, Albany is trying to divert attention away from the real cause of higher property taxes by making us the scapegoats. In fact, it is the huge number of unfunded mandates coming down from Albany that are the real culprit. Much of the budgets on the county level are government mandated (unfunded mandates) as much as 80 to 90% mandated – that comes down from the state or federal government with little or no funding to pay for it. That is the problem!

However, Governor Cuomo opposes the Collins-Faso Amendment that would lower property taxes by a change in Medicaid funding in New York State. Currently New York State is different than other states in that NY passes on the highest amount of Medicaid costs in the nation onto the local county level. Other states fund this on the state level without pushing a huge burden onto the counties to be paid by property taxes. Changing Medicaid funding would do much more to help lower property taxes. My understanding is that in our county Medicaid spending is about 40% of the budget. Changing that formula would certainly cut property taxes. However, Cuomo has chosen to put the blame on local and county governments and has placed on the counties the daunting task of coming up with a plan to override the jurisdiction of the town government and its voters to make the decisions of what elected or appointed officials or boards to change or eliminate. This violates Home Rule and violates the local control and jurisdiction of our local municipalities.

Since Governor Cuomo first took office he has pushed to consolidate governments to get away from small local governments. Remember, the more local the government or school district, the more local control. The more consolidation that occurs, the more loss of local control and less local input and oversight that citizens have.

Possible consolidations that I have heard talked about in our county include getting rid of local elected justices to be either replaced with a regional judge or professional county judge and replacing local assessors with county assessors and possibly getting rid of the County Highway Department and expecting the Town Highway Departments to take care of all county roads in their towns, and consolidating all local boards or districts into one region. These are all part of Cuomo's agenda to take away local control and local elected positions.

This is part of Cuomo's attack on Upstate New York! This is why so many municipalities around our state are opposed to Governor Cuomo's Consolidation Mandate. This includes opposition by both the Association of Towns and Counties as well as legal action by them.

It is time for our county supervisors to stand up against Governor Cuomo and his latest scheme to try to dissolve local governments around the state. We need to make it clear that we do not want to lose our local control and voice! I support shared services between towns with highway departments sharing equipment and helping each other and sharing services on other levels within limits, but not when it will cause a loss of local control and voice. I am concerned about the county making a plan that could dissolve elected positions in local towns.

County leaders – The Citizens care and we do not want to lose our local control. Do not let the Governor put the blame for high property taxes on the local municipalities when it is the unfunded mandates that are really to blame!

Thank you!

Chairman Wilcox asked if there was anyone else wishing to be heard. The Chairman repeated the question.

With no one else wishing to be heard Chairman Wilcox declared the public hearing closed at 5:42 p.m. and adjourned the meeting.

ATTACHMENT 3

SPECIAL MEETING
MONDAY, JUNE 12, 2017

Chairman of the Board Lawrence Wilcox called the meeting to order at 12:00 p.m.

Local Officials Present were:

Chairman of the Board Lawrence N. Wilcox
 County Attorney Alan Gordon
 Clerk of the Board and County Auditor RC Woodford
 Journal Clerk Patricia Moore
 Treasurer William Craine
 Supervisor John Lawrence – Town of Afton
 Supervisor Dolores Nabinger – Town of Bainbridge
 Supervisor Thomas Grace – Town of Columbus
 Supervisor Marion Ireland – Town of Coventry
 Supervisor Daniel Jack – Town of German
 Supervisor George Raymond III – Town of Greene
 Supervisor George Seneck – Town of Guilford
 Supervisor Wayne Outwater – Town of Lincklaen
 Supervisor Art Canor – Town of McDonough
 Supervisor Robert Starr – Town of New Berlin
 Supervisor Robert Wansor – Town of North Norwich
 Supervisor Evan Williams – Town of Otselic
 Supervisor Dennis Brown – Town of Pharsalia
 Supervisor Jeff Blanchard – Town of Pitcher
 Supervisor Grace Nucero-Alger – Town of Plymouth
 Supervisor Peter Flanagan – Town of Preston
 Supervisor Charles Mastro – Town of Sherburne
 Supervisor Fred Heisler, Jr. – Town of Smithville
 Supervisor Michael Khoury – Town of Smyrna
 Mayor Sally Muller – Village of Afton
 Deputy Mayor Jay Campbell – Village of Bainbridge
 Mayor Terry Stark – Village of Oxford
 Mayor Christine Carnrike – City of Norwich
 Commissioner of Social Services Bette Osborne
 Deputy Clerk of the Board/Deputy Auditor Sue Granquist
 Personnel Technician Matthew Caldwell
 Planning Consultant Steve Palmatier
 Real Property Tax Director Stephen Harris

PUBLIC HEARING

Chenango County Shared Services Real Property Tax Savings Plan

**Ten members of the public were present. No members of the public spoke at the Public Hearing.

Chairman Wilcox addressed those present with the following remarks:

Good day, I am Lawrence Wilcox, Chairman of the Chenango County Board of Supervisors. I am joined today on the dais by Chenango County Attorney Alan Gordon, Journal Clerk Tricia Moore and Board Clerk RC Woodford.

