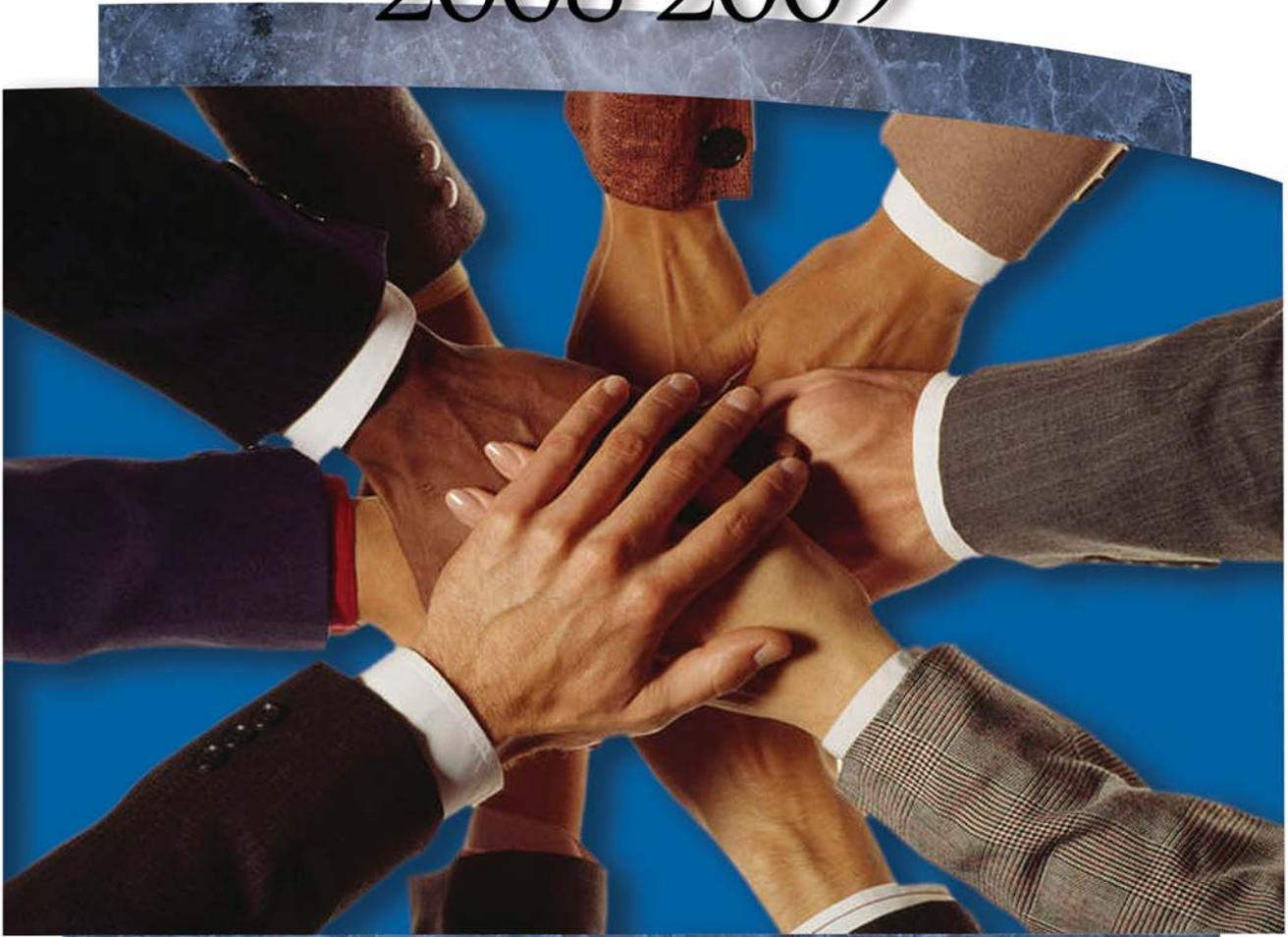


# LOCAL GOVERNMENT EFFICIENCY PROGRAM ANNUAL REPORT 2008-2009





**Lorraine A. Cortés-Vázquez**

## MESSAGE FROM THE SECRETARY OF STATE

Dear Colleague,

I am pleased to present the 2008-2009 Annual Report for the Department of State's Local Government Efficiency program. This program offers financial and technical assistance to local governments to help them lower the cost of public services through consolidation and shared operations, thereby reducing property tax burdens. Since 2005, the Department of State has invested over \$40 million in shared services and consolidation projects with estimated savings to local governments of over \$350 million.

This year, the Department of State awarded 88 grants totaling \$11.3 million for planning and implementation of Local Government Efficiency projects. The 24 implementation grants alone are anticipated to produce ten-year savings of \$106 million, from a \$9 million investment.

As you will read in this report, completed projects from prior years are demonstrating real taxpayer savings from municipal cooperation and local governments are smartly leveraging this state incentive. To date, completed projects are delivering a 129 percent annual return on this one time state investment.

These difficult economic times demand that we institutionalize these cost savings opportunities and continue to identify new ways to dramatically reduce costs and improve the efficiency of public services. To this end, we have re-doubled our efforts to share best practices with local governments. I have added a category of High Priority Planning Grants to the 2009-2010 Local Government Efficiency Grant Program that encourages each municipality to advance sustainable reductions in the cost of police, fire and highway services. Over time, this initiative will help municipalities develop innovative approaches for achieving sustainable reductions in the cost of public services that can be replicated throughout the state.

The Department of State is committed to building upon our long tradition as a partner with local governments. I am proud of our accomplishments and the work of New York's local government leaders, and stand confident that together we will overcome the challenges of this day.

Sincerely,

A handwritten signature in black ink that reads "Lorraine Cortés Vázquez". The signature is written in a cursive, flowing style.

Lorraine A. Cortés-Vázquez

*Secretary of State*





## EXECUTIVE SUMMARY

- The Local Government Efficiency program provides grant funding and technical assistance to local governments to develop plans and implement projects focused on creating transformative operational change to local government service delivery.
- Since 2005, the Local Government Efficiency program has been working with local governments to reduce property taxes through the improved fiscal and operational efficiency of local government services.
- Since 2005, the Department of State has awarded 249 projects over \$40 million in grant funding, with anticipated cost savings of over \$350 million.
- Actual cost savings achieved, for nineteen completed projects where results have been measured, range from \$1 to \$106 on a typical household's tax bill and represent a 129% annual rate of return on a one-time State investment.
- In response to the state fiscal crisis, the 2008-2009 appropriation for Local Government Efficiency grants and implementation activities was reduced from \$29.4 million to \$12,015,000.
- In Fiscal Year 2008-2009,
  - o The Department of State received 186 applications requesting \$27.7 million, with anticipated cost savings of \$218.0 million.
  - o The Department of State awarded 88 grants totaling \$11.3 million.
  - o \$2.3 million was awarded for planning grants, 28% of which were for studies involving municipal mergers, consolidations and dissolutions.
  - o \$9.0 million was awarded for implementation grants of which 35% was for wastewater services projects, 21% for police and fire services projects, and 17% for highway services projects.
- The Department of State has identified new strategies to strengthen the Local Government Efficiency Program in response to the changing needs of local governments.
- The Department of State has continued and expanded existing partnerships with other regional, State and Federal agencies and programs that affect the provision of local government services.



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## LOCAL GOVERNMENT EFFICIENCY PROGRAM OVERVIEW

The Local Government Efficiency (LGE) program, administered by the New York State Department of State, provides financial and technical assistance to local governments to reduce costs borne by taxpayers through the improved fiscal and operational efficiency of local government services.

The LGE program has seven and one-half full-time staff providing local government outreach and technical assistance, as well as contract management. Staff are assigned to individual regions of the state, and work closely with LGE grantees to implement projects. In addition to working with grant recipients, staff works with local governments who are considering opportunities to reduce costs and increase efficiency.

Municipalities in New York State, and other states, continue to contact the Department of State for information about shared services and request examples of inter-municipal agreements and copies of completed studies and planning documents as a launching point for projects in their area. The LGE program has been far reaching, including a request from the United Kingdom to contribute information about our program for a publication devoted to shared services.

During the past year, the LGE website has received more than 50,000 hits, indicating high interest in the program. Resources available through the Department of State's website include municipal consolidation publications, shared services case studies, a technical assistance manual for municipalities considering consolidation and shared services, a model to identify candidates for police services consolidation, and a study researching the effectiveness of police department mergers in terms of cost savings achieved. Many of these tools emerged from a statewide network of academic and other institutions, developed in partnership with the Government Law Center of Albany Law School, to provide technical assistance and research. This network continues to facilitate discussions with municipalities about shared services.

The Department of State annually hosts a series of workshops to promote the LGE program and opportunities for local government technical assistance. In the fall of 2008, fifteen events were held throughout New York State to help local leaders develop projects and to provide direction on completing grant applications (see Appendix 1).

The Department also works cooperatively with other state agencies to ensure that LGE programs and interests are consistent with State programs and directives, including:

- Department of Education on school consolidations and shared services;
- Archives and Records Management on retention of records for municipal consolidation;
- Department of Real Property Services on coordinated and consolidated property tax assessment;
- Office of the State Comptroller on local government resources and reporting;
- Department of Transportation on highway projects;
- Department of Environmental Conservation on wastewater projects;
- Department of Health on public water projects;
- Environmental Facilities Corporation on water and sewer financing;
- Department of Civil Service on health plan consolidations;
- Adirondack Park Agency on communities within park boundaries; and
- Governor's Office of Taxpayer Accountability on taxpayer savings.

The Department of State will continue to work in concert with other state agencies in order to provide the highest level of technical assistance possible to local governments.

## COST SAVINGS GENERATED BY THE LGE GRANT PROGRAM

The Department of State has calculated the fiscal impact of nineteen Local Government Efficiency implementation projects, the majority funded in SFY 2006-07, where cost savings have been measured. These projects have been classified according to the functional categories of public service expenditures reported by municipalities to the Office of the State Comptroller.

Savings are measured as a percentage of partners' combined property tax levy and as dollars per \$1,000 of taxable assessed value. All tax levy and valuation data are from the Office of the State Comptroller's 2007 financial data for local governments.