I am conducting this public hearing to help the County, City of Norwich, twenty-one Towns, and eight Villages formulate a County-wide shared services property tax savings plan as required by recent New York State legislation.

I ask the Clerk to read the Call of the Public Hearing.

Clerk of the Board RC Woodford read the Notice of Public Hearing:

NOTICE IS HEREBY GIVEN that the Chairman of the Board of Supervisors and the Chenango County Shared Services Panel will hold public hearings to solicit public input relative to a Chenango County Shared Services Real Property Tax Savings Plan, as follows:

June 1, 2017 at 12:00PM
June 1, 2017 at 5:30PM
June 12, 2017 at 12:00PM

Public hearings will be held in the Board of Supervisors Chambers, County Office Building, 5 Court Street, Norwich, New York. The Shared Services Panel will convene after the June 12, 2017 Public Hearing.

Comments at the public hearing will be limited to the topic of county-wide shared services for the purpose of producing real property tax savings.

For those unable to attend, written comments on the subject will be accepted until June 21, 2017. Comments should be sent to the attention of: Chairman, Board of Supervisors, County Office Building, 5 Court Street, Norwich, New York 13815.

Chairman Wilcox stated the following:

I would ask that your remarks focus on the purpose of the hearing; your recommendations for municipal shared services within Chenango County which will result in Real Property Tax savings. Should you wish, you could also mail these comments to me by June 21, 2017 at Chenango County Office Building, 5 Court St., Norwich, NY 13815.

There is a three-minute limit on remarks. I would remind any panel members present that this public hearing is for public input. The panel will discuss input received and the Plan at a meeting immediately following this Special Meeting and again on August 14th.

I now declare this Public Hearing Open. I ask that anyone who wishes to speak come forward to the podium, speak into the microphone, state and spell your name, provide your address and affiliation, if any.

Chairman Wilcox asked if there was anyone else wishing to be heard. The Chairman repeated the question.

With no one else wishing to be heard Chairman Wilcox declared the public hearing closed at 12:05 p.m.

ADJOURNMENT

Chairman Wilcox adjourned the meeting at 12:05 p.m.

A Special Meeting of The Savings Plan Panel will begin immediately after this meeting. It will be the first meeting of the Chenango County Shared Services Real Property Tax Savings Plan panel members.

ATTACHMENT 4

THE EVENING SUN

P.O. BOX 151
NORWICH, NY 13815

PHONE: 607-337-1430

Pamela Holcomb – Secretary to Clerk
Chenango County Board of Supervisors
5 Court Street
Norwich, NY 13815

TERMS: Net Cash

DATE: 05/18/17

TIMES: 1

TOTAL LINES: 80

DESCRIPTION	AMOUNT
05/18/17 NOTICE OF PUBLIC HEARINGS CHENANGO COUNTY SHARED SERVICES REAL PROPERTY TAX SAVINGS PLAN	\$.385
NOTICE IS HEREBY GIVEN that the Chairman of the Board of Supervisors and the Chenango County Shared Services Panel will hold public hearings to solicit public input relative to a Chenango County Shared Services Real Property Tax Savings Plan, as follows:	\$ <u>30.80</u>
June 1, 2017 at 12:00PM	\$.295
June 1, 2017 at 5:30PM	\$.295
June 12, 2017 at 12:00PM	\$.295
Public hearings will be held in the Board of Supervisors Chambers, County Office Building, 5 Court Street, Norwich, New York. The Shared Services Panel will convene after the June 12, 2017 Public Hearing.	\$.295
Comments at the public hearing will be limited to the topic of county-wide shared services for the purpose of producing real property tax savings.	\$.295
For those unable to attend, written comments on the subject will be accepted until June 21, 2017. Comments should be sent to the attention of: Chairman, Board of Supervisors, County Office Building, 5 Court Street, Norwich, New York 13815.	\$.295
Dated: May 18, 2017 RC Woodford, Clerk Chenango County Board of Supervisors	Processing Fee: \$ 7.00
	TOTAL \$ <u>37.80</u>

**STATE OF NEW YORK,
CHENANGO COUNTY} ss:**

Julie Thomsen of Norwich, in said County, being duly sworn, says she is the principal clerk of the Evening Sun, a Newspaper published daily at Norwich, in said County, and that the Legal Notice to a printed copy of which this affidavit is annexed, was published 1 days successfully, in said paper, and the said notice was first so published on the 18th day of May, 2017, and was so last published on the 18th day of May, 2017.