Function	Grants Awarded	Annual Cost Savings	Percent of Tax Levy	Savings per \$1,000 Assessed Value
General Government Support	\$352,381	\$183,050	0.2%	\$0.02
Education	\$443,214	\$449,087	0.4%	\$0.05
Public Safety	\$475,047	\$1,687,910	3.4%	\$0.40
Transportation	\$585,036	\$285,116	0.4%	\$0.03
Sanitation	\$341,480	\$164,650	0.4%	\$0.02
Utilities	\$967,900	\$816,308	11.8%	\$0.84
Employee Benefits	\$511,000	\$1,238,563	0.3%	\$0.03
Consolidation & Dissolution	\$83,700	\$24,892	6.3%	\$0.50
Total	\$3,759,758	\$4,849,576	0.6%	\$0.06

These preliminary results show that municipalities were able to reduce their tax levies, in the communities covered by the project, by 0.6% on average as a result of the cost savings produced by implementation projects. For households this means an average rate reduction of \$0.06 per \$1,000 of taxable assessed value, or \$6.00 per annum for a house valued at \$100,000. Typical household savings can range up to \$106.25 based upon the county's median house value.

The fiscal savings generated by these projects typically represent a greater proportion of the budgets of municipalities with small tax bases. When counties, which have comparatively large tax bases, are excluded from the analysis, the average reduction in property tax levies rises to 1.3% and the average household tax rate reduction rises to \$0.13 per \$1,000 of assessed value.





Another way to measure the impact of the LGE Grant Program is to look at cost savings in terms of grant funds spent. These projects received approximately \$3.8 million in funding and have generated over \$4.8 million in recurring annual cost savings. This represents a 129 percent annual rate of return on the State's investment.

## Municipal Mergers, Consolidations & Dissolutions

Municipal mergers, consolidations and dissolutions eliminate similar or duplicative layers of government and may therefore increase the efficiency of service delivery and reduce taxpayer costs. To date, the Department of State has awarded 26 grants totaling \$1.5 million for municipal consolidation projects.

### IMPACT EXAMPLE:

Partners	Annual Cost Savings	Percent of Combined Tax Levy	Annual Household Tax Savings
City of Batavia Town of Batavia	\$943,000	19.5%	\$107.25

The City of Batavia in Genesee County initiated a municipal consolidation study with the Town of Batavia. The City had been running deficits and the property tax hikes needed to cover them were becoming excessively burdensome. The study found a net cost savings of almost \$1 million could be achieved by consolidating the Town into the City. This could be accomplished by amending the City's charter to establish tiers of taxation to alleviate concerns about the loss of City services and City debts being shifted to Town taxpayers.

## General Government Support

General government support includes expenditures for executive, legislative, judicial and financial operations. Expenditures for general government support services totaled 16.0% of all New York State local government expenditures (excluding New York City) in 2007. The Department of State has awarded 12 grants totaling \$2.2 million for projects involving general government support.

### IMPACT EXAMPLE:

Partners	Annual Cost Savings	Percent of Tax Levy (Town)	Annual Household Tax Savings
Town of Wilson City of Niagara Falls	\$18,510	1.7%	\$7.41

The Town of Wilson in Niagara County wanted to reduce assessment expenses and improve service delivery. The Town contracted with the City of Niagara Falls to perform assessments for a fraction of the cost of a full-time assessor.

## Education

Education includes expenditures incurred by school districts, as well as community colleges. This is the largest single functional expense category, comprising 30.3% of local government expenditures in 2007. When employee benefits paid by school districts are included, this figure rises to 39.0% of expenditures. The Department of State has awarded 23 grants totaling \$2.3 million for projects involving educational services.

### IMPACT EXAMPLE:

Partners	Annual Cost Savings	Percent of Combined Tax Levy	Annual Household Tax Savings
North Colonie Maplewood-Colonie	\$300,000	0.6%	\$13.11

The Maplewood-Colonie Common School District in Albany County, like many small school districts, was having difficulty with rising operating costs and declining state aid. The School District's small and limited tax base and lack of economies of scale meant that it could not keep up with increasing government mandates. To remedy the problem, the School District was annexed by the neighboring North Colonie Central School District, improving the financial condition of both.

## Public Safety

Public Safety includes fire prevention and protection, police service and other public safety programs. Public Safety expenditures represented 8.3% of local government expenditures in New York State in 2007. The Department of State has awarded 33 grants totaling \$4.9 million for public safety projects.

### IMPACT EXAMPLE:

Partners	Annual Cost Savings	Percent of Combined Tax Levy	Annual Household Tax Savings
Town of Evans Village of Angola	\$286,000	3.4%	\$63.68

The rising cost of providing police services was putting a financial strain on the Village of Angola in Erie County. To save costs, the Village merged its police department with the Town of Evans Police Department. The Village of Angola is now served by a dedicated police officer and vehicle so that Village residents do not lose local service.

## Transportation

Transportation includes road maintenance, snow removal, street lighting and public transit. Transportation expenditures represented 5.0% of local government expenditures in 2007, the majority of which is for highway services. The Department of State has awarded 64 grants totaling \$12.5 million for transportation projects.

### IMPACT EXAMPLE:

Partners	Annual Cost Savings	Percent of Combined Tax Levy	Annual Household Tax Savings
Town of Wheatfield Town of Pendelton Town of Lewiston Village of Youngstown	\$69,120	1.14%	\$3.42

The Town of Wheatfield and three other municipalities in Niagara County had to individually rent equipment to keep streets clean. By jointly purchasing and sharing a vacuum street sweeper they were able to perform this service at a lower cost.

## Sanitation

Sanitation includes expenditures for the collection and disposal of sewage and wastewater and for the disposal of garbage and/or debris. These expenditures accounted for 3.2% of local government spending in 2007. The Department of State has awarded 25 grants totaling \$2.3 million for sanitation projects.