Julie Thomsen

Sworn to before me this 18th day of May, 2017
Amy Franklin, Notary Public.

AMY FRANKLIN
Notary Public - State of New York
No. 01FR6283716
Qualified in Chenango County
My Commission Expires June 3, 2021

THE SHERBURNE NEWS LLC
17 EAST STATE STREET
PO BOX 703
SHERBURNE, NY 13460

STATE OF NEW YORK)
COUNTY OF CHENANGO)

The undersigned is the publisher of THE SHERBURNE NEWS, a weekly newspaper located in Sherburne, New York. A notice regarding CHENANGO CO SHARED SERVICES REAL PROPERTY TAX SAVINGS PLAN was published in said newspapers for the week of MAY 18, 2017. The text of the notice, as published in said newspaper, is as set forth below. This newspaper has been designated by the Clerk of Chenango County for this purpose

NOTICE OF PUBLIC HEARINGS
CHENANGO COUNTY SHARED SERVICES REAL PROPERTY TAX
SAVINGS PLAN

NOTICE IS HEREBY GIVEN that the Chairman of the Board of Supervisors and the Chenango County Shared Services Panel will hold public hearings to solicit public input relative to a Chenango County Shared Services Real Property Tax Savings Plan, as follows.

June 1, 2017 at 12:00PM
June 1, 2017 at 5:30PM
June 12, 2017 at 12:00PM

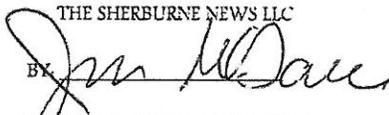
Public hearings will be held in the Board of Supervisors Chambers, County Office Building, 5 Court Street, Norwich, New York. The Shared Services Panel will convene after the June 12, 2017 Public Hearing.

Comments at the public hearing will be limited to the topic of county-wide shared services for the purpose of producing real property tax savings.

For those unable to attend, written comments on the subject will be accepted until June 21, 2017. Comments should be sent to the attention of, Chairman, Board of Supervisors, County Office Building, 5 Court Street, Norwich, New York 13815.

Dated: May 18, 2017
RC Woodford, Clerk

Chenango County Board of Supervisors

THE SHERBURNE NEWS LLC
BY: 
JAMES D. MCDANIEL, PUBLISHER

SWORN TO BEFORE ME THIS

_____ DAY OF _____, 20 _____.

NOTARY PUBLIC

will be provided by Live Event Entertainment.

According to Case, this is the 31st year that the Law Enforcement Torch Run has

is showcased during this event," said Case.

"My favorite part of this event is seeing the smiling faces of the officers and

All proceeds from this event will benefit the Special Olympics athletes of NY.

Frost page 6/9/17 Evening Sun

County Chairman announces Public Hearing to discuss approach to consolidation

By GRADY THOMPSON
SUN STAFF WRITER
GTHOMPSON@EVSUN.COM

CHENANGO COUNTY
- In accordance with a new mandate associated with the 2017-18 New York State Budget, Chenango County Board of Supervisors Chairman Lawrence N.

Wilcox has given notice to the public that he is "...in the process of developing the Chenango County County-wide Shared Services Property Tax Savings Plan."

The new law states that in an effort to promote consolidation where appropriate, Wilcox should "regularly consult with, and take recommendations from, the representatives of each col-

lective bargaining unit of the County, and the cities, towns, and villages."

Consequently, Wilcox has announced a Public Hearing to take place on June 12 at noon in the Board of Supervisors Chambers to allow the public an opportunity to comment on the prospect of County-wide shared services for the purpose of producing real property tax savings.