### IMPACT EXAMPLE:

Partners	Annual Cost Savings	Percent of Combined Tax Levy	Annual Household Tax Savings
Town of Eastchester Village of Bronxville Village of Tuckahoe	\$58,500	0.2%	\$16.33

Three municipalities in Westchester County had problems with aging infrastructure that necessitated costly and disruptive repairs. The municipalities were able to reduce sewer maintenance and repair costs by jointly purchasing and sharing camera equipment that could detect leaks and sources of inflow and infiltration.

## Utilities

Utilities include water, electricity, steam generation and natural gas. The cost of providing public utilities makes up only 1.4% of all local government expenditures in New York State. However, adequate utilities are critical to community well-being and economic development. The Department of State has awarded 26 grants totaling \$6.5 million for utilities projects.

**IMPACT EXAMPLE:**

Partners	Annual Cost Savings	Percent of Combined Tax Levy	Annual Household Tax Savings
Town of Eden Town of Collins Town of North Collins Town of Brandt Village of Angola Village of North Collins	\$700,000	11.4%	\$106.25

Six municipalities in the "Southtowns" region of Erie County had inadequate and poor quality drinking water, forcing a moratorium on new development. These communities undertook an engineering study to look at the feasibility of connecting to the Erie County Water Authority's Lake Erie pipeline. As a result of the study, they obtained funding for water supply infrastructure that is expected to save these communities between \$7 million and \$14 million in capital and operating costs, depending upon the number of communities that connect to the new system.

## Employee Benefits

Employee benefits include pension fund contributions, workers compensation and disability and health insurance. This category comprised 15.8% of local government expenditures in 2007. The Department of State has awarded 12 grants totaling \$1.8 million for employee benefits projects.

**IMPACT EXAMPLE:**

Partners	Annual Cost Savings	Percent of Combined Tax Levy	Annual Household Tax Savings
City of Albany Rensselaer County	\$1,133,245	1.2%	\$28.57

Like many municipalities in New York, the City of Albany and Rensselaer County found that prescription benefits to employees and retirees of public sector employers were increasing at a rate far in excess of hospital and medical cost trends. Both the City and County realized significant cost savings for employee prescription drug purchases through a Municipal Cooperation Agreement to jointly purchase pharmacy benefit management services from a single provider. The program allowed both municipalities to lower employee benefit costs by combining purchasing power and reducing administrative costs.

## 2008-2009 LGE GRANTS

The Local Government Efficiency program was significantly restructured for SFY 2008-2009 to implement recommendations made by the Commission on Local Government Efficiency and Competitiveness. Under the restructured LGE Grant program, there are four separate funding streams available to local governments:

High Priority Planning Grants are noncompetitive grants intended to initiate activities identified as having great potential for cost savings or structural change, such as city or county charter revisions, municipal mergers, consolidations or dissolutions, and countywide or regional services. The maximum grant award is \$50,000.

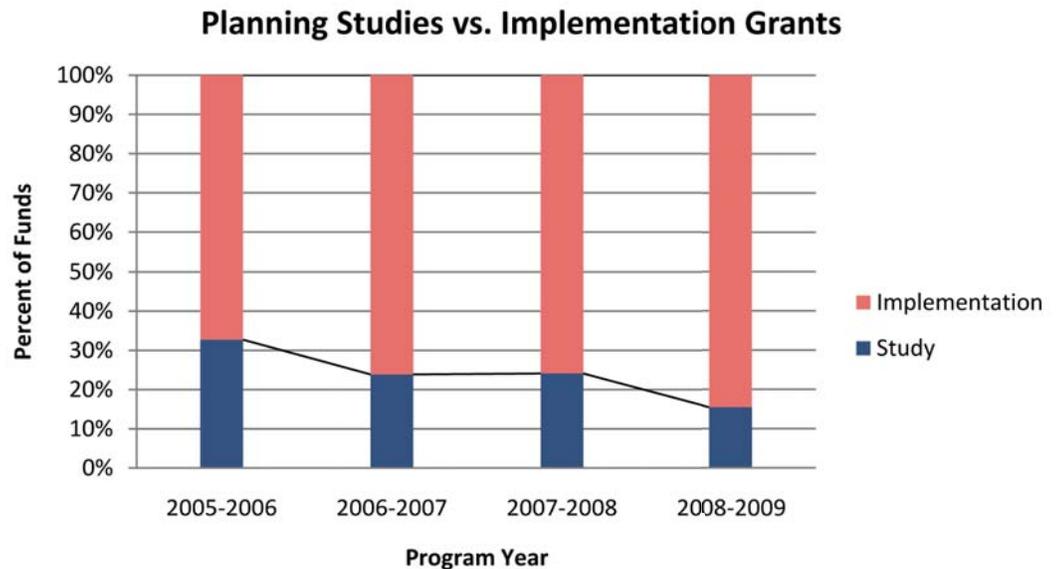
General Efficiency Planning Grants are competitive planning grants for projects resulting in the functional consolidation or cooperative sharing of a municipal service. As with High Priority Planning Grants, studies are required to examine financial savings and management improvements. The maximum award is \$25,000, plus an additional \$1,000 per municipality up to \$35,000.

Efficiency Implementation Grants are competitive grants for the implementation of a merger, dis-

solution or consolidation of municipalities, or the implementation of a functional consolidation or cooperative agreement. The maximum award is \$200,000 per municipality, with a maximum total award of \$1 million.

21st Century Demonstration Projects are competitive grants designed to promote large-scale transformative change in municipalities. Funding limits are specific to the individual grant types.

Through this restructuring, which instituted new caps on planning grant awards, a greater emphasis is now placed on implementation projects. As a result, the Department of State has funded fewer planning studies as a percentage of total grant funds. However, the total number of grants awarded to planning projects, as a percentage of total grants awarded, has increased over past years.



**2008-2009 Grant Applications**

The Department of State released the LGE grant application package on September 12, 2008, with a January 14, 2009 deadline for competitive grants and rolling monthly deadlines from October 8, 2008 through March 11, 2009 for non-competitive High Priority Planning grants. Final awards were announced by Governor David A. Paterson on June 16, 2009.

For SFY 2008-2009, the State Legislature appropriated \$29.4 million for the LGE Grant program. In response to the State fiscal crisis, the appropriation was amended in January 2009, reducing funding by half and reducing or eliminating funds for administration, technical assistance and merger incentives. Moneys not used for High Priority Planning Grants, General Efficiency Planning Grants or Twenty-First Century Demonstration Grants can be used for Efficiency Implementation Grants. Accordingly, an additional \$3,129,984 was made available for Efficiency Implementation Grants because other grant categories were undersubscribed.

LGE Program Grants & Activities	Original Appropriation	Amended Appropriation	Number of Applications	Applications Received
High Priority/General Efficiency Planning	\$4,900,000	\$2,450,000	105	\$3,644,585
Efficiency Implementation	\$9,800,000	\$4,900,000	78	\$22,172,600
21st Century Demonstration	\$8,330,000	\$4,165,000	3	\$1,859,682
Admin. & Technical Assistance	\$2,450,000	\$500,000	N/A	N/A
Total	\$29,400,000	\$12,015,000	186	\$27,676,867



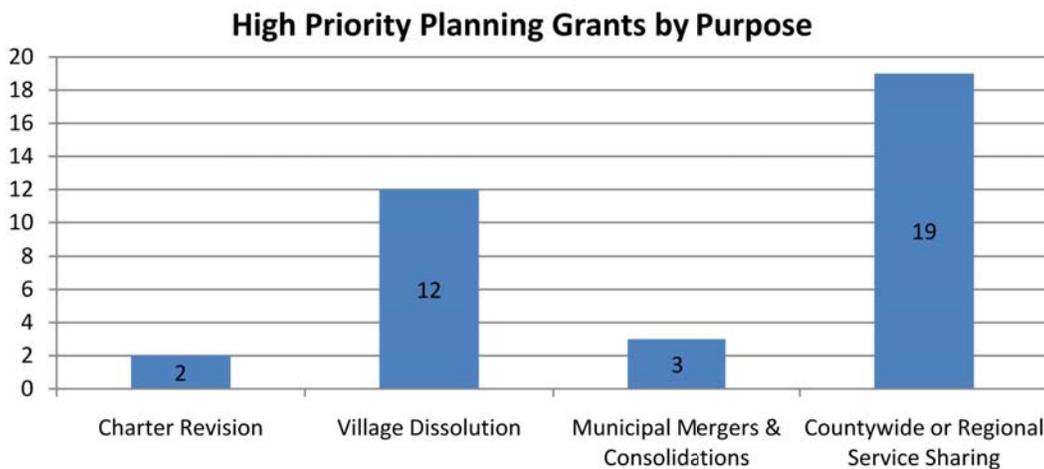
To measure both individual local governments' future benefits and overall program results, LGE applicants are required to illustrate the prospective impact on their local expenses through an analysis of their current year's budget. All LGE grants, other than municipal mergers, consolidations and dissolutions, are classified according to the nine functional categories of public service expenditures reported annually by municipalities to the Office of the State Comptroller. The Department of State conducts an analysis of all completed grants to determine the overall benefit to the state.

### 2008-2009 Grant Awards

The LGE program awarded 88 grants for 2008-2009. The Efficiency Implementation and 21st Century grants will save local governments an estimated \$106.5 million over ten years – a savings of 12 times the initial state investment.

Grant Category	Number	Amount Awarded	Anticipated Savings
High Priority Planning	36	\$1,633,398	N/A
General Efficiency Planning	28	\$658,814	N/A
Efficiency Implementation & 21st Century Demonstration	24	\$9,029,984	\$106,539,318
Total	88	\$11,322,196	\$106,539,318