It is reported that the Shared Services Panel will subsequently convene following the June 12 Public Hearing to deliberate on how the County will proceed. Those who are unable to attend the Public Hearing but would like to weigh-in

Top Photo by Ashley Babbitt
Bottom Photo Submitted



Scudder family celebrates three spring graduations

NORWICH- On May 12, 2017, Bob Scudder, Son of Hank and Joan Scudder, and Norwich High School graduate of the class of 1992, and his wife Kathleen earned their Doctor of Philosophy degrees from Oklahoma State University. Bob completed his degree in Environmental Science with a specialization in Environmental Disaster Management, studying

Safety Coordinator for the Grand River Dam Authority in Oklahoma. Kathleen completed her degree in Educational Leadership and Policy Studies, examining sorority learning and knowledge transfer. Kathleen has been teaching at Rogers State University. Corbin Scudder, their son, graduated from kindergarten at William Bradford Christian School in Pryor, Oklahoma.



Assault on Monday; police ask for help from public

ASHLEY BABBITT
Sun Managing Editor

NORWICH - The Norwich Police Department is seeking the public's assistance with regard to an assault that took place earlier this week. According to The Norwich Police Department, it is currently investigating

The Savannah Williams Scholarship slated to this Saturday, June 10, 2016, Savannah Club (CCC) Norwich. On December 10, Savannah passed away. Her travel Christmas Savannah in her memory. On June 10, Savannah barbeque to help the Savannah Scholarship to two great passions to the social educator Benjamin Corn Ho At 4:30 comment lasting in stage with The Rye for attention. Prere aged by Valero online You make of the Tickets attendees ment, a Childre If yo

ATTACHMENT 5

SPECIAL MEETING
MONDAY, JUNE 12, 2017

**CHENANGO COUNTY SHARED SERVICES REAL PROPERTY TAX SAVINGS PLAN
PANEL MEETING #1**

Chairman Wilcox called the first meeting of the Panel for the Chenango County Shared Services Property Tax Savings Plan to order at 12:05 p.m.

Clerk of the Board RC Woodford called the Panel Roll with the following members present:

Chairman of the Board and Town of Oxford Supervisor Lawrence N. Wilcox
Town of Afton Supervisor John Lawrence
Town of Bainbridge Supervisor Dolores Nabinger
Town of Columbus Supervisor Thomas Grace
Town of Coventry Supervisor Marion Ireland
Town of German Supervisor Daniel Jack
Town of Greene Supervisor George Raymond III
Town of Guilford Supervisor George Seneck
Town of Lincklaen Supervisor Wayne Outwater
Town of McDonough Supervisor Art Canor
Town of New Berlin Supervisor Robert Starr
Town of North Norwich Supervisor Robert Wansor
Town of Otselec Supervisor Evan Williams
Town of Pharsalia Supervisor Dennis Brown
Town of Pitcher Supervisor Jeff Blanchard
Town of Plymouth Supervisor Grace Nucero-Alger
Town of Preston Supervisor Peter Flanagan
Town of Sherburne Supervisor Charles Mastro
Town of Smithville Supervisor Fred Heisler, Jr.
Town of Smyrna Supervisor Michael Khoury
City of Norwich Mayor Christine Carnrike
Village of Afton Mayor Sally Muller
Village of Oxford Mayor Terry Stark

Panel Members Absent were:

Town of Norwich Supervisor David Law
Village of Bainbridge Mayor Phillip Wade
**Deputy Mayor Jay Campbell attended the meeting on behalf of the Village of Bainbridge.
Village of Earlville Mayor William Excell
Village of Greene Mayor Phillip Brown
Village of New Berlin Mayor Terry Potter
Village of Sherburne Mayor William Acee
Village of Smyrna Mayor Anna Critton

Other County Officials/Employees Present were:

County Attorney Alan Gordon
Clerk of the Board and County Auditor RC Woodford
Treasurer William Craine
Journal Clerk Patricia Moore
Commissioner of Social Services Bette Osborne
Deputy Clerk of the Board/Deputy Auditor Sue Granquist
Personnel Technician Matthew Caldwell
Planning Consultant Steve Palmatier
Real Property Tax Director Stephen Harris

In addition to the above individuals, there were also ten (10) members of the public present.

ATTACHMENT 5

Chairman Wilcox addressed the Panel with the following remarks:

Good Afternoon. Welcome to the first meeting of the County-Wide Shared Services Property Tax Panel. I am Lawrence Wilcox, Chairman of the Chenango County Board of Supervisors and by statute, Chairman of this panel.

This panel consists of the Twenty One (21) Chenango County Town Supervisors, the eight (8) Village Mayors in Chenango County (Please note that the Village of Earlville is also partially in Madison County) and the Mayor of the City of Norwich.

I am assisted on the dais here today by Chenango County Attorney Alan Gordon, Clerk of the Board of Supervisors RC Woodford and Journal Clerk Patricia Moore. Ms. Moore will take and transcribe the minutes of this meeting. These minutes will be mailed to you when available.