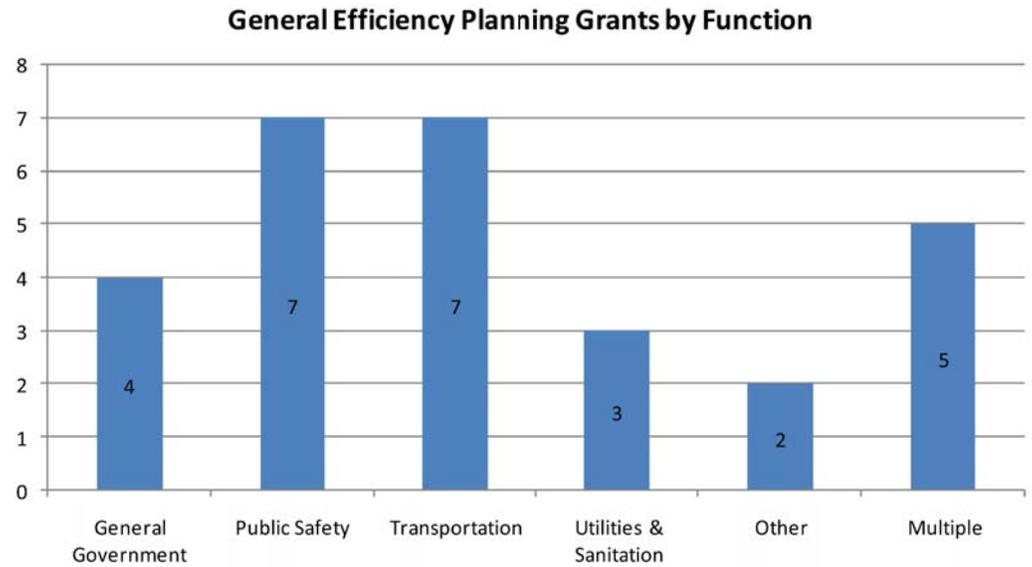
### High Priority Planning Grants Awards



The majority of High Priority Planning Grants were for countywide or regional service-sharing studies. Examples include the analysis of highway service delivery options for Schoharie County and a study on the potential for regional collaboration in housing inmate populations in the Hudson Valley.

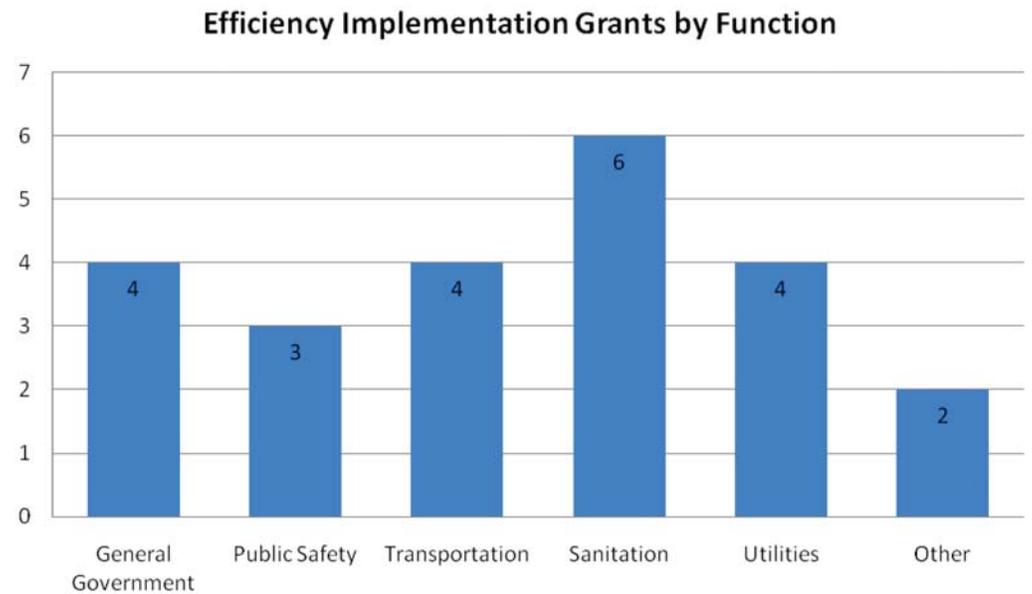
The second largest category of grants was for village dissolution studies. These were particularly prevalent in the Western and Northern New York regions of New York State. Other municipal merger and consolidation initiatives represented a smaller but growing percentage.

General Efficiency Planning Grant Awards



Municipalities had the most interest in studying the potential for functional consolidation and shared services in the Public Safety and Transportation functions. Specifically, there was interest in consolidation of police and emergency services and shared highway and fleet management services. A significant number of municipalities wanted to examine multiple functions to identify inefficiencies resulting from duplicative services.

Efficiency Implementation Grant Awards



Almost one half of all Efficiency Implementation Grant funds went to projects in the Utilities and Sanitation functions for water and sewer district consolidations and shared services. The second largest functional category was public safety, involving consolidation of police and emergency services. In fact, the largest single



Efficiency Implementation Grant was \$1 million to implement a consolidated emergency dispatch system for Schenectady County.

Focusing on systemic changes in the way a municipality provides services has reduced the number of eligible capital projects. Changes to the grant program in 2008 have balanced the funded projects across the functional areas. In contrast to prior grant years, in 2008 transportation was the third largest functional category, with 17% of grant funds expended for highway projects. In the first three years of the program, transportation projects made up a large proportion of the grant awards.

### Twenty-First Century Demonstration Grants

One Twenty-First Century Demonstration Project Grant in the amount of \$1 million was awarded to the Nassau County BOCES. This project will implement the recommendations of a report produced by Nassau County, Nassau School Districts and Nassau BOCES to reduce school and county expenses and help reduce the need to increase taxes through cooperation on back-office functions.

In Nassau County, local government expenditures exceeded \$9.4 billion in 2006, of which school districts accounted for \$4.4 billion. Of the \$4.4 billion, \$1.26 billion supported back-office functions. This LGE project will create a shared services platform for at least 40 of the county's 56 independent school districts, concentrating initially on four shared non-instructional functions: purchasing, information technology and telecommunications, out-of-district transportation, and internal audit. Anticipated costs savings are over \$40 million over the next ten years.

### Local Government Efficiency Grant Status

As of July 31, 2009, 54 percent of SFY 2005-2006 awards and 44 percent of SFY 2006-2007 awards were completed. Most SFY 2007-2008 awards were in contract and were active projects. Four of the 36 High Priority Planning Grants from the SFY 2008-2009 funding round were in contract. Final procurement approval had not yet been received from the Office of the State Comptroller, limiting the ability to proceed to contract.

Grants	SFY 2005-06	SFY 2006-07	SFY 2007-08	SFY 2008-09	Total
Announced	22	72	67	88	249
Declined by Applicant	2	2	1	0	5
Not Yet in Contract	0	1	8	84	93
Active in Contract	8	37	49	4	98
Completed	12	32	9	0	53

## THE FUTURE OF THE LGE PROGRAM

The Local Government Efficiency Program continues to identify and implement local government programs that improve fiscal and operational efficiency. Since 2005, the state has invested over \$40 million in shared services and consolidation projects with estimated savings of over \$350 million. Behind that number, real people are developing real solutions to improve government services and save tax dollars.

The program has proven effective in reducing costs at the local level. Financial data from completed projects reveals that municipal consolidations can save up to 20% of combined tax levy, household tax reductions of almost 15% have been achieved through shared services, and the level of service is often unchanged or even improved through cooperation.

The State is also receiving a valuable return on its investment. Local governments are showing an annual rate of return of 129% over the amount of grants awarded. And as these projects are completed, new opportunities emerge to share innovative ways to facilitate cost savings.

The LGE program has shown that shared services are a valuable tool for municipalities in their efforts to reduce taxpayer costs. The Department of State will continue to develop a comprehensive approach to helping municipalities achieve even greater cost savings. This includes strengthening the LGE program by sharing best practices and practical examples with local governments and by developing a more flexible approach to financial and technical assistance.

The program will also increase priority assistance to municipalities with costs that exceed defined benchmarks for individual municipal services. The Secretary of State has exercised her statutory discretion by expanding the High Priority Planning Grants program to fund projects that will reduce the high cost of a service in a single municipality. Single municipalities whose police, fire and highway services costs are in the top 25% of comparable municipalities may apply for grants to plan for sustainable cost reductions that result in taxpayer savings. The Department of State will provide technical and financial assistance to these municipalities, including setting cost delivery benchmarks and developing local assessment tools and best practices, to help these communities reduce service delivery costs. This pilot program should generate cost reduction strategies and techniques that can be shared with other local governments.

## APPENDIX 1 :LGE WORKSHOP SCHEDULE

Location	Date	Region
Corning	9/23/08	Finger Lakes
Rochester	9/24/08	Finger Lakes
Utica	9/25/08	Central
Plattsburgh	10/1/08	North Country
Lake Placid	10/2/08	North Country
Watertown	10/3/08	Central
Albany	10/10/08	North Country
Bear Mountain	10/14/08	Hudson Valley
Hofstra University	10/21/08	Long Island
Binghamton	10/22/08	Finger Lakes
Syracuse	10/23/08	Central
Buffalo	10/28/08	Western
Jamestown	10/29/08	Western
Stony Brook	11/7/08	Long Island
Hyde Park	11/13/08	Hudson Valley



## APPENDIX 2 : LGE PROGRAM FINANCIAL STATUS

<b>Financial Status</b> as of July 31, 2009		<b>Original Appropriations</b>	<b>Amended Appropriation<sup>1</sup></b>	<b>Grants Awarded<sup>2</sup></b>	<b>Grants Encumbered</b>	<b>Funds Expended/Reimbursed</b>	<b>Contracted Balance</b>	<b>Balance<sup>3</sup></b>
<b>Grants</b>	SFY 2005-06	2,550,000	2,550,000	2,446,121	2,321,883	1,799,018	522,865	228,117
	SFY 2006-07	13,700,000	13,700,000	13,622,648	13,526,519	7,488,386	6,038,133	173,481
	SFY 2007-08	13,700,000	13,700,000	13,671,058	13,040,688	3,923,361	9,117,327	659,312
	SFY 2008-09	23,030,000	11,515,000	11,322,197	478,999	0	478,999	11,036,001
	SFY 2009-10	11,515,000	11,515,000	0	0	0	0	11,515,000
	<b>Totals</b>	<b>64,495,000</b>	<b>52,980,000</b>	<b>41,062,024</b>	<b>29,368,089</b>	<b>13,210,765</b>	<b>16,157,324</b>	<b>23,611,911</b>
<b>Admin. &amp; Technical Assistance<sup>4</sup></b>	SFY 2005-06	200,000	200,000	-	-	200,000	-	0
	SFY 2005-06	1,300,000	0	-	-	-	-	-
	DOS	580,000	0	-	-	-	-	0
	Other Agencies	120,000	0	-	-	-	-	0
	Albany Law School	600,000	600,000	-	600,000	539,838	60,162	0
	SFY 2007-08	1,300,000	220,000	-	-	219,648	-	352
	SFY 2008-09	2,450,000	500,000	-	-	226,568	-	273,432
	SFY 2009-10	0	0	-	-	-	-	0
	<b>Totals</b>	<b>5,250,000</b>	<b>1,520,000</b>	<b>-</b>	<b>600,000</b>	<b>1,186,054</b>	<b>60,162</b>	<b>273,784</b>
<p><sup>1</sup> Following re-appropriation in SFY 2008-09.</p> <p><sup>2</sup> The LGE grant program funding is provided to municipalities on a reimbursement basis. After funding is awarded and contracts are approved each contracting municipality may submit for funding once every 30 days, up to and including 90% of the original award. To receive the final 10% a municipality must provide program staff with documentation of the completed project.</p> <p><sup>3</sup> The Balance includes funds that have been returned from completed projects, awards that have not been encumbered by contracts, as well as uncommitted funds.</p> <p><sup>4</sup> \$700,000 of the SFY 2006-07 funds and \$1,080,000 of the SFY 2007-08 funds have not been sub-allocated to the Department of State as of yet.</p>								