Let's take a moment and review the agenda for this meeting which is at your places and was mailed to you on April 28, 2017.

Clerk of the Board RC Woodford quickly reviewed the agenda for the meeting.

Mr. Woodford said that today there will be a discussion of the Plan and they are hoping that by July 10th there will be a draft plan that can be transmitted to all members of the panel. He explained that any member of the panel has the option to opt out of an item within the plan affecting their municipality.

Mr. Woodford stated that on August 14th, 2017 the Board of Supervisors will hold an advisory vote in regard to the proposed Plan. He said that the second meeting of the panel will be held immediately following that Regular Board meeting and the Panel will vote on the plan at that time as well. Mr. Woodford informed the panel members that their vote is not only necessary but a majority is required for the result of the panel's vote to be binding. He explained that each member of the panel must provide a reason for their vote, either in the affirmative or the negative.

Mr. Woodford stated that if the proposed plan is approved it will be posted on the Chenango County website later on in August, as well as filed with the Division of Budget. He said that on October 10th, 2017 the Chairman of the Board will present the final version of the plan to the public. He said that we were not given a lot of time by the state and there are some mandatory steps along the way.

Chairman Wilcox addressed the panel to state the following:

My job as Chairman of this panel is to take any recommendations that you may have to help me shape the Property Tax Savings Plan. I hope to file the Plan with the Board of Supervisors and mail to you on July 10th, 2017. Please remember these recommendations are put forward in an attempt to streamline local government and reduce real property taxes. If you have recommendations after today, please put them in writing (via mail or email) and forward them to me by June 21, 2017.

Please note that any panel member may request a modification of any proposal affecting their municipality by August 4, 2017.

New Business:

Mr. Woodford mentioned three examples of areas for analysis under consideration at this point. He said that each panel member was provided with a list of these examples which could be included as a part of our shared services plan.

- 1) Improved and Expanded Shared Services among the Thirty (30) Public Works departments covered by this study.
- 2) Combine the Sealer of Weights and Measures function with another county department or an adjacent county.
- 3) Investigate the feasibility of converting the 17 Lighting Districts in Chenango County from a Real Property Tax Levy billing method to direct residential billing by the utility company.

Supervisor Peter Flanagan (Town of Preston) noted that he is all for expanded services within Public Works. He asked if the county will receive credit for shared services with other counties. Chairman Wilcox said he believes that the intent of creating this plan is to produce a tax savings; he thinks such cooperation between counties would apply.

ATTACHMENT 5

Supervisor Brown (Town of Pharsalia) said that he understands we are going through this exercise because “they said so”. He said he would like to think that we could turn this around on the state and provide them with a list of the things that they could do to produce tax savings. Mr. Brown provided some details about his personal living situation and the government services that he has available as a Chenango County resident.

Supervisor Brown said that one of the most important things he receives from his local government is a voice. He said that we don’t have that voice at the state level. Mr. Brown said that we have no voice at all regarding how Medicaid is handled. He said that NYS is relatively the same size as the state of Florida and Florida spends about one half of what New York spends for Medicaid. Supervisor Brown stated that our state government is the cause of our current situation. He said that we must include in any plan that we submit that Medicaid is the problem and the state needs to fix it.

Supervisor Grace (Town of Columbus) said that the state assembly has been trying to tackle the Medicaid problem. He said maybe we should get on board with future thinking as to how we deliver healthcare.

Supervisor Heisler (Town of Smithville) asked if we are working blind here. He asked if there is a percentage of savings or a template to go by. Chairman Wilcox said that during the second public hearing it was brought out quite succinctly by a member of the public that we, at this level of government, have been sharing services for years. Mr. Wilcox said that this resident clearly brought up the fact that local governments in Chenango County have worked diligently to keep costs down. He said that the New York State Legislature is requiring us to create this Real Property Tax Savings Plan at this time.

Supervisor Heisler said that there actually seems to be more pushback against this whole process than anything else. He asked if that information will get to the powers that be in some way. Chairman Wilcox said that he would hope that we could try to weave that into our plan somehow but he doesn’t think there is much hope to that particular point gaining any traction at the state level.

Supervisor Heisler asked if we know who will be reviewing our proposed plan and/or approving or denying it. The answer to Mr. Heisler’s question has not been made clear by the state.

Supervisor Flanagan stated that this is simply another “make work” thing for the localities. He asked what we will be losing if we don’t comply with the state’s requirement to create a plan for shared services.

Chairman Wilcox said that the state did dangle a carrot at one point. Mr. Woodford said that at one point the state indicated that it would match any savings created for calendar year 2018 only. Mr. Flanagan asked who the true savings is going to. He asked if they are going to issue checks to all residents as with the other recent Real Property Tax incentives. Mr. Woodford said that only the towns and villages would be receiving that money.

Supervisor Flanagan asked if the state will require us to do this every year. Chairman Wilcox said that if we adopt a plan for 2017 we will reportedly be off the hook for 2018.

Supervisor Brown said he also hopes that this doesn’t take our attention away from the concept of shared services. He said that is something we invented a long time ago. Mr. Brown said that the Town of Pharsalia has reviewed the amount of time it spent in other municipalities and the amount of time other municipalities spent in the Town of Pharsalia. He said the question we need to ask ourselves is if the amount of work decreases if we combine services. Mr. Brown said that it does not.

Supervisor Heisler said that this is a new requirement from the state. He asked if there is any reason why we can’t incorporate in our plan any items that we are already doing as far as shared services. Chairman Wilcox said it must be a new venture. Mr. Heisler said that the state doesn’t know what shared services our local governments already have in place.

Supervisor Seneck (Town of Guilford) said that he attended a training that included the topic of shared services. He said that we are already doing many of the items that were suggested. Mr. Seneck said that local governments are often prevented from implementing shared services items that could create a real tax savings. He specifically mentioned the creation of health consortiums. Mr. Seneck said that there were no new suggestions made at that meeting. He stated that our local governments are already doing what is possible.

Mayor Terry Stark (Village of Oxford) thanked Chairman Wilcox for including the Mayors as part of this panel. He said that he understands what people have been saying. Mayor Stark said that from a village point of view he can see some benefits to the village by doing this type of thing. He said that he would like to see the status of shared services between the county’s local governments reviewed at regular intervals. Mr. Stark said that he is interested in a health consortium. Mayor Stark also mentioned the need of the individual towns and villages for legal services. He said he would look at this whole process as a sort of tickler file. Mr. Stark said that meeting periodically would allow us to continue our due diligence at the village, town and county levels to improve and share services. He asked that the topics of a health consortium and shared legal services be reviewed.

Chairman Wilcox said that he received a telephone call from the Department of State asking how the county is coming along with this required plan. He said the Department of State was interested to hear of any statutory roadblocks we were finding. The

ATTACHMENT 5

Chairman said that the representative from the Department of State indicated that the Governor is willing to fast track any changes that could be made to remove barriers to shared services. Chairman Wilcox said that the health consortium issue may fall into that category. Mr. Stark said that even if we don't make changes for this year we could continue to work on those items for the future.

Supervisor Wansor (Town of North Norwich) said that Director of Emergency Management Matt Beckwith has brought up many potential efficiencies that are affected by statutory restraints.

Supervisor Seneck said that state law prohibits the merging of different Town Courts. He said any initiative of that sort would apply to some but not all of our local courts.

Supervisor Brown mentioned that his school tax is far more than his town or county tax. He said there are fewer kids in the school districts now than there were when he was a student. Mr. Brown said we have smaller schools than in the past but we are spending far more money. He said it seems as if the first thing a school does is hire a superintendent and the first thing that superintendent does is hire someone else to do his job. Supervisor Brown said that when you start listening to the State Education Department or the Department of State all you need to do is look at their house. He said we need to be very careful about who we are listening to here.

Mayor Christine Carnrike (City of Norwich) said that she would like to expand on Supervisor Wansor's statements. She said that the more proactive approach in answering the Governor's mandate is to address the "in place" legislation that prohibits municipalities from saving tax payers dollars. She said maybe that would produce real and effective change for the taxpayer.

Supervisor Khoury (Town of Smyrna) said that many service sharing procedures are already taking place on the local levels. He said that our resources and our people are the most effective in the whole system. Mr. Khoury stated that this initiative may undo the efficiencies we have had in place for years. He said that collective bargaining and municipal unions are creating a huge expense for our localities; there are so many obvious items that we do not mention. Supervisor Khoury said he hates to go through this whole exercise and not mention the real reason people are leaving New York. He said that Mr. Brown is exactly right; school populations are shrinking and costs are rising and we are not addressing that.

Supervisor Mastro (Town of Sherburne) said that early on he wondered why the schools were not included as part of this panel. He said that there is a potential for shared services between the localities and the school districts.

Supervisor Khoury stated that school districts have also been asked to create efficiency plans. He commented that SETA is the most powerful teaching union in the nation; we will continue to lose population in our schools and nothing is going to change.