## APPENDIX 3 : LGE PROGRAM ANNUAL REPORT SUPPLEMENT

Partners	Function	Grant Award	Annual Savings	Median County House Value	Median Household Tax Savings
1 Town of Eden Town of Brandt Town of Collins Town of North Collins Village of Angola Village of North Collins	Utilities	\$567,900	\$700,000	\$115,500.00	\$106.25
2 Village of Pike Town of Pike	Consolidation	\$83,700	\$24,892	\$85,000.00	\$42.47
3 North Colonie CSD Maplewood-Colonie SD	Education	\$43,668	\$300,000	\$195,000.00	\$13.11
4 Town of Fishkill Town of East Fishkill	Sanitation	\$200,000	\$56,150	\$309,900.00	\$2.60
5 Town of Ripley Village of Sherman Village of Westfield Village of Cherry Creek	Sanitation	\$92,250	\$50,000	\$70,000.00	\$15.33
6 Town of Eastchester Village of Bronxville Village of Tuckahoe	Sanitation	\$49,230	\$58,500	\$629,300.00	\$16.33
7 Niagara County	General Govt.	\$275,321	\$164,900	\$99,000.00	\$2.02
8 City of Niagara Falls Town of Wilson	General Govt.	\$77,060	\$18,150	\$99,000.00	\$7.41
9 Town of Cape Vincent Village of Cape Vincent	Utilities	\$400,000	\$116,308	\$128,000.00	\$71.89
10 Town of Hamburg Town of Eden Town of Boston Town of Colden Village of Hamburg Village of Blasdell	Public Safety	\$90,000	\$1,101,582	\$115,500.00	\$39.46
11 Chautauqua County	Transportation	\$291,960	\$64,356	\$70,000.00	\$0.83
12 Town of Wheatfield Town of Pendleton Town of Lewiston Village of Youngstown	Transportation	\$157,356	\$69,120	\$99,000.00	\$3.42
13 Monroe County	Empl. Benefits	\$212,000	\$105,318	\$120,000.00	\$0.38
14 City of Albany Rensselaer County	Empl. Benefits	\$299,000	\$1,133,245	\$195,000.00 \$165,000.00	\$28.57
15 City of Batavia Genesee County	Public Safety	\$259,274	\$300,328	\$180,000.00	\$59.15
16 Town of Evans Village of Angola	Public Safety	\$125,772	\$286,000	\$115,500.00	\$63.68
17 Orleans County	Transportation	\$43,470	\$101,640	\$84,000.00	\$5.90



Partners	Function	Grant Award	Annual Savings	Median County House Value	Median Household Tax Savings
18 Otsego Northern Catskills BOCES Andes CSD Charlotte Valley CSD Cherry Valley-Springfield CSD Jefferson CSD Milford CSD Oneonta City SD Roxbury CSD South Kortright CSD Stamford CSD Worcester CSD	Education	\$216,651	\$37,684	\$125,000.00	\$1.63
19 Erie2-Chautauqua-Cattaraugus BOCES Ripley CSD Westfield Academy CSD Brocton CSD Fredonia CSD Silver Creek CSD Chautauqua Lake CSD	Education	\$182,895	\$111,403	\$70,000.00	\$3.06
<b>All Municipalities</b>					
General Government Support		\$352,381	\$0.02		
Education		\$443,214	\$449,087		
Public Safety		\$475,047	\$1,687,910		
Transportation		\$585,036	\$285,116		
Sanitation		\$341,480	\$164,650		
Utilities		\$967,900	\$816,308		
Employee Benefits		\$511,000	\$1,238,563		
Consolidation & Dissolution		\$83,700	\$0.50		
<b>Total</b>		<b>\$3,759,758</b>	<b>\$4,849,576</b>		
<b>Cities, Towns, Villages and School Districts</b>					
General Government Support		\$77,060	\$0.07		
Education		\$443,214	\$449,087		
Public Safety		\$475,047	\$1,687,910		
Transportation		\$249,606	\$119,120		
Sanitation		\$341,480	\$164,650		
Utilities		\$967,900	\$816,308		
Employee Benefits		\$299,000	\$1,133,245		
Consolidation & Dissolution		\$83,700	\$0.50		
<b>Total</b>		<b>\$2,937,007</b>	<b>\$4,413,362</b>		

NEW YORK STATE  DEPARTMENT OF STATE

## **Local Government Efficiency Program**

One Commerce Plaza, 10th Floor  
99 Washington Avenue, Albany, NY 12231  
Telephone: (518) 473-3355  
Toll-Free Local Government Helpline: (800) 367-8488  
[www.dos.state.ny.us](http://www.dos.state.ny.us)  
E-mail: [localgov@dos.state.ny.us](mailto:localgov@dos.state.ny.us)

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David A. Paterson  
Governor

Lorraine A. Cortés-Vázquez  
Secretary of State



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