Supervisor Heisler said that in 2015 or 2016 each town was required to submit cost sharing items to the state. He said that he wonders if that data is going to be gathered and contrasted to whatever plan this panel submits.

Supervisor Grace Nucero-Alger (Town of Plymouth) said that she was under the impression that the county could choose to opt out of submitting a plan this year to provide itself more time to come up with shared services. She said maybe that is something we should think about.

Supervisor Flanagan said that he thinks we should go through the process and see where we end up. He said it is worth a try.

Supervisor Mastro asked if there will be any follow up by the state after we submit our plan. No one had an answer for Mr. Mastro.

Mayor Stark said that he doesn't think that any local government wants to make a statement saying that it doesn't feel the need to pursue shared services or the creation of tax savings. Chairman Wilcox said that individual towns do have the option to opt out of the Shared Services Plan. He said that Chenango County does not have that option.

Supervisor Starr (Town of New Berlin) said that he may be opening another Pandora's Box but all of the localities have separate fire departments. He asked why those little departments shouldn't be consolidated. Mr. Starr said he can't think of anything more expensive than having a fire department. He said that he believes there would be a definite tax savings with that type of consolidation.

Chairman Wilcox asked that all suggestions be submitted to his attention by June 21st, 2017. He said that this panel will meet again after the August 14th, 2017 Board meeting.

Mr. Woodford said that they hope to have a draft version of the plan out to all members of the Panel by July 10th, 2017.

ADJOURNMENT

Chairman Wilcox adjourned the meeting at 12:41 p.m. to the next Regular Meeting of the Board of Supervisors to be held on July 10, 2017 at 10:30 a.m.

ATTACHMENT 6

AGENDA

REGULAR MONTHLY MEETING

Monday, July 10, 2017

CALL TO ORDER

ROLL CALL

INVOCATION – Dolores Nabinger, Town of Bainbridge

FLAG SALUTE – County Attorney Alan Gordon

APPROVAL OF MINUTES

Regular Meeting Minutes – June 12, 2017

Special Meeting Minutes – June 12, 2017 – Public Hearing 12:00 p.m.

Special Meeting Minutes – June 12, 2017 – Shared Services Panel

COMMUNICATIONS

REPORTS

Draft Chenango County-wide Shared Services Real Property Tax Savings Plan

2016 Annual Report – Chenango County Department of Social Services

2016 Annual Report – Commerce Chenango

COMMITTEE REPORTS

PUBLIC HEARING

Proposed Local Law #1 of 2017

RESOLUTIONS

SPEAKERS

Bette Osborne, Commissioner, Chenango County Department of Social Services

2016 Annual Report

Steve Craig, President & CEO, Commerce Chenango

2016 Annual Report

ADJOURNMENT

Adjourn to Regular Monthly Board Meeting – Monday, August 14, 2017 at 10:30 a.m.

ATTACHMENT 7

CHENANGO COUNTY COUNTY-WIDE REAL PROPERTY TAX SAVINGS PLAN PANEL

AUGUST 14, 2017 AGENDA

- I) Call to Order** **Lawrence Wilcox**
- II) Roll Call** **RC Woodford**
- III) Declaration of Quorum** **RC Woodford**
- IV) Legal Notice -- Shared Services Panel Meeting** **RC Woodford**
- V) Approval of Minutes of June 12, 2017 Plan Meeting** **Lawrence Wilcox**
- VI) Old Business** **Lawrence Wilcox**
- a. Plan filed with Board of Supervisors July 10, 2017
 - b. Plan distributed to all Panel Members by July 14, 2017
 - c. Plan placed on Chenango County website by July 14, 2017
 - d. Public sector unions notified of Plan development
Request for input – May 2017
- VII) New Business**
- a. Discussion of Plan **Lawrence Wilcox**
 - b. Distribution of Ballots **RC Woodford**
 - c. Calling of the Question **Lawrence Wilcox**
- Should Chenango County's County-Wide Real Property Tax Savings Plan be Adopted as Presented?*
- d. Collection of Ballots and Tabulation of Vote **RC Woodford**
 - e. Next Steps (If Adopted)
 - i. File with New York State Division of Budget by September 15, 2017
 - ii. Present Plan to Public at October 10, 2017 Board of Supervisors' Meeting
 - f. Next Steps (If Not Adopted)
 - i. Start process again in the spring of 2018
- VIII) Adjourn**

ATTACHMENT 8

PROCEEDINGS OF THE BOARD OF SUPERVISORS 2017

SPECIAL MEETING SHARED SERVICES PANEL – COUNTY WIDE REAL PROPERTY TAX SAVINGS PLAN MONDAY, AUGUST 14, 2017

Call to Order

Chairman of the Board Lawrence Wilcox called the meeting to order at 11:30 a.m.

Roll Call

Clerk of the Board RC Woodford called the roll with all members present except Mayor William Excell of the Village of Earlville, Mayor Terry Potter of the Village of New Berlin, Mayor William Acee of the Village of Sherburne and Mayor Anna Critton of the Village of Smyrna.

Declaration of Quorum

Chairman Wilcox noted that a Quorum of the members of the Chenango County County-wide Shared Services Real Property Tax Savings Plan is present at today's meeting.

Legal Notice – Shared Services Panel Meeting

Chairman Wilcox asked Mr. Woodford to read the Legal Notice. Mr. Woodford read the Legal Notice to those present.

Approval of Minutes of June 12, 2017 Plan Meeting

Supervisor Dennis Brown of the Town of Pharsalia made a motion to approve the minutes of the June 12, 2017 Meeting of the Panel for the Chenango County Shared Services Real Property Tax Savings Plan.

Supervisor Senek of the Town of Guilford seconded the motion.
Carried.

Old Business

- Plan filed with Board of Supervisors July 10, 2017
- Plan distributed to all Panel Members by July 14, 2017
- Plan placed on Chenango County website by July 14, 2017
- Public sector unions notified of Plan development
- Request for input – May 2017

Mr. Woodford mentioned the tasks completed by this Panel. Chairman Wilcox asked for any discussion of the items listed above.

New Business

Discussion of Plan
Distribution of Ballots

Mr. Woodford stated that by law it is required that the ballots be submitted with a written explanation of why each member voted as he or she voted. He said that since it is a written ballot he will collect them and go through them one by one.

Supervisor Heisler asked who he is writing to as he answers this ballot. Mr. Woodford said that he assumes that the Department of State will be reviewing this plan but that is just an assumption.

Treasurer Craine said that the explanation may be something simple but the state was very specific in its requirement for a written reason from each individual voting for or against the approval of the plan. Mr. Craine stated that Chairman Wilcox will actually file the entire plan with the Department of Budget.

Mr. Grace asked what would happen if the majority voted no. Chairman Wilcox said the entire issue would then be readdressed in 2018. Mr. Grace asked for a summary of what we hoped to accomplish with this whole process. Chairman Wilcox said that the state made this exercise a requirement. He said that, in his opinion, the hope is to continue communications with all of the entities involved with this Panel. He said this shouldn't be the end of the line; we should continue to look for savings.

Collection of Ballots and Tabulation of Vote

Clerk of the Board RC Woodford collected the written ballots from each of the panel members present.

Mr. Woodford read the results to the Panel members present by reading the Supervisor's or Mayor's Name and Municipality aloud followed by that individual's yes or no vote.

Ballot results were as follows:

Yes: Twenty Five (25) of the Thirty (30) Panel Members voted to approve the proposed Chenango County Shared Services Real Property Tax Savings Plan.

No: One (1) of the Thirty (30) Panel Members voted not to approve the Plan.

Absent: Four (4) of the Thirty (30) Panel Members were absent and did not cast a vote.

Lawrence N. Wilcox, as Chairman of the Chenango County Board of Supervisors and Chairman of the Chenango County Shared Services Real Property Tax Savings Panel, declared the proposed Plan approved.

Steps after Adoption

File with the New York State Division of Budget by September 15, 2017

Present Plan to the Public at the meeting of the Board of Supervisors on October 10, 2017

Chairman Wilcox discussed the next steps in the process as noted above. He said that, as discussed during this Panel's June meeting, there is a desire to keep this Panel active. Mr. Wilcox said that we will reconvene this Panel at a later date to continue our efforts to save money and serve our populace in the best manner possible.

Chairman Wilcox said that he would like to thank Treasurer and Budget Officer Bill Craine and Clerk of the Board RC Woodford who were both instrumental during this process. He said that he also wanted to thank County Attorney Alan Gordon, Real Property Tax Director Stephen Harris, Deputy Treasurer and Deputy Budget Officer Ardean Young, Personnel Officer Lisa Kerr and Journal Clerk Tricia Moore for their efforts. Mr. Wilcox said that this was not our idea. He said it was something that was pushed down on us but we made it work.

ADJOURNMENT

Chairman Wilcox adjourned the meeting at 11:46 a.m. to the Regular Meeting of the Chenango County Board of Supervisors to be in the Supervisors' Chambers at 10:30 a.m. on Monday, September 11, 2017.